Integrated Water Resources Management and Development Project-IWMDP

Resettlement Policy Framework-RPF

MARCH, 2018
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<th>Full Form</th>
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<td>IWMDP</td>
<td>Water Resources Management and Development Project (IWMDP)</td>
</tr>
<tr>
<td>WMDP</td>
<td>Water Management and Development Project</td>
</tr>
<tr>
<td>ESIA</td>
<td>Environmental and Social Impact Assessment</td>
</tr>
<tr>
<td>ESMF</td>
<td>Environmental and Social Management Framework</td>
</tr>
<tr>
<td>ESMP</td>
<td>Environmental and Social Management Plan</td>
</tr>
<tr>
<td>GO</td>
<td>Grievance Officer</td>
</tr>
<tr>
<td>GoU</td>
<td>Government of Uganda</td>
</tr>
<tr>
<td>GRM</td>
<td>Grievance Redress Mechanism</td>
</tr>
<tr>
<td>FGD</td>
<td>Focus Group Discussion</td>
</tr>
<tr>
<td>HISP</td>
<td>Household Income Support Program</td>
</tr>
<tr>
<td>IDA</td>
<td>International Development Agency</td>
</tr>
<tr>
<td>IEE</td>
<td>Initial Environmental Evaluation</td>
</tr>
<tr>
<td>IG</td>
<td>Inspectorate of Government</td>
</tr>
<tr>
<td>LG</td>
<td>Local Government</td>
</tr>
<tr>
<td>NEMA</td>
<td>National Environment Management Authority</td>
</tr>
<tr>
<td>OP</td>
<td>Operational policy</td>
</tr>
<tr>
<td>PAP</td>
<td>Project Affected person</td>
</tr>
<tr>
<td>PCRs</td>
<td>Physical Cultural Resources</td>
</tr>
<tr>
<td>RAP</td>
<td>Resettlement Action Plan</td>
</tr>
<tr>
<td>RPF</td>
<td>Resettlement Policy Framework</td>
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<tr>
<td>ToRs</td>
<td>Terms of Reference</td>
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<td>--------------------------------</td>
<td></td>
</tr>
<tr>
<td><strong>Displacement:</strong></td>
<td>Means dispossessing someone of their land or part of their land so as to utilize the same for civil works. The affected person is required to relocate.</td>
</tr>
<tr>
<td><strong>Displaced Persons:</strong></td>
<td>People or entities directly affected by a project through the loss of land and the resulting loss of residences, other structures, businesses, or other assets.</td>
</tr>
<tr>
<td><strong>Cut-off date:</strong></td>
<td>Is the date of commencement of the census of persons affected by the project within the project area. This is the date on and beyond which any person whose land is occupied for project use, will not be eligible for compensation.</td>
</tr>
<tr>
<td><strong>Census:</strong></td>
<td>Means a field survey carried out to identify and determine the number of persons affected by the project activities or displaced to leave land for civil works. The census provides basic information needed to determine the appropriate resettlement option including compensation. It is also a survey of all Project affected assets and income etc., lost.</td>
</tr>
<tr>
<td><strong>Compensation:</strong></td>
<td>Means the payment in kind, cash or other assets given to a displaced person in exchange for the acquisition of land including activities; it also includes all compensation paid for loss of assets, infrastructure, livelihood and income.</td>
</tr>
<tr>
<td><strong>Resettlement Assistance:</strong></td>
<td>Means the measures to ensure that displaced persons who require to be physically relocated are assisted with resettlement plans, materials and means whichever is applicable for ease of relocating and restoration of livelihoods.</td>
</tr>
<tr>
<td><strong>Eligibility program:</strong></td>
<td>The criteria for qualification to receive benefits under a resettlement program.</td>
</tr>
<tr>
<td><strong>Grievance Procedures:</strong></td>
<td>The processes established under law, local regulations, or administrative decision to enable property owners and other affected and/or displaced persons to redress issues related to acquisition, compensation, or other aspects of resettlement.</td>
</tr>
<tr>
<td><strong>Involuntary Resettlement:</strong></td>
<td>Means the involuntary acquisition of land resulting in direct or indirect economic and social impacts due to loss of benefits from use of land, relocation of structures, loss of access to assets, loss of income and means of livelihood and loss of social networks.</td>
</tr>
</tbody>
</table>
Physical Displacement: Loss of shelter and assets resulting from land acquisition associated with the project, requiring affected persons to move to other locations.

Population Census: A count of the population that will be affected by land acquisition and related impacts. When properly conducted, the population census provides information necessary for determining eligibility for compensation.

Project-Affected Area: The area subject to a change in use as a result of construction and operation of the road.

Project-Affected Households (PAH): A PAH is a household that includes one or several project-affected persons and usually comprises of a head of household, their spouses, children and other dependents (e.g., parents, grandchildren).

Project-Affected Person (PAP): Any person who, as a result of the implementation of the project, loses the right to own, use, or otherwise benefit from a built structure, land (residential, agricultural, pasture or undeveloped/unused land), annual or perennial crops and trees, or any other fixed or moveable asset, either in full or in part, permanently or temporarily. Affected people might be displaced either physically (“Physically Displaced People”) or economically (“Economically Displaced People”). It includes all affected persons with and without title to the land they occupy.

Land Acquisition: means the repossession of or alienation of land, buildings or other assets there on for purpose of making Land available for project activities.

Resettlement Policy Framework (RPF): Is the instrument prepared to guide resolution of displacement arising from project activities. It sets out the compensation policy and resettlement arrangements to address the needs of the affected persons to ensure that their livelihoods are restored to pre-project levels or better. It provides guidelines to prepare the mitigation plans.

Resettlement Action Plans (RAPs): Is a resettlement instrument to be prepared when the location(s) of civil works are identified. RAPs contain specific and binding provisions to resettle and/or compensate the affected persons before implementation of the activities.

Stakeholders: A broad term that covers all parties affected by or interested in a project or a specific issue—in other words, all parties
who have a stake in the project. Primary stakeholders are those most directly affected—in resettlement situations, the population that loses property or income because of the project. Other people who have interest in the project such as the UNRA itself, beneficiaries of the project (e.g., road users), etc are termed secondary stakeholders.

**Vulnerable Groups:**

People who may by virtue of gender, ethnicity, age, physical or mental disability, economic disadvantage or social status get more adversely affected by resettlement than others; and who may have limited ability to claim or take advantage of resettlement assistance and related development benefits.
EXECUTIVE SUMMARY

01 BACKGROUND

The Government of Uganda through the Ministry of Water and Environment is preparing an Integrated Water Resources Management and Development Project (IWMDP) which is a follow up on from the Water Management and Development Project (WMDP) and will be implemented by the Government of Uganda through the Ministry of Water and Environment. The Integrated Water Resource Management and Development Project (IWMDP) [the Project] which is a funding support from the IDA, World Bank will focus on; (i) improving access to water supply and sanitation services in urban, small town and rural areas, including refugee hosting communities in the country; (ii) improving water resources management; and (iii) institutional strengthening to ensure improved service delivery and sustainable water resources management in Uganda. In addition to design and construction of infrastructure, the projects shall encompass environmental and social safeguards, water source protection through the adoption, promotion and implementation of efficient environmental, social and water source protection strategies and management method to ensure sustainability of the installed infrastructure as well as water sources and their catchments. The proposed interventions in the IWMDP will contribute to Uganda’s achievement of the Sustainable Development Goals; SDG#3 - ensuring healthy lives and promoting well-being for all, at all ages, SDG#4 - ensuring availability and sustainable management of water and sanitation for all and SDG#10 - reducing inequalities within and among countries.

Among the activities to be carried out in the IWMDP project, are supplying water and sanitation infrastructure to rural and urban communities (which will require construction works and major rehabilitation activities), construction of Gravity flow systems and solar powered water schemes in selected rural settlements among. It is inevitable that these activities will lead to either land acquisition and/or denial of restriction to or loss of access to economic assets and resources and therefore, ultimately to the resettlement and compensation of people. When this occurs, relevant provision in the laws of Uganda, such as the Ugandan land acquisition and resettlement laws, land act and the World Bank safeguard requirements, OP 4.12 on Involuntary Resettlement will be triggered. As part of the preparation for implementation of the IWMDP, the Ministry of Water has commissioned a Resettlement Policy Framework (RPF), through the consultant.

This document presents a Resettlement Policy Framework (RPF) for the Project prepared under a consultancy for the Ugandan Ministry of Water and Environment (MWE). The RPF has been developed in tandem with an Environmental and Social Management Framework (ESMF) as one of a set of due diligence instruments required to address and manage potential environmental and social impacts associated with the IWMDP.

02 PROJECT DESCRIPTION

The Government of Uganda through the Ministry of Water and Environment (MWE) is preparing an Integrated Water Resources Management and Development Project (IWMDP) which is a follow up on from the Water Management and Development Project (WMDP). The IWMDP (Project) will contribute to Uganda’s achievement with focus on:
1. improving access to water supply and sanitation services in urban, small town and rural areas, including refugee hosting communities in the country;
2. improving water resources management; and
3. Institutional strengthening to ensure improved service delivery and sustainable water resources management in Uganda.

It is proposed that IWMDP activities will be grouped under four components as follows:

i. **Component 1**: Small-towns and Rural Water Supply and Sanitation;
ii. **Component 2**: Urban Water Supply and Sanitation;
iii. **Component 3**: Water resources planning and management and;
iv. **Component 4**: Institutional strengthening.

### 03 OBJECTIVES AND METHODOLOGY

The main objective of the assignment is to prepare a Resettlement Policy Framework (RFP) that is to be used for the social screening and assessment of infrastructure project components and subcomponents to be funded within the framework of the Integrated Water Resources Management and Development Project (IWMDP).

The objectives of the Resettlement Policy Framework (RPF) are to:

- a. Establish the resettlement and compensation principles and implementation arrangements for the IWMDP;
- b. Describe the legal and institutional framework underlying Ugandan approaches for resettlement, compensation and rehabilitation;
- c. Define the eligibility criteria for identification of Project Affected Persons (PAPs) and entitlements;
- d. Describe the consultation procedures and participatory approaches involving PAPs and other key stakeholders;
- e. Provide procedures for filing grievances and resolving disputes; and

### 03 METHODOLOGY USED FOR RPF

The following are the methodology used for preparing an RPF:

- a. Review of previous RPF and project documents
- b. Regulatory review (Uganda)
- c. Review of World Bank Safeguard Policies
- d. Visit to selected project sites/districts
- e. Key stakeholder consultations

### 03A STAKEHOLDER ENGAGEMENT

Stakeholders involved in this project range from the Lead Agencies, government entities, private entities, and the District officials where the IWMDP will be implemented. Methodologies used to engage and obtain input from stakeholders include:
a. Stakeholder engagements  
b. Email correspondence  
c. Literature searches.  
Consultations were carried out in selected districts of Gulu, Oyam, Buhweju and Kyegegwa. The main purpose was;  
a. To have an insight on how resettlement and land acquisition issues are handled in such projects.  
b. And also get a fair understanding of the social economic baseline indicators of the project areas.  
c. To establish how grievances have been handled in the past project implementation and also ascertain if there is sufficient capacity to handle both Environmental and Social safeguards at the District level.  

Emphasis was placed on a fully inclusive, open and transparent stakeholder participation process in the transfer of information on the proposed IWMDP. Stakeholder meetings were held in the week of 15th to 22nd January 2018 at respective districts, municipal and sub-county offices that were sampled out (see Annex 5 for the minutes of different stakeholders consulted). During the meeting an overview of the proposed IWMDP was provided, likely social and environmental impacts presented. Key stakeholders in the proposed project are shown in table below.

### Table E1: Stakeholders consulted

<table>
<thead>
<tr>
<th>#</th>
<th>Stakeholder</th>
<th>Interest during project implementation</th>
<th>Status of Engagement</th>
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<tbody>
<tr>
<td>1</td>
<td>NEMA</td>
<td>General environmental considerations</td>
<td>Met on 22nd January, 2018</td>
</tr>
<tr>
<td>2</td>
<td>MoWE</td>
<td>Water transmission and distribution infrastructure in small towns and Rural; catchment management</td>
<td>Met on 24th January, 2018</td>
</tr>
<tr>
<td>3</td>
<td>NWSC</td>
<td>Water transmission and distribution infrastructure</td>
<td>Met on 25th January, 2018</td>
</tr>
<tr>
<td>4</td>
<td>Ministry of Lands, Housing &amp; Urban Development</td>
<td>General urban planning considerations</td>
<td>Met on 26th January, 2018</td>
</tr>
<tr>
<td>5</td>
<td>Department of Museum &amp; Monuments</td>
<td>Physical cultural resources management / protection and conservation</td>
<td>Met on 28th January, 2018</td>
</tr>
<tr>
<td>6</td>
<td>OHS Department in MGLSD</td>
<td>Occupational health &amp; safety during construction</td>
<td>Met on 29th January, 2018</td>
</tr>
<tr>
<td>7</td>
<td>Communities</td>
<td>Impact on land, crops, property, businesses and trade during construction works</td>
<td>Meetings held on 15th-22nd January, 2018</td>
</tr>
<tr>
<td>8</td>
<td>Refugee host communities</td>
<td></td>
<td>Not yet</td>
</tr>
<tr>
<td>10</td>
<td>Administrative districts of Gulu, Oyam, Kyegegwa, Buhweju and Kaliro</td>
<td>These are the project recipients/ beneficiaries.</td>
<td>Meetings held 15th to 22nd January 2017</td>
</tr>
</tbody>
</table>

**03B** PERTINENT ISSUES RAISED FROM STAKEHOLDER CONSULTATIONS  
a. From all the districts visited, only Gulu Municipal Council personnel has capacity to handle both environmental and Social safeguard issues during project implementation having
received training from the USMID project. However, they mentioned that they have challenges during the execution of work such as limited budget to handle safeguard issues.

b. There are still existing land conflicts within the communities especially in Gulu regarding ownership and access to communal land and these are always hibernating since they are not thoroughly resolved by local council courts.

c. In addition, the Apaa incidence in Amuru in Acholi sub-region has shaped the thinking and perception of land acquisition where communities view developers with suspicion.

d. Majority of vulnerable groups especially in urban areas in Gulu town have no land and are just squatters on municipal land.

e. Resettling of the sick and infirm would need to consider relocating them to an area where they can be supported by the community.

f. Grievance Handling mechanism: The districts have an established GRM Local Council Courts are generally used for that purpose – specifically the Local Council III Courts, which include the Chairperson LC III as the Head, the Sub-County Chief as the Secretary, and five other members. The Probation Officers who are also the Gender Focal persons have very limited training in managing gender based violence and violence against children but handle such cases referred to the District.

g. Pricing of land for proposed project sites is still contentious a case in point is the water treatment plant project site for the Kyegegwa-Mpara-Ruyonza Water Supply System in Ruyonza sub-county where the land owner and the district are to agree on the appropriate sum for acquiring the land.

h. Gender based violence is also common in the communities and the common causes cited were alcohol abuse, high poverty levels, property ownership and drug abuse.

i. Most of the health centers are overwhelmed with the influx of the sick from the communities, increases stock outs of the drugs and poor health care.

04 LEGAL AND INSTITUTIONAL FRAMEWORK

A legal and administrative framework has been compiled for undertaking RPF for the IWMDP Project, with specific reference to all relevant Uganda laws, and the World Bank safeguard policies for Involuntary Resettlement. Where national legislation falls short of meeting the conditions prescribed in World Bank policies, this Project will ensure that the World Bank policies are met without infringing on issues of national sovereignty. The legal framework determines the provisions required to safeguard the following:

- Consultation regarding resettlement activities;
- Provision of timely compensation for lost assets at full replacement cost;
- Alternative sites to choose from for relocation;
- Provision of resettlement assistance, if required; and
- Improvement of livelihoods.

05 ELIGIBILITY FOR COMPENSATION

Once sub-projects are approved and specific sites identified through clear alternative considerations, a census of the affected persons will be undertaken. Based on the census, the status of the affected
persons will be established. The proposed project will provide compensation to all affected people eligible for compensation based on nature or category of their losses including physical assets or income affected within a set and communicated cut-off-date.

The following PAP categories are eligible for compensation:

a. People who have been in the surveyed part of the proposed foot prints of the sub-projects. Landlords owning land affected by the proposed sub-projects; 
b. People whose structures are to be affected by the developments; 
c. People who use or/and rent land for cultivation (sharecroppers), whose livelihoods including crops, trees and other identified livelihoods are to be removed or damaged due to land acquisition activities. 
d. All persons who have formal legal rights to land or assets 
e. All persons who do not have formal legal rights to land or assets, but have a clime to land or assets that is recognized or recognizable under the national law. 
f. Persons who have no recognizable legal rights or claim to the land or assets they occupy.

06 LIVELIHOOD RESTORATION

The RPF recognizes that livelihood restoration is both critical to the success of the resettlement of project affected persons and difficult to achieve without participatory planning and identifying needs assessment from consultations.

Livelihood planning should be based on appropriate technological solutions and technical advice from Government, development NGOs, local consultants and research and academic institutions. Where feasible, livelihood programs should be aligned with relevant existing national, district, municipal and programs.

When implementing a RAP, livelihood enhancement initiatives should be outlined to help Project affected persons / households re-establish their livelihoods or create new ones. A participatory approach should also be used for needs assessments. The livelihood programs should be designed in consultation with PAPs, district and Municipal officials, NGOs, CBOs and interested parties within the project affected areas.

Some of the livelihood measures depending on the project areas and from consultations can be categorized under the following thematic areas:

a) Financial management advice and support to opening Bank account
b) Agricultural Assistance Programs;
c) Skills Training and Employment Programs;
d) Business Development Support Programs.

07 INSTITUTIONAL CAPACITY ASSESSMENT FOR RPR IMPLEMENTATION

There are a couple of stakeholders involved in carrying out resettlement and/or compensation in this project. They include the Ministry of Water and Environment through Urban and Rural Departments (the lead project developer for small towns and rural water and sanitation), NWSC (the lead project developer for urban water supply and sanitation) and the Ministry of Lands, Housing and Urban Development (the regulatory lead agency for property valuation, compensation
and land rights registration and transfer). In addition, the districts local governments and municipal councils with particular reference to urban water supply in Gulu Municipality. Other institutions, such as the District Lands Office and the District Valuation Office, will participate in the RAP implementation as cross-cutting units between the key institutions. Other institutions, such as the Office of the Chief Government Valuer (CGV), are located within the MoLHUD, while the DLB and DLO are part of the Districts Local Governments.

08 GRIEVANCE REDRESS MECHANISM

This section describes avenues for PAPs to lodge a complaint or express a grievance against the project, its staff or contractors during RAP implementation. It also describes importance, procedures, roles and responsibilities in grievance management process. To be effective, the mechanism shall utilize existing local administrative and community structures. All grievances concerning non-fulfillment of contracts, levels of compensation, or seizure of assets without compensation shall be addressed to the Local council 1 Chairperson.

Social Development Specialists from MWE and NWSC shall work with community leaders in the project area to set up an LC1 Grievance Committee to be the first point grievances are addressed. All attempts shall be made to settle grievances amicably before resort to courts of law. Entities seeking redress and wishing to record grievances will do so by notifying their Local Leader (LC 1 Chairperson) who will chair a Local Grievance Committee at LC 1 level set up with guidance of the Social Development Specialists. The Local Leader will inform and consult with the District Administration to determine validity of claims. If valid, the Local Leader will convene a meeting of the LC1 Grievance Committee to resolve the grievance and notify the complainant of the outcome. If the complainant’s claim is rejected, the matter shall be brought before the District government authority for settlement. All objections to land acquisition shall be made in writing, in the language that the PAPs understands and are familiar with, to the Local Leader. Copies of the complaint shall be sent to MWE and NWSC project offices, within 20 days after the public notice. Channeling complaints through the Local Council Grievance Committee is aimed at addressing the problem of distance and cost the PAP may have to face.

09 MONITORING AND EVALUATION

The Project will establish a resettlement monitoring and evaluation system. The monitoring activities will assess the requirements of each RAP performance against the schedule of activities and budget. The need for any changes or corrective action will be identified in order to improve the resettlement delivery.

10 PROPOSED RPF IMPLEMENTATION BUDGET

MWE AND NWSC will determine appropriate Resettlement Budget when need arises and will utilize the RPF budget below.

Indicative RPF budget
<table>
<thead>
<tr>
<th>Asset acquisition</th>
<th>Amount or number</th>
<th>Total estimated cost</th>
<th>Agency responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Structure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crops and economic tress</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community infrastructure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land Acquisition and Preparation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Structures</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crops areas and others</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community infrastructure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Relocations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer of possessions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Installation costs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic Rehabilitation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Farming skills training (e.g. soil fertility management, animal husbandry etc.)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HIV/AIDS awareness, testing and counselling</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business skills training (e.g. record and book-keeping)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Investments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technical Assistance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Monitoring</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contingency</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>#</th>
<th>Item</th>
<th>Costs</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Compensation for loss of Land</td>
<td>/hectare</td>
<td>For land acquisition purposes, based on Ugandan average market cost, or from similar projects</td>
</tr>
<tr>
<td>2</td>
<td>Compensation for loss of Crops</td>
<td>/hectare of farm lost</td>
<td>Includes costs of labor invested and average of highest price of staple food crops and Ugandan market prices</td>
</tr>
<tr>
<td>3</td>
<td>Compensation for loss of access to</td>
<td>If applicable</td>
<td>Those affected would be</td>
</tr>
<tr>
<td></td>
<td>Compensation for loss of access to fishing resources.</td>
<td>Data provided from the revised socio-economic study will determine market values of catch, fish products etc.</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>-----------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>If applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Compensation for Buildings and Structures</td>
<td>This compensation may be in-kind or cash at full replacement cost. Costs for basic housing needs should include ventilated pit latrines, outside kitchen, and storage.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>If applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Compensation for Trees</td>
<td>Includes costs of labor invested and average of highest price of trees (and tree products) and Ugandan market prices.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>/year/tree</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Cost of Relocation Assistance/Expenses</td>
<td>This cost reflects the moving and transportation allowance.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>/household</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Cost of Restoration of Individual Income</td>
<td>Assumed to be higher than the GDP/capita in Uganda.</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Cost of Restoration of Household Income</td>
<td>These costs reflect the livelihood restoration program of the RAP</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Cost of Training Farmers, pastoralists and other PAPs</td>
<td>This is a mitigation measure involving capacity building and involves PAPs and affected communities.</td>
<td></td>
</tr>
</tbody>
</table>
1 INTRODUCTION

1.1 BACKGROUND

The Government of Uganda is preparing an Integrated Water Resources Management and Development Project (IWMDP) which is a follow up on from the Water Management and Development Project (WMDP) and will be implemented by the Government of Uganda through the Ministry of Water and Environment. The Integrated Water Resource Management and Development Project (IWMDP) [the Project] which is a funding support from the IDA, World Bank will focus on; (i) improving access to water supply and sanitation services in urban, small town and rural areas, including refugee hosting communities in the country; (ii) improving water resources management; and (iii) institutional strengthening to ensure improved service delivery and sustainable water resources management in Uganda. In addition to design and construction of infrastructure, the projects shall encompass environmental and social safeguards, water source protection through the adoption, promotion and implementation of efficient environmental, social and water source protection strategies and management method to ensure sustainability of the installed infrastructure as well as water sources and their catchments. The proposed interventions in the IWMDP will contribute to Uganda’s achievement of the Sustainable Development Goals; SDG#3 - ensuring healthy lives and promoting well-being for all, at all ages, SDG#4 - ensuring availability and sustainable management of water and sanitation for all and SDG#10 - reducing inequalities within and among countries.

Among the activities to be carried out in the IWMDP project, are supplying water and sanitation infrastructure to rural and urban communities (which will require construction works and major rehabilitation activities), construction of Gravity flow systems and solar powered water schemes in selected rural settlements among. It is inevitable that these activities will lead to either land acquisition and/or denial of restriction to or loss of access to economic assets and resources and therefore, ultimately to the resettlement and compensation of people. When this occurs, relevant provision in the laws of Uganda, such as the Ugandan land acquisition and resettlement laws, land act and the World Bank safeguard requirements, OP 4.12 on Involuntary Resettlement will be triggered. As part of the preparation for implementation of the IWMDP, the Ministry of Water has commissioned a Resettlement Policy Framework (RPF), through the consultant.

This document presents a Resettlement Policy Framework (RPF) for the Project prepared under a consultancy for the Ugandan Ministry of Water and Environment (MWE). The RPF has been developed in tandem with an Environmental and Social Management Framework (ESMF) as one of a set of due diligence instruments required to address and manage potential environmental and social impacts associated with the WMDP.

1.2 PROJECT DEVELOPMENT OBJECTIVE

The development objective of the proposed IWMDP are to: (i) improve access to water supply and sanitation services in urban and rural areas, (ii) improving water resources management as well as (iii) institutional strengthening to ensure improved services delivery and sustainable water resources management in Uganda.
1.3 PROJECT DESCRIPTION

The Government of Uganda through the Ministry of Water and Environment (MWE) is preparing the proposed integrated Water Resources Management and Development Project (IWMDP) which is a follow up from the Water Management and Development project (WMDP). The Project which will contribute to Uganda’s achievement focuses on:

a. improving access to water supply and sanitation services in urban, small town and rural areas, including refugee hosting communities in the country;

b. improving water resources management; and

c. Institutional strengthening to ensure improved service delivery and sustainable water resources management in Uganda.

It is proposed that IWMDP activities will be grouped under four components as follows:

v. Small-town and Rural Water Supply and Sanitation;

vi. Urban Water Supply and Sanitation;

vii. Water resources planning and management and;

viii. Institutional strengthening.

1.3.1 PROJECT COMPONENTS

1.3.1.1 COMPONENT 1: SMALL TOWNS AND RURAL WATER SUPPLY AND SANITATION

This component includes water supply and sanitation infrastructure to rural and urban communities and supporting source protection measures to ensure sustainability of water supplies and protection. The proposed Subcomponents of Component 1 include:

a. Key activities will include; Water supply and sanitation in small towns: This will involve a combination of construction of water supply systems and implementation of source protection measures in priority towns. Source protection will contribute to improvements in quality and adaptive capacity of water sources to resource pressure including climate change and ensure availability of reliable water for the water supply systems. Unfunded towns from the WMDP ie Busia and Mbale cluster (Butaleja, Busolwe, Budaka, Kadama, Tirinyi, Kibuku) will also be financed under this component. Selection criteria for the other towns will include availability of ready designs, environmental safeguards, availability of land and with due consideration of regional balance. The sanitation component will entail construction of faecal sludge treatment plants to serve prioritised town clusters and establishment of the supporting environment for proper functionality of the systems.

b. It is worth noting that three towns of Busia, Butaleja-Busolwe, Budaka-Kadama-Tirinyi-Kibuku were designed under the previous project of WMPD, and the ESIA for these town sub projects was done at that time with their approvals from NEMA obtained. The Ministry of Water and Environment is separately hiring a Consultant to carry out Environmental and Social Impact Assessment for the project towns of Namungalwe-Kaliro, Kyegegwa-Mpara-Ruyonza, Namasale and Adjumani – Pakele, and since the designs are not yet ready, these shall as well be covered by the RPF.

c. Sustainable Water supply and sanitation in rural settlements
Gravity flow systems and Solar powered water schemes will be constructed in select rural settlements. GFS will target areas with potential to leverage coverage and serve more beneficiaries. Solar systems involve upgrading of existing hand pump systems and development of large motorised borehole systems serving larger numbers. The selection criteria for solar schemes include low water coverage, land availability, remote areas without power grid and absence alternate water sources in the vicinity. Source protection will also be a key activity. In addition, the selected communities will be required to reach 100% sanitation coverage as a prerequisite. The MWE will build on experience with the on-going solar powered water schemes (financed by Africa Development Bank (AfDB) and the government) in design of this component.

D. Water supply and sanitation to host communities
This sub component will focus on water supply to refugee host communities. Priority will be given to communities in northern Uganda currently with the highest refugee influx and integration in host communities.

<table>
<thead>
<tr>
<th>1.3.2 COMPONENT 2: URBAN WATER SUPPLY AND SANITATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>This component will be delivered by National Water and Sewerage Corporation (NWSC). The key interventions under this component will include; water supply and sanitation interventions in Mbale and Gulu towns under the NWSC. In addition, improvements will be made to the sewerage system and faecal sludge management in Mbale town and as with component 1, source protection will be a key activity in both towns.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1.3.3 COMPONENT 3: WATER RESOURCES PLANNING AND MANAGEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>This will include development of Catchment management plans (CMPs) for the remaining 2 Water Management Zone (WMZs), completion of the countrywide installation of the Water Information System (WIS) with supporting priority monitoring stations and implementation of priority water resources management measures from the developed CMPs. CMPs contain a mix of infrastructure investments and management actions/ interventions necessary for development and management of water and related resources as well as protection of water catchments. Upgrading of the national water quality laboratory will also be supported as part of activities to improve water resources monitoring.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>1.3.4 COMPONENT 4: INSTITUTIONAL STRENGTHENING</th>
</tr>
</thead>
<tbody>
<tr>
<td>This component will entail;</td>
</tr>
<tr>
<td>a. Technical assistance to NWSC to improve opportunities for access to finance and operations management, through credit worthiness rating as well as technical and financial capacity assessments</td>
</tr>
<tr>
<td>b. Technical assistance to the MWE to improve O&amp;M of small towns and rural piped water systems. This will include rolling out the UPMIS as well as developing and establishing appropriate Management Models for Small Towns and Rural centers including the regional utility model.</td>
</tr>
</tbody>
</table>

The Resettlement Policy Framework (RPF) shall be prepared to cover the following specific scope of work:

a. Proposed Gulu Water Supply and Sanitation activities under Component 2 - Urban (large towns) water supply and sanitation systems. For Gulu WSS, the feasibility study and preliminary design was completed and detailed design is underway, under the
Integrated Program to Improve the Living Conditions in Gulu (IPILC) financed by KFW. The feasibility study assessed the water needs for Gulu and categorized investments as short term (emergency) and full scope / long-term measures, based on 2022 and 2040 water demand projections. The current WMDP is addressing the emergency measures which include increasing production capacity (through rehabilitating the existing Oyitino I and a new intake at Oyitino II) and rehabilitating and doubling the capacity of the existing water treatment plant, and, upgrading the water distribution system and sanitation facilities. However, the immediate/emergency measure can only meet demand projections up to the year 2022. Thus, the long-term demand can be met by implementing long term measures which include abstracting water from Nile River. This system will not only serve Gulu municipal council but also six small towns and rural growth centers enroute to Gulu from the Nile abstraction point;

b. Water Supply and Sanitation to host communities in Northern Towns of Uganda with over 19 refugee settlements currently being hosted (Yumbe, Adjumani, Moyo). MWE together with the Consultants will revise the proposal in consultation with other key stakeholders such as Office of the Prime Minister (OPM) and United Nations High Commissioner for Refugees (UNHCR) and refine the proposed activities with due consideration of other development partners’ interventions. Proposed interventions could include improved WSS systems for either the hosting district or targeted Rural WSS systems for specific communities based on the cost benefit analysis, location and number of beneficiaries. Given the increasing environmental degradation in these areas, the proposed activities will include restoration activities as identified in the already developed Catchment Management Plans;

i. Water Supply and Sanitation (WSS) activities in small towns of Namungalwe-Kaliro, Kyegegwa-Mpara-Ruyonza, Namasale and Adjumani II-Pakele;

ii. Gravity Flow Schemes in Kasese (Nyamugasani) and Buhweju (Bitsya) districts and activities under component 1 on solar powered water supply systems in selected rural communities;

iii. construction of faecal sludge management in select small towns; and

iv. Component 3 activity of establishing a fully functional national water information system, installation of seventeen hydro-meteorological stations, and providing guidance on safeguard requirements for development and implementation of CMPs. The ESMF will also provide general guidance on source protection activities which will be undertaken with Water Supply activities.
2 OBJECTIVES AND METHODOLOGIES USED FOR THE RPF

2.1 OBJECTIVES OF RPF

The main objective of the assignment is to prepare a Resettlement Policy Framework (RPF) that is to be used for the social screening and assessment of infrastructure project components and subcomponents to be funded within the framework of the Integrated Water Resources Management and Development Project (IWMDP).

The Resettlement Policy Framework (RPF) will guide implementation of the MWE civil works packages under the components and sub-components to ensure that displacement issues are resolved and that the livelihoods of the affected persons are not negatively impacted on and where it is unavoidable they are compensated and/or resettled. The RPF also will also guide to clarify resettlement principles, mitigation measures, organizational arrangements and design criteria to be applied when implementing the IWMDP.

The objectives of the Resettlement Policy Framework (RPF) are to:

- Establish the resettlement and compensation principles and implementation arrangements for the IWMDP;
- Describe the legal and institutional framework underlying Ugandan approaches for resettlement, compensation and rehabilitation;
- Define the eligibility criteria for identification of Project Affected Persons (PAPs) and entitlements;
- Provide guidelines to develop an Entitlement Matrix;
- Describe the consultation procedures and participatory approaches involving PAPs and other key stakeholders;
- Provide procedures for the Grievance redress mechanism and for filing grievances and resolving disputes; and
- Develop an outline for the development of Resettlement Action Plans.

The RPF will provide principles, organizational arrangements and design criteria to be applied for any resettlement (if encountered), that may arise during implementation of the IWMDP. Therefore, the RPF will guide preparation of Resettlement Action Plans (RAPs), as needed for the projects. For example, the RPF will apply to construction works and major rehabilitation activities, as well as other maintenance works (described in Chapter 2) by the districts which trigger involuntary resettlement.

The RPF will provide framework guidance to identifying and managing situations when sub projects may lead to displacement of people, affect their livelihoods (physical or economic displacement / resettlement, denial of rights of access to resources) or interfering with their cultural resources. It also includes guidelines on how to address impacts on vulnerable groups and gender. Any resettlement and/or compensation measures will be implemented in accordance with the RPF, which will guide when and how the site-specific Resettlement Action Plan (RAP) will have to be completed and implemented before project implementation commences.
The RPF follows the guidance provided in the World Bank Operational Policy on Involuntary Resettlement (OP4.12).

The RPF ensures that project activities that will cause physical and or economic displacement or any possible adverse impacts of proposed project activities are addressed through appropriate mitigation measures against potential impoverishment risks. These risks can be minimized by:

a. Avoiding displacement of people without a well-designed compensation and relocation process;
b. Minimizing the number of PAPs, to the extent possible by seeking alternative sites and designs;
c. Compensating for losses incurred and displaced incomes and livelihoods where land take is unavoidable; and
d. Ensuring resettlement assistance or rehabilitation, is timely and as needed, to address impacts on PAPs livelihoods and their wellbeing.

2.2 METHODOLOGY USED FOR RPF

2.2.1 METHODOLOGY

The RPF was prepared based on the following methodology:

f. Review of previous RPF and project documents
g. Regulatory review (Uganda)
h. Review of World Bank Safeguard Policies
i. Visit to selected project sites/districts
j. Key stakeholder consultations

2.2.2 STAKEHOLDER ENGAGEMENT

The principles applied in the engagement with stakeholders are the following:

a. Significance: deal with issues of significance to stakeholders.
b. Completeness: understand the concerns, views, needs and expectations.
c. Responsiveness: respond coherently and appropriately.

The interaction with stakeholders requires:

a. Communication: open and an effective two-way communication means listening talking and responding to issues raised.
b. Transparency: clear and agreed information and feedback processes.
c. Collaboration: work to seek mutually beneficial outcomes where feasible.
d. Inclusiveness: recognise, understand and involve stakeholders in the process.
e. Integrity: conduct engagement in a manner that fosters mutual respect and trust.

Stakeholders involved in this project range from the Lead Agencies, government entities, private entities, and the District officials where the IWMDP will be implemented.

Methodologies used to engage and obtain input from stakeholders include:

d. Stakeholder engagements
e. Email correspondence
f. Literature searches.
Consultations were carried out in selected districts of Gulu, Oyam, Buhweju and Kyegegwa. The main purpose was;

d. To have an insight on how resettlement and land acquisition issues are handled in such projects.
e. And also get a fair understanding of the social economic baseline indicators of the project areas.
f. To establish how grievances have been handled in the past project implementation and also ascertain if there is sufficient capacity to handle both Environmental and Social safeguards at the District level.

Emphasis was placed on a fully inclusive, open and transparent stakeholder participation process in the transfer of information on the proposed IWMDP. Stakeholder meetings were held in the week of 15th to 22nd January 2018 at respective districts, municipal and sub-county offices that were sampled out (Annex 5 Minutes from the stakeholders consulted). During the meeting an over view of the proposed IWMDP was provided, likely social and environmental impacts presented. Key stakeholders in the proposed project are shown in table below.

<table>
<thead>
<tr>
<th>#</th>
<th>Stakeholder</th>
<th>Interest during project implementation</th>
<th>Status of Engagement</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>NEMA</td>
<td>General environmental considerations</td>
<td>Met on 22nd January, 2018</td>
</tr>
<tr>
<td>2</td>
<td>MoWE</td>
<td>The developer of the project and gives direction of the study</td>
<td>Met on 24th January, 2018</td>
</tr>
<tr>
<td>3</td>
<td>NWSC</td>
<td>Water transmission and distribution infrastructure</td>
<td>Met on 25th January, 2018</td>
</tr>
<tr>
<td>4</td>
<td>Ministry of Lands, Housing &amp; Urban Development</td>
<td>General urban planning considerations</td>
<td>Met on 26th January, 2018</td>
</tr>
<tr>
<td>5</td>
<td>Department of Museum &amp; Monuments</td>
<td>Physical cultural resources management / protection and conservation during project implementation.</td>
<td>Met on 28th January, 2018</td>
</tr>
<tr>
<td>6</td>
<td>OHS Department in MGLSD</td>
<td>Occupational health &amp; safety during construction</td>
<td>Met on 29th January, 2018</td>
</tr>
<tr>
<td>7</td>
<td>Impacted Communities/persons in the project area</td>
<td>Impact on land, crops, property, businesses and trade during construction works</td>
<td>Meetings held on 15th-22nd January, 2018</td>
</tr>
<tr>
<td>8</td>
<td>Refugee host communities</td>
<td></td>
<td>Not yet</td>
</tr>
<tr>
<td>10</td>
<td>Administrative districts of Gulu, Oyam, Kyegegwa, Buhweju and Kaliro</td>
<td>These are the project recipients/beneficiaries.</td>
<td>Meetings held 15th to 22nd January 2017</td>
</tr>
</tbody>
</table>
j. From all the districts visited, only Gulu Municipal Council personnel has capacity to handle both environmental and Social safeguard issues during project implementation having received training from the USMID project. However, they mentioned that they have challenges during the execution of work such as limited budget to handle safeguard issues.

k. There are still existing land conflicts within the communities especially in Gulu regarding ownership and access to communal land and these are always hibernating since they are not thoroughly resolved by local council courts.

l. In addition, the Apaa incidence in Amuru in Acholi sub-region has shaped the thinking and perception of land acquisition where communities view developers with suspicion.

m. Majority of vulnerable groups especially in urban areas in Gulu town have no land and are just squatters on municipal land.

n. Resettling of the sick and infirm would need to consider relocating them to an area where they can be supported by the community.

o. Grievance Handling mechanism: The districts have an established GRM Local Council Courts are generally used for that purpose – specifically the Local Council III Courts, which include the Chairperson LC III as the Head, the Sub-County Chief as the Secretary, and five other members. The Probation Officers who are also the Gender Focal persons have very limited training in managing gender-based violence and violence against children but handle such cases referred to the District.

p. Pricing of land for proposed project sites is still contentious a case in point is the water treatment plant project site for Kyegegw-Mpara-Ruyonza Water Supply System in Ruyonza sub-county where the land owner and the district are to agree on the appropriate sum for acquiring the land.

q. Gender based violence is also common in the communities and the common causes cited were alcohol abuse, high poverty levels, property ownership and drug abuse.

r. Most of the health centers are overwhelmed with the influx of the sick from the communities, increases stock outs of the drugs and poor health care.

### 2.4 RECOMMENDATIONS

Recommendations to undertake proper resettlement process for IWMDP include:

a. Districts should provide sufficient fiscal resources to handle both environmental and safeguards.

b. The Districts should have interventions to address issues substance abuse, livelihood enhancement to reduce on Gender Based Violence precipitated by socio-economic challenges.

c. Affected communities should be informed about the cut-off date, well in advance which should be widely published to avoid grievances and speculative developments on project sites.

d. Property valuation should be transparent, basis of valuation communicated to affected persons, verifiable and ensure replacement value of assets.

e. The client should ensure that the grievance management system that is accessible to the affected persons is established early in the implementation process. GRM responsibilities should be assigned to a designated staff and be equipped with appropriate skills to manage the process.

f. The project should maintain accurate records of the resettlement process to provide future reference for auditing and monitoring.

g. The client will develop a stakeholder engagement plan to be implemented in a structured to
inform, receive information/concerns and feedback from the affected communities and any other interested persons.

h. **PLEASE NOTE AND make the changes:** The Recommendations are good but they need to be converted into guidelines and inserted in the appropriate sections, in order to be used for preparation of RAPs.
3 LEGAL AND INSTITUTION FRAMEWORK

This section describes the legal and administrative framework for undertaking land acquisition and resettlement for the Project, with specific reference to all relevant Uganda laws and other statutory provisions, and the World Bank OP 4.12 for Land Acquisition and Involuntary Resettlement.

This legal and institutional framework is presented in six sections:

a. Political economy and governance in Uganda;

b. Property and land rights, as defined by Ugandan law and customary practice;

c. Acquisition of land and other assets, including regulations over the buying and selling of these assets;

d. Human rights and compensation, in particular, the accepted norms influencing peoples’ basic rights to livelihood and social services;

e. Dispute resolution and grievance mechanisms, specifically the legal and institutional arrangements for filing grievances or complaints and how those grievances are addressed through formal and informal systems of dispute resolution; and


The WB Standards require that projects identify all laws of the host country that are applicable to land acquisition and involuntary resettlement, including relevant local customs and traditions that govern affected communities. However, where national legislation falls short of meeting the conditions prescribed by WB policy Standards, projects should ensure they meet the policy standards. On this basis this section identifies gaps between Uganda laws and WB policies, and proposes a strategy to address those gaps without infringing on issues of national sovereignty. Where differences between standards have been identified, the more stringent of WB policies and Uganda policies, legislation, and regulations applies for this RPF.

3.1 POLITICAL ECONOMY AND GOVERNANCE IN UGANDA

Several Uganda statutes contain information about the rights and obligations of Government and its agencies as well as its citizens, regarding the acquisition of land, including the administration of such transactions, pre-conditional and subsequent arrangements and the authority of different levels of government and their agencies in administering land. For the purpose of this RPF, a comprehensive legal review was conducted based on the following laws and regulations:


b. The Land Acquisition Act 1965,

c. The Constitution of Uganda 1995  PLEASE NOTE: Please include laws on gender, child labor and other social laws.

d. Local government Act 1967

e. The Physical Planning Act, 2010

f. Town and Country Planning Act 1964

g. The Water Act CAP 152

3.1.1 LAND ACT CAP 227, 1998

The Land Act principally addresses four issues namely; holding, control, management and land disputes. As regards to tenure, the Act repeats, in Section 3, provisions of Article 237 of the Constitution which vests all land in the citizens of Uganda, to be held under customary, freehold,
mailo or leasehold tenure systems. However, the Land Act provides for acquisition of land or rights to use land for execution of public works.

Regarding control of land use, the Act reaffirms the statutory power of compulsory acquisition conferred on the government and local authorities under articles 26 (2) and 237(2) (a) of the Constitution (Section 43). Since the Act does not repeal the Land Acquisition Act No. 14 of 1965, it is assumed that this legislation, meets requirements of Article 26(2) of the Constitution that requires a law to be in place for the payment of compensation and access to the courts. The Act also requires that landowners to manage and utilize land in accordance with regulatory land use planning (Sections 44 and 46).

Section 77(2) of the revised edition (2000) of the Land Act 1998 provides for a disturbance allowance on top of the computed compensation amount as follows:

- 30% of compensation amount if quit notice is given within 6 months.
- 15% of compensation amount if quit notice is given after 6 months.

The Land Act will govern all aspects related to land taken by the project and its compensation either by replacement with physical land parcels or cash payments.

### 3.1.2 LAND ACQUISITION ACT CAP 226, 1965

Compulsory acquisition of land is defined as the intervention of Government, including local government, to acquire land in the national interest, such as public use, interest of defence, public safety, public order, public morality and public health. There is no provision for compulsory acquisition of land by individuals or corporate bodies in the name of public interest, and is thus the explicit prerogative of the State. The Act stipulates that land owners affected by compulsory acquisition must be adequately compensated for their land, developments thereon, and loss of livelihood prior to the resettlement or relocation. The procedures for compulsory acquisition are also detailed in the Act.

### 3.1.3 THE CONSTITUTION OF THE REPUBLIC OF UGANDA, 1995

Land in Uganda belongs to the citizens of Uganda and is vested in them in accordance with four land tenure systems: Customary, Freehold, mailo and Leasehold. However, the government or a local government may acquire land from individual owners in the public interest. To this end, compulsory deprivation of property or an interest in or right over property of any description can only be made under a law which makes provision for prompt payment of fair and adequate compensation prior to the taking possession or acquisition of the property, and a right of access to a court of law by any person who has an interest or right over the property.

### 3.1.4 LOCAL GOVERNMENT ACT (1997)

Local Government Act 1997 provides for the system of Local Governments, which is based on the District. Under the District there are lower Local Governments and administrative units. This system provides for elected councils that have both legislative and executive powers. Thus, the district councils play an important role in land administration; land surveying, physical planning, and management of municipal resources that are not the responsibility of the central government. This act provides for a district-based system of local governments. They are therefore charged with the crucial role of acquisition of land for development/construction purposes and in the sensitization and mobilization of the local communities.
This system also provides for elected Councils whereby chairmen nominate the executive committee of each council, functions of which include:

a. Initiating and formulating policy for approval by council;

b. Overseeing the implementation of Government and Council policies, and monitor and coordinate activities of Non-Government Organizations in the district; and

c. Receiving and solving disputes forwarded to it from lower local governments.

The Act empowers districts administrations to develop and implement district rates upon which compensation for crops and non-permanent structures is based. This together with the fact that local administrations (districts and local councils or LCs) will have an important role during resettlement and verification of affected persons.

### 3.1.5 NATIONAL GENDER POLICY, 1997

The overall goal of the National Gender Policy 1997 is to mainstream gender concerns in the national development process in order to improve social, legal/civic, political, economic and cultural conditions of the people of Uganda, in particular women. Thus in the context of the IWRMP, it aims to redress the imbalances which arise from existing gender inequalities and promotes participation of women in all stages of the project cycle, equal access to and control over significant economic resources and benefits. This policy would especially apply to recruitment of project construction labour where women are expected to have equal opportunity as men for available jobs. In addition this policy applies to women who have no say when it comes to ownership of assets and access to resources during resettlement.

The policy requires proper resettlement planning which compels due attention to gender disparities and needs, starting with equitable access to resources and gender-sensitive decision making during resettlement (which is also provided for in S.40 of the Land Act, 1998 that provides for spouses’ consent in property matters).

### 3.1.6 THE LAND REGULATIONS, 2004

Section 24(1) of the Land Regulations, 2004 states that the District Land Board shall, when compiling and maintaining a list of rates of compensation, take into consideration the following:

a. Compensation shall not be payable in respect of any crop which is illegally grown;

b. As much time as possible shall be allowed for harvest of seasonal crops;

c. The current market value of the crop and trees in their locality will form the basis of determining compensation;

d. For buildings of non-permanent nature, replacement cost less depreciation will form the basis of compensation.

### 3.1.7 THE LAND (AMENDMENT) ACT 2010

Section 76(1) (a) of the Land (Amendment) Act 2010 states that the jurisdiction of the District Land Tribunal shall be to determine dispute relating to the grant, lease, repossession, transfer or acquisition of land by individuals, the commission or other authority with responsibility relating to land.

### 3.1.8 EMPLOYMENT ACT NO 6, 2006
Employment Act, 2006 repeals Employment Act, Cap 219 enacted in 2000. This Act is the principal legislation that seeks to harmonise relationships between employees and employers, protect workers’ interests and welfare and safeguard their occupational health and safety through:

- Prohibiting forced labour, discrimination and sexual harassment at workplaces (Part II; Part IV);
- Providing for labour inspection by the relevant ministry (Part III);
- Stipulating rights and duties in employment (weekly rest, working hours, annual leave, maternity and paternity leaves, sick pay, etc. (Part VI); and
- Continuity of employment such as continuous service, seasonal employment, etc. (Part VIII).

This law revises and consolidates laws governing individual employment relations and matters related to it. Similar to the Constitution, it makes it unlawful to discriminate people in employment. It defines discrimination as any distinction, exclusion or making preference on the basis of race, color, sex, and HIV status or disability amongst other which has the effect of nullifying or impairing the treatment of a person in employment or occupation or prevents an employees from obtaining any benefit under a contract of service.

### 3.1.9 THE CHILDREN’S ACT, CAP 59

This is an Act to reform and consolidate the law relating to children; to provide for the care, protection and maintenance of children; to provide for local authority support for children; to establish a family and children court; to make provision for children charged with offences and for other connected purposes.

In particular, Section 8 of this Act provides that no child shall be employed or engaged in any activity that may be harmful to his or her health, education or mental, physical or moral development.

This Project will require workers during construction, operation and maintenance phases. However, any employment or engagement of children will be done in line with the restrictions of this Act and the Employment Act to ensure that risks to children are either eliminated, or reduced to as low as reasonably practicable. The contractor will have an Orientation on all the labour laws including the child labour before starting works. The contractor will consult and involve the labor officers in each of the respective offices to ensure that there is compliance on no child labour during construction of the channels. In addition, the contractor will confirm age of potential labourers prior to hiring through National Identity card, birth certificate or confirming with LC and community elders.

### 3.2 ACQUISITION AND VALUATION OF LAND AND OTHER ASSETS

#### 3.2.1 LAND ACQUISITION

Both the Constitution, 1995 and The Land Act, Cap 227 gives the government and local governments’ power to compulsorily acquire land. The Constitution states that “no person shall be
compulsorily deprived of property or any interests in or any right over property of any description except” if the taking of the land necessary “for public use or in the interest of defence, public safety, public order, public morality or public health.”

The Land Acquisition Act, 1965 makes provision for the procedures and method of compulsory acquisition of land for public purposes. The Land Acquisition Act, 1965 states that the minister responsible for land may authorize any person to enter said land to survey the land, bore the subsoil, or any other examination necessary for determining whether the land is suitable for a public purpose. Additionally, once the assessment officer takes possession, the land immediately becomes vested in the land commission. Any dispute as to the compensation payable is to be referred to the Attorney General or court for decision.

3.2.2 RIGHT OF WAY/ROAD RESERVE
The 1965 Roads Act defines the road reserve/right of way” for a road as the area bounded by imaginary lines and of no more than 50 feet from the centre line of the road. This area is declared by statutory instrument as the road reserve. The act also states that no person may build any structure, or plant any tree, plant or crop in the road reserve. The road authorities are allowed to take materials and/or dig within the road reserve for the construction and maintenance of the road.

3.2.3 WAYLEAVES
Section 67 of the Electricity Act, Cap 145 regulates the creation of what is generally referred to as a ‘wayleave’. Under this section, electricity operator/licensee can only acquire a right of use of the land, with the consent of the land owners.

3.2.4 VALUATION
Section 77 of the Land Act gives valuation principles for compensation; i.e. crops are compensated at rates set by the District Land Boards; the basis of compensation for land is open market value. The value of buildings is to be taken at open market value for urban areas and depreciated replacement cost in the rural areas. In addition, a 15% or 30% disturbance allowance must be paid if six months or less notice is given to the owner. The Land Act gives powers to District Land Tribunals to determine any dispute relating to the amount of compensation to be paid for land acquired compulsorily.

3.2.5 PRINCIPLES AND POLICIES FOR LAND ACQUISITION
Compensation will be fully provided before land can be entered for civil works or demolition. Compensation shall aim to enable AP to restore their pre-project incomes and standard of living by the end of the project. In addition, MWE/NWSC will avoid or minimize Land Acquisition Resettlement by utilizing land that is least inhabited.

PAPs will be entitled to be compensated at full replacement cost for their lost assets, incomes and businesses, including temporary losses or impacts, without adjustments for depreciation. PAPs shall be informed of available compensation options for them to make own choice or preferences. Lack of formal property ownership documents or title deed or use agreement will not bar PAPs from entitlements or assistance. All relocated PAPs receive relocation and transition subsistence allowances. Additionally, compensation will be made giving equal consideration to women and men without discrimination. However, wherever necessary, special attention shall be given to
households headed by women and other vulnerable persons to ensure that their living standards are not worse off than pre-project conditions.

PAPs will be advised about benefits of replacement of physical assets and risk inherent in cash payments. For example, unless the affected person chooses cash compensation, land-for-land compensation ensures PAPs immediately have land for settlement or farming and avoids risk of squandering compensation payments.

### 3.2.6 ECONOMIC WELL-BEING AND SOCIAL AND CULTURAL VALUES
The Constitution states that, where the government compulsorily acquires land, and where the government will resettle PAPs, it will fairly and promptly compensate displaced PAPs or resettle them on suitable alternative land with due regard for their economic well-being and social and cultural values.

### 3.2.7 PROMPT AND ADEQUATE COMPENSATION
The Constitution states that the government may only compulsorily acquire property if a law exists that provides for the prompt payment of fair and adequate compensation (Constitution, Article 20). The Lands Act emphasizes the payment of compensation to the victims of acquisition made under the Act. The basis of the compensation should be either the market value or replacement value. Additionally, compensation amounts must take into account the cost of disturbance and incidental expenses or other damage suffered because of the resettlement.

### 3.2.8 DAMAGE OR LOSS
The government Lands Act also makes provision for compensation for any person who suffers any loss or damage due to “the carrying out of any survey, as a result of installation, construction, inspection, maintenance, replacement, or removal of any specified work.” The DLB will base the amount of compensation on any loss or damage, and may take into account how much the person’s land has increased in value as a result of the installation or construction of the works.

### 3.3 PROPERTY AND LAND RIGHTS IN UGANDA
The Constitution of Uganda, 1995 vests all land directly in the Citizens of Uganda, and states that every person in Uganda has the right to own property. The Constitution also sets the standard for any form of compensation in Uganda and provides for prompt payment of fair and adequate compensation prior to the taking possession or acquisition of the land/property. Ugandan law recognizes four distinct land tenure systems, customary tenure, Freehold tenure, Leasehold tenure, and Mailo tenure.

a. Customary land is owned in perpetuity and is governed by the customary laws by the peoples who have customary tenure. It is governed by rules generally acceptable as binding and authoritative by the class of people to which it applies. These people have propriety interest in the land and can acquire a certificate of customary ownership or a freehold certificate of title by requesting one through the Parish Land Committee (which will then be granted by the District Land Board). Land is owned in perpetuity under customary tenure.

b. Freehold tenure involves the holding of land in perpetuity or of a period less than perpetuity fixed by a condition. It enables the holder to exercise full power of ownership. A freehold title
can be subjected to conditions, restrictions or limitations which may be positive or negative in their application.

c. Mailo tenure involves the holding of land in perpetuity. It was established under the Uganda Agreement of 1900. It permits the separation of ownership of land from the ownership of developments on land made by a lawful occupant. Additionally, it enables the holder to exercise full power of ownership, subject to the customary and statutory rights of those persons lawful or bonafide in occupation of the land at the time that tenure was created and their successors in title.

d. Leasehold tenure is created either by contract or by operation of the law. The landlord or lessor grants the tenants or lessee exclusive possession of the land, usually for a period defined and in return for a rent. The tenant or lessee has security of tenure and a proprietary interest in the land. Additionally, under common law the statute of a "licensee" or "sharecropper" is also recognized. Licensees are granted authority to use land for agricultural production, usually limited to annual crops. They have no legal security of tenure or any propriety right in the land.
3.3.1 DISPUTE RESOLUTION AND GRIEVANCE MECHANISMS
The Land Act, Cap 227 states that land tribunals must be established at district level. It empowers the District Land Tribunals to determine disputes relating to amount of compensation to be paid for land acquired compulsorily. The affected person may appeal to a higher ordinary court. The Land Acquisition Act allows for any person to appeal to the High Court within 60 days of the award being made. All land disputes must be processed by the tribunals, before the case can be taken to the ordinary courts. The act also states that traditional authority mediators must retain their jurisdiction to deal with, and settle, land disputes.

3.4 INSTITUTIONAL FRAMEWORK

3.4.1 NATIONAL WATER AND SEWERAGE CORPORATION (NWSC)
The National Water and Sewerage Corporation (NWSC) Statute establishes the NWSC as a Water and Sewerage Authority and gives it the mandate to operate and provide water and sewerage services in areas entrusted to it on a sound commercial and viable basis. NWSC is a parastatal that operates and provides water and sewerage services for 23 large urban centres across the country, of districts under IWMDP are part. Sector reforms in the period 1998-2003 included commercialization and modernization of the NWSC operating in cities and larger towns as well as decentralization and private sector participation in small towns. NWSC operates small conventional sewage treatment plants in a series of towns.

3.4.2 MINISTRY OF WATER AND ENVIRONMENT (MWE)
The Ministry of Water and Environment is responsible for policy formulation, setting standards, strategic planning, coordination, quality assurance, provision of technical assistance, and capacity building. The ministry also monitors and evaluates sector development programmes to keep track of their performance, efficiency and effectiveness in service delivery. The ministry has three directorates: Directorate of Water Resources Management (DWRM), Directorate of Water Development (DWD) and the Directorate of Environmental Affairs (DEA).
The mandate of the MWE regarding sanitation and hygiene activities are stipulated in the memorandum of understanding that was signed by Ministry of Health, Ministry of Education and Sports and the Ministry of Water and Environment. The role of MWE is limited to development of public sanitary facilities and promotion of good hygiene in small towns and rural growth centers. With respect to water production, MWE is the lead agency for water for production and development.

3.4.3 DISTRICT LOCAL ADMINISTRATION STRUCTURES
The proposed IWMDP project is within the jurisdiction of District Local Governments headed by a Local Council V (LCV) Chairman and Chief Administration Officer (CAO) who is the political head and technical head respectively. Various district offices whose functions would be relevant to the project include offices of Natural Resources/Environment, District Health Inspector, District Planner, Community Development Officer, District Director of Health Services, District Water Officer, Town Council and District Engineer. Equally important are village-level local council administration (LC I and LC III). Leaders at these levels of local administration are closer to residents and therefore important in effective community mobilization, sensitization and dispute resolution given that the proposed project is going to benefit communities.
3.4.4 MINISTRY OF LANDS, HOUSING AND URBAN DEVELOPMENT (MLHUD)

The Chief Government Valuer (CGV) in the Valuation Division in the Ministry of Lands, Housing and Urban Development (MLHUD) is responsible for approving the property valuation report developed as part of this RPF. Additionally, property or cadastral survey report is submitted to the Commissioner for Surveys & Mapping in MLHUD for review and approval. MLHUD will therefore play a direct role in compensation and resettlement activities of proposed IWMDP Project.

3.5 WORLD BANK SAFEGUARD POLICIES

The World Bank safeguard policies are operational policies whose primary objective is to ensure that the Bank funded operations do not cause adverse social and environmental impacts and that they “do no harm”. As all other World Bank funded operation, the IWMDP project must comply with the requirements of the World Bank Safeguard Policies.

The objective of the World Bank’s environmental and social safeguard policies is to prevent and mitigate undue harm to people and their environment during the development process. These policies provide guidelines for the Bank and borrower staff in the identification, preparation, and implementation of programs and projects. Safeguard policies provide a platform for the participation of stakeholders in project design, and are an important instrument for building ownership among local populations (World Bank, 2006). They consist of the following Operational Policies (OP):

a. Environmental Assessment (OP 4.01)
b. Natural Habitats (OP 4.04)
c. Pest Management (OP 4.09)
d. Indigenous People (OP 4.10)
e. Physical Cultural Resources (OP 4.11)
f. Involuntary Resettlement (OP 4.12)
g. Forestry (OP 4.36)
h. Safety of Dams (OP 4.37)
i. Projects on International Waterways (OP 7.50)

Among the above listed above, the triggered safeguard policies relevant to the RPF include:

a. OP 4.12 - Involuntary Resettlement
b. OP 4.11 Physical Cultural Resources

3.5.1 OP 4.12 – INVOLUNTARY RESETTLEMENT

The World Bank’s safeguard policy on involuntary resettlement, OP 4.12 is to be complied with where involuntary resettlement, impacts on livelihoods, acquisition of land or restrictions to access to natural resources, may take place as a result of the project. It includes requirements that:

a. Involuntary resettlement should be avoided where feasible, or minimized, exploring all viable alternative project designs.
b. Where it is not feasible to avoid resettlement, resettlement activities should be conceived and executed as sustainable development programs, providing sufficient investment resources to enable persons physically displaced by the project to share in project benefits. Displaced
persons should be meaningfully consulted and should have opportunities to participate in planning and implementing resettlement programs.

c. Displaced persons should be assisted in their efforts to improve their livelihoods and standards of living or at least to restore them, in real terms, to pre-displacement levels or to levels prevailing prior to the beginning of project implementation, whichever is higher. This policy covers direct economic and social impacts that both result from Bank-assisted investment projects, and are caused by the involuntary taking of land resulting in:

i. relocation or loss of shelter;

ii. loss of assets or access to assets; or

iii. loss of income sources or means of livelihood, whether or not the affected persons must move to another location.

3.5.2 PROCEDURES FOR RESETTLEMENT ACCORDING TO THE WORLD BANK OP 4.12

The World Bank OP 4.12 applies to all components of the IWMDP and to all economically and or physically affected persons, regardless of the number of people affected, the severity of impact and the legality of land holding. OP 4.12 further requires particular attention to be given to the needs of vulnerable groups especially those below the poverty line, the landless, the elderly, women and children, indigenous groups, ethnic minorities and other disadvantaged persons. The Policy requires that a RAP shall be prepared and cleared by the World Bank prior to implementing resettlement activities. The World Bank also requires that the provision of compensation and other assistance to PAPs, to restore livelihoods when these are affected appreciably, shall be done prior to the displacement of people. In particular, the policy requires that possession of land for project activities may take place only after compensation has been paid. Resettlement sites, new homes and related infrastructure, public services and moving allowances must be provided to the affected persons in accordance with the provisions of the RAP.

3.5.1 OP 4.11 - PHYSICAL CULTURAL RESOURCES

Cultural resources are important as sources of valuable historical and scientific information, as assets for economic and social development, and as integral parts of a people's cultural identity and practices. The loss of such resources is irreversible, but fortunately, it is often avoidable. The objective of OP/BP 4.11 on Physical Cultural Resources is to avoid, or mitigate, adverse impacts on cultural resources from development projects that the World Bank finances.

3.6 COMPARISON BETWEEN LAND LAW IN UGANDA AND WORLD BANK OP 4.12

There are significant gaps between Ugandan laws and regulations and requirements for resettlement as laid out in OP 4.12. The Ugandan systems on involuntary resettlement are reckoned not to be equivalent with the Bank’s. Table below highlights the differences between Ugandan laws and World Bank policies regarding resettlement and compensation. Below is a short discussion of the most important differences.

Although the Ugandan Constitution requires that prompt, fair and adequate compensation be paid prior to displacement, this is not on par with OP 4.12, as there is no requirement that states that the government should provide alternative land or assist with resettlement. In addition, it is unclear how to interpret “prompt, fair and adequate” compensation. OP 4.12 states that displaced persons should be compensated at full replacement cost.
Additionally, Ugandan law does not make any specific accommodation for squatters or illegal settlers, and reimbursement is based on legal occupancy.

OP 4.12 requires that PAPs be consulted regarding project implementation and resettlement. Affected communities should also receive the opportunity to participate, implement, and monitor resettlement. However, Ugandan law states that when it is determined that a right of way must be established, the GoU publishes a wayleave instrument and the land specified is immediately subject to the wayleave. There are no explicit provisions for consultations and disclosure but there are guidelines issued by separate ministries.

The Ugandan law also makes no specific accommodations for potentially vulnerable groups such as women, children, the elderly, ethnic minorities, indigenous people, the landless, and those living under the poverty line. These groups are at highest risk to experience negative effects due to resettlement and should receive special consideration during the preparation of a resettlement policy framework to ensure that they can maintain at least the same standard of living after displacement takes place.

Finally, there is also no provision in the law that the state should attempt to minimize involuntary resettlement yet such measures include, but not limited to:

a. Alter project design to avoid impact on people and property,

b. Changing project site or route (in case of roads, drainage channels) to avoid displacement of people that would require compensation.
Table 3-1: Gaps between World Bank and Ugandan legislation applicable to each impact

<table>
<thead>
<tr>
<th>Category of PAPs / Type of Lost Assets / Impact</th>
<th>Ugandan Law</th>
<th>OP 4.12</th>
<th>Gap Analysis</th>
<th>Provisions for this RAP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Owners</td>
<td>The Constitution of Uganda, 1995 recognizes four distinct land tenure systems, Customary tenure, Freehold tenure, Leasehold tenure and Mailo land tenure. Land is valued at open market value and a 15% to 30% disturbance allowance must be paid if six months or less notice is given to the owner. Cash compensation is the recommended option.</td>
<td>World Bank Policy recognises the rights of those affected people: • Who have formal legal rights to the land or assets they occupy or use • Who do not have formal legal rights to land or assets, but have a claim to land that is recognized or recognizable under national law • Who have no recognizable legal right or claim to the land or assets they occupy or use. Compensation of lost assets at full replacement costs. Cash compensation is recommended where there are active land markets and livelihoods are not land based.</td>
<td>The Ugandan law does not compensate those without legal right or claim to the land. WB OP 4.12 does not consider disturbance allowance. Uganda laws and the WB O.P 4.12 are consistent in compensation at full replacement cost and cash compensation.</td>
<td>Cash compensation at replacement value (based on market value + 15% disturbance allowance). All forms of tenancy based on formal or informal rights/agreements between the land owner and tenant</td>
</tr>
<tr>
<td>Category of PAPs / Type of Lost Assets / Impact</td>
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<tr>
<td><strong>Land Squatters / Land Tenants</strong></td>
<td>Leasehold tenure is created either by contract or by operation of the law. The landlord grants the tenants or lease exclusive possession of the land, usually for a period defined and in return for a rent. The tenant has security of tenure and a proprietary interest in the land. Cash compensation is based upon market value of land and disturbance allowance (15-30%). Entitled to compensation based upon the amount of rights they hold upon land.</td>
<td>Must be compensated for all losses, whatever the legal recognition of their occupancy. But non-title holders will not be compensated for land.</td>
<td>The Ugandan law does not compensate those without legal right or claim to the land or tenant.</td>
<td>All forms of tenancy based on formal or informal rights/agreements between the land owner and tenants + 15% disturbance allowance. Land squatters will be compensated for loss of assets at replacement value</td>
</tr>
<tr>
<td><strong>Owners of non-permanent buildings</strong></td>
<td>Cash compensation based upon rates per m² established at District level, disturbance allowance (15% or 30%).</td>
<td>Recommends in-kind compensation or cash compensation at full replacement cost. Recommends resettlement assistance.</td>
<td>O.P 4.12 does not provide for the disturbance allowance. Ugandan law does not provide for resettlement assistance.</td>
<td>District compensation rates + 15% disturbance allowance. Cash compensation</td>
</tr>
<tr>
<td><strong>Owners of permanent buildings.</strong></td>
<td>Valuation based on replacement value and guidance from CGV &amp; disturbance allowance (15%</td>
<td>Compensation at full replacement cost.</td>
<td>The Ugandan laws are consistent with O.P 4.12 in regard to replacement cost.</td>
<td>Cash Compensation at replacement value + 15% disturbance allowance.</td>
</tr>
<tr>
<td>Category of PAPs/Type of Lost Assets / Impact</td>
<td>Ugandan Law</td>
<td>OP 4.12</td>
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<tr>
<td>Perennial Crops</td>
<td>Cash compensation based upon rates per m²/bush/tree/plant established at District Level and disturbance allowance (15% or 30%).</td>
<td>Compensation at full replacement cost. Income restoration.</td>
<td>O.P 4.12 does not provide for the disturbance allowance.</td>
<td>Cash compensation using Arua and Yumbe District rates + disturbance allowance</td>
</tr>
<tr>
<td>Seasonal crops</td>
<td>No compensation. 3-6 months’ notice given to harvest crops.</td>
<td>No specific provision</td>
<td></td>
<td>No compensation. Expected to be harvested. In the absence of notice, will be compensated for the crop that could not be harvested.</td>
</tr>
<tr>
<td>Loss of income</td>
<td>No specific provision</td>
<td>Livelihoods and living standards are to be restored in real terms to pre-displacement levels or better</td>
<td>The Ugandan legislation does not provide for restoration of livelihoods.</td>
<td>In the context of this project, practical livelihood restoration measures have been proposed.</td>
</tr>
<tr>
<td>Vulnerable groups</td>
<td>The 1995 Uganda Constitution stipulates that: “the State shall take affirmative action in favour of groups marginalised on the basis of gender, age, disability or any other reason [...] for the purpose</td>
<td>Particular attention should be paid to the needs of vulnerable groups among those displaced such as those below the poverty line, landless, elderly; women and children and indigenous peoples and</td>
<td>Both the Ugandan Constitution and WB OP 4.12 favour vulnerable groups. However, the Ugandan law, vulnerable groups are not fully</td>
<td>Special attention will be paid to vulnerable persons affected. And compensated accordingly.</td>
</tr>
<tr>
<td>Category of PAPs/Type of Lost Assets/Impact</td>
<td>Ugandan Law</td>
<td>OP 4.12</td>
<td>Gap Analysis</td>
<td>Provisions for this RAP</td>
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<td>of redressing imbalances which exist against them”. This regulation is not fully described in the context of resettlement and land acquisition.</td>
<td>ethnic minorities.</td>
<td>described in the context of resettlement and land acquisition.</td>
<td>Measures to minimise involuntary resettlement have been considered as shown in Section 5. 10 of this RPF report.</td>
</tr>
<tr>
<td>Relocation and Resettlement</td>
<td>Both the Constitution, 1995 and The Land Act, 1998 give the government and local authorities, power to compulsorily acquire land. The Constitution states that “no person shall be compulsorily deprived of property or any interests in or any right over property of any description except” if the taking of the land is necessary “for public use or in the interest of defence, public safety, public order, public morality or public health.”</td>
<td>Avoid or minimize involuntary resettlement and, where this is not feasible, assist displaced persons in improving or at least restoring their livelihoods and standards of living in real terms relative to pre-displacement levels or to levels prevailing prior to the beginning of project implementation, whichever is higher.</td>
<td>There is no requirement under the Ugandan law to minimize land acquisition.</td>
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4 PREPARATION OF RESETTLEMENT ACTION PLANS

Some of the IWMDP infrastructure that will be implemented under component 1 and 2 (refer to section 1.3) will require preparation of RAP/ARAP since they may require the Involuntary taking of land, loss of livelihood and impact other assets or result in economic impact. According to the WB Environmental and Social Framework, once the subprojects or individual project components are defined and the necessary information becomes available, a RPF will be expanded into a specific plan (RAP) appropriate to potential risks and impacts.

Since the exact location of these areas are not yet known, the preparation and disclosure of this RPF by the World Bank and the Borrowers is a conditionality for appraisal of this Project. However, during implementation of the IWMDP, the identification of these areas will be made and when that happens, land will be acquired and people will be affected. This RPF provides a framework for resettlement associated with the IWMDP. Each subproject will need to go through a process to identify the level of resettlement required, and if so, the development of a plan for resettlement. At this stage, the World Bank OP 4.12 calls for the preparation of individual RAPs that must be consistent with this RPF.

As soon as the list of sub-projects are identified and approved by the responsible agency implementing the program (in this case MWE), a consultative and participatory process for preparing a RAP will be started, and this includes:

a. Undertaking a socio-economic survey to determine scope and nature of resettlement impacts.

b. The socio-economic study will be carried out to collect data in the selected sub-project sites.

c. The socio-economic assessment will focus on the potential affected communities, including some demographic data, description of the area, livelihoods, the local participation process, and establishing baseline information on livelihoods and income, landholding, etc.

Annex 1 describes the requirements for the RAP in detail. In general, the RAP contains the following information:

Description of project and scope of the RAP

a. Baseline information including Census and socio economic survey

b. Project impacts by category along with numbers of persons and assets/income etc. impacted.

c. Eligibility criteria

d. Valuation process and specific Compensation Rates and Standards;

e. The Entitlement Matrix to also include Entitlements related to any additional impacts;

f. Site Description;

gh. Programs to Improve or Restore Livelihoods and Standards of Living;

h. Consultation process (gender disaggregated data)

i. Institutional Mechanism including the Grievance Redress mechanism, M&E

j. Detailed cost estimates and implementation schedule.

k. Approval and disclosure of the RAP

The District planning committee with the help from key stakeholders will prepare the ToRs for the RAP subject to approval by the MWE/NWSC. The procurement of the consultant to complete the RAP will also be the responsibility of the Districts. The following guidelines are used when a RAP is developed.
4.1 OVERALL RAP PROCESS

4.1.1 CONSULTATION AND PARTICIPATORY APPROACHES
A participatory approach is adopted to initiate the compensation process. The consultations must start during the planning stages when the technical designs are being developed, and at the land selection/screening stage. The process therefore seeks the involvement of PAPs throughout the census for identifying eligible PAPs and throughout the RAP preparation process.

4.1.2 DISCLOSURE AND NOTIFICATION
All eligible PAPs will be informed about the PROPOSED IWMDP and the RAP process. A cut-off date is established as part of determining PAPs eligibility. In special cases where there are no clearly identifiable owners or users of the land or asset, the RAP team must notify the respective local authorities and leaders. A “triangulation” of information—affected persons; community leaders and representatives; and an independent agent (e.g. local organization or NGO; other government agency; land valuer) may help to identify eligible PAPs. The RAP must notify PAPs about the established cut-off date and its significance. PAPs must be notified both in writing and by verbal notification delivered in the presence of all the relevant stakeholders.

4.1.3 CENSUS OF AFFECTED ENTITIES
In this step every owner of an asset to be affected by the project is enumerated and their socio-economic condition documented.

4.1.4 DOCUMENTATION AND VERIFICATION OF LAND AND OTHER ASSETS
The government authorities at both national and local levels; community elders and leaders; representatives from the MWE/NWSC will arrange meetings with PAPs to discuss the compensation and valuation process. For each individual or household affected by the sub-project, the RAP preparation team will complete a Compensation Report containing necessary personal information on the PAPs and their household members; their total land holdings; inventory of assets affected; and demographic and socio-economic information for monitoring of impacts. This information will be documented in a Report, and ideally should be “witnessed” by an independent or locally acceptable body (e.g. Resettlement Committee). The Reports will be regularly updated and monitored.

4.1.5 COMPENSATION AND VALUATION
All types of compensation will be clearly explained to the individual and households involved. These refer especially to the basis for valuing the land and other assets. Once such valuation is established, MWE/NWSC will produce a Contract or Agreement that lists all property and assets being acquired by the sub-project and the types of compensation selected. All compensation should occur in the presence of the affected persons and the community local leaders.

4.1.6 PUBLIC CONSULTATION AND PARTICIPATION
Projects involving the community owe their success to community participation and involvement from planning to implementation stage. Hence public consultation through participatory rural appraisal shall be mandatory for all projects requiring land acquisition, compensation and resettlement for the IWMDP activities. The aim of public participation at this stage would be to:
a. Disseminate concepts for proposed projects with view to provoke project interest amongst communities

b. Determine communities’ willingness to contribute in kind towards the implementation of the project.

When undertaking RAP activities in the IWRMP subprojects, the following should be taken into consideration during public consultations

- The persons affected by the project should participate into the whole process of the compiling and implementation of the resettlement plan, for which, at this point, before formulating the resettlement plan, public meeting should be held to provide the residents with the right to learn this policy framework.
- Relevant local governments should enable affected households and non-domestic organizations to understand the treatment they may enjoy and the options they may select according to the resettlement plan.
- All consultations need to be informed, inclusive and a two-way process providing information and receiving feedback. Public participation and consultations related to IWRMP should take place via meetings in project communities, television or radio programs (where need be).
- Project impacts need to be discussed along with mitigation measures and opinions sought on these items.
- Selection of ways to consult, and expand participation by PAPs and other stakeholders, will take into consideration literacy levels prevalent in affected communities; ethnicity and cultural aspects; and practical conditions (like distance).
- The RAP team should ensure that these leaders and local representatives of PAPs are fully involved in designing the public consultation procedures.
- All consultations need to be documented in the RAP and details provided in an annex.
- The dates, location, names of participants, issues raised and responses provided need to be documented.

PLEASE NOTE AND PROVIDE GUIDELINES:: all consultations need to be informed, inclusive and a two-way process providing information and receiving feedback. Project impacts need to be discussed along with mitigation measures and opinions sought on these items. All consultations need to be documented in the RAP and details provided in an annex. The dates, location, names of participants , issues raised and responses provided need to be documented.
5 POTENTIAL RESETTLEMENT AND SOCIAL IMPACTS AND MITIGATIONS

The project will support interventions designed to improve livelihoods and access to basic socioeconomic services in selected districts. The salient physical characteristics relevant to safeguard analysis relate to project Component 1 and 2 (see section 1.3) which entail civil works and construction of infrastructure such as water supply systems, Gravity flow systems and Solar powered water schemes.

5.1 POTENTIAL POSITIVE IMPACTS

Construction of wells/boreholes and rehabilitation and extension of water supply schemes as well as sanitation services and construction of a fecal sludge treatment facility will have the following positive impacts:

- The project will have significant benefits in particularly with regards to the improvement of health and wellbeing, especially in terms of the reduction of water-borne illnesses and reduction in the potential outbreaks of epidemic infectious diseases such as cholera and diarrhea.

- These sub-projects will largely generate positive impacts contributing to public health, provision of water to refugee hosting communities will address dire water needs in such communities and go along way to address conflict areas between the communities and refugees, availing water will go a long way to improved delivery of social services such as health and education in the target areas.

- The introduction of a complementary health and hygiene awareness campaigns targeted at women and children in project host communities will considerably enhance the benefits of the project.

- Construction works (e.g. excavation for pipelines) will present employment opportunities to local people (including women) and generate direct income benefits to local households. Employment, as men and women will potentially supply casual labour to the contactors. Use of appropriate labour-intensive during construction (e.g. excavation for pipelines, ferrying of soil, providing security and preparation of meals for contract workers) will provide employment opportunities to the communities which will generate direct income to the households.

- Mitigation of tension/conflict over water: as scarcity of water is one of the sources in the beneficiary communities;

- Improve WASH at both institutional and household levels: the intervention will improve safe water availability and accessibility thereby improving health of children and the communities;
- Improvement of water availability at household level. The Project will also focus on improving water and sanitation services in small towns and rural growth centers with special attention to the vulnerable northern region (Ajumani, Moyo and Yumbe) and those communities hosting refugees displaced from conflicts and famine.

- Reduce on the burden of women who bear the burden of water collection from long distances which directly affects their well-beings as they are sometimes assaulted on their way from these water sources.

- The water and sanitation infrastructure will be extended to public entities; that is schools and health centers) will bring about improved delivery of social services; and

- The sanitation facilities will be gender segregated in schools and public spaces including menstrual hygiene management and handwashing facilities for girls. These will enable girls to go to schools, women leave their homes to participate in workforce, and reduce incidences of gender-based violence.

- It will boost economic livelihoods of rural women in the project area as they will have more time to engage in income generating activities

- Skills development and trainings will also be provided to women on O&M, leadership and management thereby promoting economic livelihoods and empowerment. Furthermore, community sensitization will also be conducted on regular basis to ensure both women and men actively participate in the planning and managing of water and natural resources as well as in the development of integrated WSS policies, strategies and plans.

- The project will construct infrastructures which aim at expanding water systems and sanitation facilities, thus reducing the overall distance that women and girls must walk for water collection.

### 5.2 POTENTIAL NEGATIVE PROJECT IMPACTS

The IWMDP projects may involve limited land acquisition and displacement of land-uses and/or livelihoods. The potential environmental and social impacts can be adequately managed by integrating environmental and social due diligence during project cycle. Given the overall limited likely environmental and social impacts, the project is rated as EA category B. The sub projects are likely to have two categories of effects:

#### 5.2.1 PERMANENT EFFECTS

The proposed project will not undertake any activities that will displace people. However, it would support small-scale infrastructure that might affect land holdings of individual farmers and in some case pipes will be laid in road reserves. While these interventions are yet to be identified, as a precautionary measure, this Resettlement Policy Framework (RPF) will address any issues which might arise from economic displacement and/or restriction of access to communal natural resources. This RPF will be consulted upon, finalized and disclosed prior to appraisal. Permanent
effects will result into an infinite loss of use of property, vegetation, or, parcels of land by the affected person as a result of the project activities. This is likely to occur where permanent installations such as water treatment plants, lagoons are established. Such effects are anticipated to affect:

a. Farmers and artisanal gold miners for example in Buhweju Bisya sub-county whose land is found suitable for these installations and this can translate into either loss of land or crop cover or both and livelihood;

b. Resettlement resulting from construction of water pipes, boreholes among others could lead to livelihood changes for some communities especially those farmers growing crops

c. Resettlement may lead to a decline in accessing communal resources such as water sources grazing lands, and natural resources such as, gold mines in Buhweju, trees, related wood resources and wetlands like in Kiruhura.

d. Disruption of social relations and ties due to resettlement.

e. There can also be instances of infectious diseases like HIV/AIDS due to new interactions of communities that utilize the new facilities with contract workers.

f. Child labor by contractors. During consultation with district officials, there was mention of risk of child labor in Kyegegwa.

g. Difficulty is running and managing these water sources, especially in relation to the choice of technology.

h. Some of these water sources are far away from homesteads therefore there is a likelihood of exacerbating gender-based violence such as sexual assaults of women and girls emanating from long walks to and from water sources. And domestic physical and verbal abuses of women and children from husbands due to frustration from delays at water sources.

i. Sexual abuse: During construction of wells/boreholes and rehabilitation and extension of water supply schemes, there will be employment of workers by a contracted contractor within the catchments. The influx of workers employed by the construction company, along with those looking for jobs with the construction company, is widely associated with an increase in sexual abuse and assault of girls in the area. If workers are not sensitized, this may lead increase in sexual violence against both girls who are attending school and those out of school. The sexual assaults could led to girls having to leave school because of pregnancy.

j. As a result of increased economic opportunities created by the construction of infrastructure and due to Large family sizes and low educational attainment in some districts within the IWRMP project districts, both boys and girls could either been lured to work by the possibility of financial gain or required by their parents to earn money to contribute to the families’ support. This could lead to boys dropping out of school to become full time casual labourers, or skipping some school days to work so that they can help their parents pay school fees. This impact could be high mainly as it was reported by stakeholders as having high child dropouts.

k. It is envisaged that the amount of potential labor influx will vary in sub-components as in some project areas labor influx will be very low given the type of the work and technology which could be supplied by local workforce, whereas in other components the work might entail labor from outside of project areas.
The above impacts can result in further indirect impacts, including the marginalization of the population concerned, degradation of health standards, and loss of access to resources for marginalized communities such as pastoralists, elderly, women, children disturbance to the way of life of affected population, conflicts with host communities, and potential food shortages.
5.2.2 MITIGATIONS MEASURES

a) Prepare a RAP according to this RPF and compensate accordingly to the entitlement matrix prior to land acquisition.

b) Prepare a Livelihood Resettlement Plan for affected communities. This should be prepared according to the RPF.

c) Women shall be actively involved in the various stages of the project, especially through several stakeholder workshops, community surveys, and local supervision committees including post construction committees (Water Boards and management committees). Views expressed by women representatives on issues like choice of technology, selection of water points and project facilities have been considered in project design.

d) The project will construct infrastructures which aim at expanding water systems and sanitation facilities, thus reducing the overall distance that women and girls must walk for water collection.

e) Skills development and trainings will also be provided to women on O&M, leadership and management thereby promoting economic livelihoods and empowerment.

f) Furthermore, community sensitization will also be conducted on regular basis to ensure both women and men actively participate in the planning and managing of water and natural resources as well as in the development of integrated WSS policies, strategies and plans.

g) Special consideration should be given to local workforce as much as possible provided that skillset and technical requirements meet the requirements for the works involved.

h) Before commencement of civil and mechanical works, active engagement with the communities, particularly targeting the vulnerable groups including women and girls, on raising the awareness of the potential arrival of external workers, expected social conducts and behaviors, and grievance redress mechanisms.

i) The contactors should have a Labor Influx Management Plan and Worker’s Camp Management Plan; and also conduct mandatory training for all employees on the legal conducts in local communities and legal consequences for non-compliance.

j) Sensitize the contractor not to engage in relationships with underage girls and married women, and on issues relating exploitation HIV/AIDS and STDs.

k) Maximize the distance of the camp sites from the communities and provide provision of services and entertainments within the camps to reduce the need to use community facilities and interacting with the local community.

l) Workers should also be given an opportunity to regularly return to their families.

All subsequent RAPs should ensure that there is provision of HIV/AIDS policy. The measures to follow to ensure HIV/AIDS and STIs is mitigated should be addressed in the RAPs and ESMP. Some guidelines include:

- In order to curb the spread of HIV/AIDS and STIs, social interactions between laborers and the local communities should be kept to a minimum by establishing curfews and restricting access to camps.
- The ABC (Abstinence, Be faithful and use Condoms) policy must be encouraged.
- An HIV/AIDS service provider should be contracted by the contractor to ensure that HIV/AIDS and STIs are mitigated.
- HIV/AIDS prevention sundries for its workforce such as counselling and testing services. MWE/NWSC and contractors should also work hand in hand with NGOs/CBOs within the project areas that are running programs on HIV/AIDS prevention, care and support.

### 5.2.3 TEMPORAL EFFECTS

Temporal effects will result into an interruption in the current use of property or land by the affected person as a result of the water supply project activities. This is likely to occur during construction and especially holding grounds, grazing land, water points etc. This is likely to affect:

a. Alternative water points should be provided by implementer for the communities to access water points as construction of the main water supply is on-going.

Artisanal gold miners and business persons who own or operate existing kiosks and stalls will have to be relocated. The mitigation measures to the above temporary impacts is for MWE/NWSC to implement the project in phases and avoid massive displacement of people, and also relocate gold miners and stall owners in the project area to more feasible locations to ensure that their livelihoods are not affected.

### 5.2.4 MITIGATIONS MEASURES FOR TEMPORAL IMPACTS

a) Alternative water points should be provided by implementer for the communities to access water points as construction of the main water supply is on-going.

b) Artisanal gold miners and business persons who own or operate existing kiosks and stalls will have to be relocated. The mitigation measures to the above temporary impacts is for MWE/NWSC to implement the project in phases and avoid massive displacement of people, and also relocate gold miners and stall owners in the project area to more feasible locations to ensure that their livelihoods are not affected.

**PLEASE NOTE:** These are general impacts. Please provide impacts/losses based on type of intervention, an understanding of the project area and consultations held. This project will also cover refugees. Any impacts anticipated? Any conflict issue in the project area?
6 ELIGIBILITY CRITERIA AND DISPLACEMENT PROCEDURES

6.1 WORLD BANK ELIGIBILITY CRITERIA FOR DETERMINING COMPENSATION

According to OP 4.12 of the World Bank, the criteria for determining eligibility for compensation, resettlement and rehabilitation assistance measures for persons to be displaced, are based on the following:

a. Persons that have formal legal rights to land, including customary and traditional; and religious rights recognized under the laws of Uganda. This class of people includes those holding leasehold land, freehold land and land held within the family or passed on through generations.

b. Persons who do not have formal legal rights to land or assets at the time the census begins; but have a recognized claim of use to such land or ownership of assets through the national and traditional laws of Uganda. This class of people includes those that come from outside the country and have been given land by the local dignitaries to settle, and/or to occupy.

c. Persons who have no recognizable legal right or claim to the land they are occupying, using or getting their livelihood from. This class of people includes encroachers and illegal occupants/squatters.

Persons covered under (a) and (b) above are provided compensation for loss of land and assets and other assistance as needed. Persons covered under (c) above are provided resettlement assistance in lieu of compensation for the land they occupy, and other assistance, as necessary, if they occupy the project area prior to the cut-off date.

In practice, this means that people usually considered in Uganda as “squatters” will be entitled to Project assistance as long as they are present on site at the cut-off date. In other words, the absence of a legal title to land or other assets is not, in itself a bar to compensation for lost assets or to another resettlement assistance. This is also in line with the Land Act (Uganda) which recognizes such rights such as sharecroppers and squatters provided they have been in place for twelve years prior to the promulgation of the Land Act. Under the OP 4.12, squatters are also entitled to resettlement assistance provided they occupied the land before the established cut-off date. These PAPs under the third category, to be able to qualify for resettlement assistance, however must comply with the cut-off date as established by the management committees in close consultation with stakeholders following a socio-economic study of the project area. None who has occupied the project area after the cut-off date will qualify for resettlement assistance under this RPF.

6.2 CONSIDERATION UNDER THE PROJECT

Entitlements for compensation shall be based on the eligibility criteria and the various categories of losses identified the field consultations. Unless otherwise indicated, payment of compensation and other entitlements and the extension of assistance will be made to PAP households and individuals. In dealing with compensation, preference shall be given to land based resettlement strategies for Project.

Affected Persons whose livelihoods are land-based and where sufficient land is not available at a reasonable price, non-land based options centered on opportunities for employment or self-re-employment should be provided in addition to cash compensation for land and other assets lost.
However, this lack of land shall be documented and justified. In addition to these entitlements, households who are found in difficult situations and are at greater risk of impoverishment (i.e. widowed household heads, households without employment, single parent households etc.) as identified by the census will be provided with appropriate assistance by the project. Assistance may be in form of food, temporary accommodation, medical subsidy, employment referrals or priority employment in project activities. The assistance is meant to help them cope with the displacement caused by the project. It is not possible to provide an exhaustive list of such persons at this project preparatory stage. However, based on an understanding of the social structure of the rural community and the nature of the projects, it is possible to suggest that the most likely affected persons will comprise both individuals and communities including women, vulnerable groups.

### 6.3 CUT-OFF DATE

The cut-off date is considered as the Start day of the census of affected people. No structure or other development established in the project-affected area after the cut-off date will be eligible for compensation. During community sensitization as well as household surveys, the cut-off date should be communicated to the PAPs where they are advised against further investments or speculative land and property development after existing assets are surveyed and valued for compensation. The cut-off date should also be communicated and emphasized to the PAPs during the valuation exercise and also to other important stakeholders who have an influence to community members; such as district officials, Parish Land Committee (LC2 level), and, LC officials.

The importance of cut-off date necessitates clear communication to project affected persons and communities and this should be enshrined in the communication plan of the RAP preparation and implementation. Failure of setting and clearly communicating the cut-off date often leads to speculative development along the project route in effort to target compensation. This affects project schedule and unduly increases resettlement cost. Communicating and enforcing the cut-off date will be the role of MWE and NWSC.

### 6.4 ELIGIBILITY CRITERIA FOR COMPENSATION

The proposed IWMDP activities will provide compensation to all affected people eligible for compensation based on nature or category of their losses for example physical assets or income and cut-off-date.

The following PAP categories are eligible for compensation:

a. People who have been affected in the surveyed part of the proposed working areas;

b. Landlords owning land affected by the proposed sub-projects;

c. People whose structures are to be affected by the developments;

d. People who rent land for cultivation (sharecroppers) and their crops or trees are to be removed or damaged due to land acquisition activities.

e. Any other group of persons that has not been mentioned above but is entitled to compensation according to the laws of Uganda and World Bank/Donor policies, such as social and community organizations (schools, religious agencies etc.).

f. Those who can show proof of assets loss, apart from those categories mentioned above, from before the census cut-off date.
6.4.1 ELIGIBILITY OF PAPS
According to OP 4.12 of the World Bank, the criteria for determining eligibility for compensation, resettlement and rehabilitation assistance measures for persons to be displaced, will be based on the following:

a) Persons that have formal legal rights to land, including customary and traditional; and religious rights recognized under the laws of Uganda. This class of people includes those holding leasehold land, freehold land and land held within the family or passed on through generations.

b) Persons who do not have formal legal rights to land or assets at the time the census begins; but have a recognized claim of use to such land or ownership of assets through the national and traditional laws of Uganda.

c) Persons who have no recognizable legal right or claim to the land they are occupying, using or getting their livelihood from. This class of people includes encroachers, illegal occupants/squatters and ownerships under dispute etc.

6.4.2 SPECULATIVE STRUCTURES
Opportunistic structures established after the cut-off date shall not be compensated. During RAP implementation, these will be established by:

a. Comparing with property surveying/valuation records;

b. Consultation with LC Chairpersons authorities to ascertain whether the contested structure existed at the time of the cut-off date or census and whether it was established in good faith or for opportunistic compensation purposes.

6.4.3 VULNERABLE GROUPS
Vulnerable people are considered to be ones who by virtue of gender, ethnicity, age, physical or mental disability, economic disadvantage, or social status, may be more adversely affected by resettlement than others and who may be limited in their ability to claim or take advantage of resettlement assistance and related development benefits. Vulnerable groups will be a possible risk of becoming more vulnerable due to displacement, compensation, and resettlement process.

Vulnerable groups include households headed by women, households victimized by HIV/AIDS that are headed by children, households made up of the aged or handicapped, households whose members are impoverished, households whose members are involved in conflict crimes, households whose members are abducted and women defiled by rebels or households whose members are socially stigmatized (as a result of traditional or cultural bias) and economically marginalized. Considered to majorly comprise vulnerable people Assistance to these vulnerable groups of people may include:

a. Assistance in the compensation payment procedure (going to the bank with the person to cash the cheque).

b. Assistance in financial literacy training especially for women Assistance in the post payment period to secure the compensation money and reduce risks of misuse/robbery;

c. Provide specialized livelihood training appropriate to the disabled.

d. Implement livelihood improvement programs to improve women’s educational opportunities (literacy and numeracy training).

e. Ensuring migrant and settler farmers are included in the consultations regarding the RPF/RAP and compensation and have their share of the compensation and assist in finding alternative
sites for farming and also be incorporated into the out-grower and small holder schemes of the project;

f. Support in nutritional and health status of elderly persons post-resettlement to ensure successful integration into the resettled community.

g. Assistance in building i.e. providing materials, workforce, or building houses;

h. Health care if required at critical periods i.e. moving and transition period.

6.5 DISPLACEMENT OF PEOPLE

The proposed IWMDP will require construction of infrastructure such as construction of water supply systems, construction of fecal sludge treatment plants to serve prioritized town, construction of gravity flow systems and Solar powered water schemes in select rural settlements.

Although some of the exact location of some infrastructure are not yet known. In case of the need for physical relocation of people, the following conditions shall be followed:

a. The census date shall be determined and agreed upon in consultation with the lower and higher local governments and all the stakeholders particularly the affected persons;

b. An assessment of the time likely to be needed to restore their living standards, income earning capacity and production levels shall be made;

b. The assessment shall ensure that the condition of the displaced persons shall be improved or at least maintained, at the levels prior to project implementation;

c. The displaced persons shall be provided with development assistance, in addition to compensation measures described above. These shall include assistance for land preparation, credit facilities, training for job opportunities, residential housing, or as required, agricultural sites for which a combination of productive potential, location advantages and other factors shall be at least equivalent to those of the old site.

6.6 ENTITLEMENT MATRIX

The Entitlement Matrix is based on displacement impacts anticipated from the implementation of IWRMP activities. The IWRMP Project will supports a range of infrastructure investments, including construction and rehabilitation of water supply systems, rehabilitation and expansion of wastewater treatment systems, construction of sewers and FSTF, on-site sanitation facilities (at markets, health post and schools), integrated water resources management measures, and renovation of water quality laboratories, among others. Physical civil works may generate negative impacts which may lead to displacement of people and changes in people’s livelihood. Displacement impacts are anticipated to be occasioned by activities that include but may not be limited to the following:-

- Partial demolition of structures when constructing or rehabilitating water supply systems, solar powered water supply schemes and expansion of wastewater treatment systems.
- Displacement of open and mobile shops (kiosks) to construct sewers and sanitation facilities and construction and rehabilitation of transmission and distribution systems, including water mains, reservoirs, and distribution networks.
- Displacement of settlements to reclaim public utility land required for projects in components two and three;
- Removal of structures to create room for infrastructure envisaged for components one and two.
Entitlement matrix outlined in table below defines the type of compensation and assistance that should be provided to the different categories of project affected households. The following principles will guide payment of compensation for lost assets:

- Compensation shall be paid prior to acquisition or displacement;
- Compensation shall be extended to all PAPs irrespective of tenure status;
- Compensation will be at replacement cost meaning that replacement of assets with an amount sufficient to cover full cost of lost assets and related transaction costs. Replacement cost for agricultural land implies the market value of land of equal productive potential or use located in the vicinity of the affected land, plus the costs of preparing the land to levels similar to those of the affected land; and any registration and transfer taxes;
- Compensation for structures shall include the full market cost of materials and labour required for reconstructing a building of similar surface and standing. In other words, the affected person must be able to have their structure rebuilt in a different location using the compensation paid for the old building. Depreciation will not be taken into account while calculating the cost of affected structures. The Compensation package will also include cost of moving, such as transport costs as well as any associated land titling or transfer fees.
- In case of physical displacement and depending on tenure category, PAPs will be provided transition assistance such as moving allowances, subsistence allowances and alternative plot or house where possible. PAPs will also be offered support after displacement during transition period and based on a reasonable estimate of the time likely to be needed to restore their livelihood and standards of living. All efforts will be made to resettle the physically displaced families within the same settlement to enable them to retain their identity and continue their inter-personal and inter dependency relations.
- PAPs will be provided with development assistance in addition to compensation measures such as land preparation, credit facilities, training, or job opportunities;
- In cases where in-kind replacement is not the preferred option of the PAPs, then the cash compensation will be based on the replacement cost. For the purposes of this RPF, the use of replacement value, or market value, will mean the higher value of two options.
Table 6-1: Entitlement Matrix

<table>
<thead>
<tr>
<th>Land and Assets</th>
<th>Types of Impact</th>
<th>Affected Entities</th>
<th>Compensation/Entitlement/Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Urban agricultural land</td>
<td>Cash compensation for affected land equivalent to market value</td>
<td>Farmer/ title holder</td>
<td>Cash (monetary) compensation for affected land based on government rates (equivalent to replacement value)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Tenant/ lease holder</td>
<td>Cash compensation for the harvest or product from the affected land or asset, equivalent to average market value of last 3 years, or market value of the crop for the remaining period of tenancy/ lease agreement, whichever is greater.</td>
</tr>
<tr>
<td>Commercial Land</td>
<td>Land used for business partially affected</td>
<td>Title holder/ business owner</td>
<td>Cash compensation for affected land equivalent to market value</td>
</tr>
<tr>
<td></td>
<td>Limited loss</td>
<td></td>
<td>Opportunity cost compensation equivalent to 5% of net annual income based on tax records for previous year (or tax records from comparable business, or estimates where such records do not exist).</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Business owner is lease holder</td>
<td>Opportunity cost compensation equivalent to 10% of net annual income based on tax records for previous year (or tax records from comparable business, or estimates where such records do not exist)</td>
</tr>
<tr>
<td></td>
<td>Assets used for business severely affected</td>
<td>Title holder/business owner</td>
<td>Land for land replacement or compensation in cash according equivalent to market value to PAP’s choice. Land for land replacement will be provided in terms of a new parcel of land of equivalent size and market potential with a secured tenure status at an available location which is acceptable to the PAP.</td>
</tr>
<tr>
<td></td>
<td>If partially affected, the remaining assets become insufficient for business purposes</td>
<td></td>
<td>Transfer of the land to the PAP shall be free of taxes, registration, and other costs.</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting + allowance)</td>
</tr>
<tr>
<td>Land and Assets</td>
<td>Types of Impact</td>
<td>Affected Entities</td>
<td>Compensation/Entitlement/Benefits</td>
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<td><strong>Land and Assets</strong></td>
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<td><strong>Types of Impact</strong></td>
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<td><strong>Affected Entities</strong></td>
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<td></td>
<td><strong>Compensation/Entitlement/Benefits</strong></td>
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<td></td>
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<td></td>
<td>Opportunity cost compensation equivalent to 2 months net income based on tax records for previous year (or tax records from comparable business, or estimates)</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Business person is lease holder</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Opportunity cost compensation equivalent to 2 months net income based on tax records for previous year (or tax records from comparable business, or estimates), or the relocation allowance, whichever is higher.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Assistance in rental/ lease of alternative land/ property (for a maximum of 6 months) to reestablish the business.</td>
</tr>
<tr>
<td>Residential Land</td>
<td>Land used for residence partially affected, limited loss</td>
<td>Title holder</td>
<td>Cash compensation equivalent to market value for affected land</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rental/lease holder</td>
<td>Cash compensation equivalent to 10% of lease/ rental fee for the remaining period of rental/ lease agreement (written or verbal)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Title holder</td>
<td>Land for land replacement or compensation in cash equivalent to market value according to PAP’s choice.</td>
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<tr>
<td></td>
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<td></td>
<td>Land for land replacement shall be of minimum plot of acceptable size under the zoning law/ s or a plot of equivalent size, whichever is larger, in either the community or a nearby resettlement area with adequate physical and social infrastructure systems as well as secured tenure status.</td>
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<tr>
<td></td>
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<td></td>
<td>When the affected holding is larger than the relocation plot, cash compensation to cover the difference in value.</td>
</tr>
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<td></td>
<td>Transfer of the land to the PAP shall be free of taxes, registration, and other costs.</td>
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<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting + allowance)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rental/lease holder</td>
<td>Refund of any lease/ rental fees paid for time/ use after date of removal</td>
</tr>
<tr>
<td>Land and Assets</td>
<td>Types of Impact</td>
<td>Affected Entities</td>
<td>Compensation/Entitlement/Benefits</td>
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<tr>
<td></td>
<td>Remaining area insufficient for continued use or</td>
<td>Owner</td>
<td>Cash compensation equivalent to 3 months of lease/ rental fee</td>
</tr>
<tr>
<td></td>
<td>becomes smaller than minimally accepted under</td>
<td></td>
<td>Assistance in rental/ lease of alternative land/ property</td>
</tr>
<tr>
<td></td>
<td>zoning laws</td>
<td></td>
<td>Relocation assistance (costs of shifting + allowance)</td>
</tr>
<tr>
<td>Buildings and</td>
<td>Structures are partially affected</td>
<td>Owner</td>
<td>Cash compensation equivalent to market value for affected building and other fixed assets</td>
</tr>
<tr>
<td>structures</td>
<td>Remaining structures viable for continued use</td>
<td></td>
<td>Cash assistance to cover costs of restoration of the remaining structure</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rental/lease holder</td>
<td>Cash compensation for affected assets (verifiable improvements to the property by the tenant).</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Disturbance compensation equivalent to two months rental costs</td>
</tr>
<tr>
<td></td>
<td>Entire structures are affected or partially affected</td>
<td>Owner</td>
<td>Cash compensation for entire structure and other fixed assets without depreciation, or</td>
</tr>
<tr>
<td></td>
<td>Remaining structures not suitable for continued use</td>
<td></td>
<td>alternative structure of equal or better size and quality in an available location which is</td>
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<td></td>
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<td></td>
<td>acceptable to the PAP. Cash compensation should take into account the market values and</td>
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<td></td>
<td></td>
<td>importance of a replace value of all property.</td>
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<td></td>
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<td></td>
<td>Right to salvage materials without deduction from compensation</td>
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<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting + allowance)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rehabilitation assistance if required (assistance with job placement, skills training)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rental/lease holder</td>
<td>Cash compensation for affected assets (verifiable improvements to the property by the tenant).</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting + allowance equivalent to four months rental costs).</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rehabilitation assistance if required (assistance with job placement, skills training).</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Squatter/informal</td>
<td>Cash compensation equivalent to market value for affected structure without depreciation.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>dweller</td>
<td></td>
</tr>
<tr>
<td>Land and Assets</td>
<td>Types of Impact</td>
<td>Affected Entities</td>
<td>Compensation/Entitlement/Benefits</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Right to salvage materials without deduction from compensation</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting + assistance to find alternative secure accommodation preferably in the community of residence through involvement of the project.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Alternatively, assistance to find accommodation in rental housing or in a squatter settlement scheme, if available.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Rehabilitation assistance if required assistance with job placement, skills training.</td>
</tr>
<tr>
<td>Street vendor</td>
<td>Informal without title or lease to the stall or shop</td>
<td></td>
<td>Opportunity cost compensation equivalent to 2 months net income based on tax records for previous year (or tax records from comparable business, or estimates), or the relocation allowance, whichever is higher.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Relocation assistance (costs of shifting)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Assistance to obtain alternative site to re-establish the business.</td>
</tr>
<tr>
<td>Standing crops</td>
<td>Crops affected by land acquisition or temporary acquisition or easement</td>
<td>PAP (whether owner, tenant, or squatter)</td>
<td>Cash compensation equivalent to average of last 3 years market value for the mature and harvested crop.</td>
</tr>
<tr>
<td>Trees</td>
<td>Trees lost</td>
<td>Title holder</td>
<td>Cash compensation based on type, age and productive value of affected trees plus 10% premium. This should be equivalent to the market value.</td>
</tr>
<tr>
<td>Temporary Acquisition</td>
<td>Temporary acquisition</td>
<td>PAP (whether owner, tenant, or squatter)</td>
<td>Cash compensation equivalent to market value for any assets affected (e.g. boundary wall demolished, trees removed)</td>
</tr>
<tr>
<td>Road side businesses</td>
<td>Temporary displacement</td>
<td>Business owners</td>
<td>Provision of locations for temporary location (e.g. for boda boda stages and road side markets.</td>
</tr>
<tr>
<td>Utility companies</td>
<td>Damage to underground facilities and interruption of service</td>
<td>Utility companies</td>
<td>Compensation for repair of damaged infrastructure and restoration of service.</td>
</tr>
</tbody>
</table>
7 LAND ASSET CLASSIFICATION, VALUATION AND COMPENSATION

7.1 VALUATION FOR STATE OWNED LAND

Once it becomes necessary to acquire a site for a public purpose, the relevant authorized officer (usually the Chief Surveyor) is mandated under the Land Acquisition Act 1965, to prepare the relevant instruments and guidance necessary for the state to acquire the specified property. For cases where the government land is being used by the public for example settlements, for grazing or any other productive activity, the individual or the community is only compensated for properties on the surface and not land. For example, he/she is compensated for crops, any improvements and structures because these have been a source of their livelihood. The same procedure obtains for the private owners except that the owner is compensated for both the land and loss of income.

7.2 VALUATION FOR CUSTOMARY LAND

Implementation of IWMDP may require the use of land under customary land ownership for the proposed sub-project. In this case, valuation methods for affected land and assets should confirm to customary laws and land assets would be valued and compensated for according to the following guidelines:

a. The communities would be compensated for assets and investments
b. Compensation rates would be replacement costs as of the date that the replacement is to be provided
c. The market value for cash crops would have to be determined and used
d. Calculation of compensation would not be made after the cut-off date

7.3 DETERMINATION OF COMPENSATION PAYMENTS

7.3.1 COMPENSATION PACKAGES

Two main resettlement packages, will be used designed to ensure satisfactory compensation for PAPs who lose assets or livelihoods when the IWMDP project is implemented. These packages will be developed in consultation with PAPs. Each PAP will have the opportunity to choose the option that best suits their circumstance. In-kind and/or in cash resettlement packages will be used as means of compensation (Table 7-1). The type of compensation will be an individual choice although every effort will be made to instill the importance and preference of accepting in kind compensation if the loss amounts to more than 20% of the total loss of subsistence assets. PAPs will be advised about benefits of replacement of physical assets and risk inherent in cash payments. For example, unless the affected person chooses cash compensation land-for-land compensation will be encouraged as it ensures PAPs immediately have land for settlement or farming and avoids risk of squandering compensation payments.

Table 7-1: Forms of compensation

<table>
<thead>
<tr>
<th>Form</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash Payments</td>
<td>Compensation will be calculated and paid in local currency. Rates will be adjusted for inflation.</td>
</tr>
<tr>
<td>In-Kind Compensation</td>
<td>Compensation may include items such as land, houses other buildings, building materials, seedlings, agricultural inputs and financial credits for equipment.</td>
</tr>
<tr>
<td>Assistance</td>
<td>Assistance may include moving allowance, transportation and labor, title</td>
</tr>
</tbody>
</table>
Making compensation payments raises some issues regarding inflation, security, and timing. One purpose of providing in-kind compensation is to reduce inflationary pressures on the costs of goods and services. Local inflation may still occur; thus, market prices shall be monitored within the time period that compensation is being made to allow for adjustments in compensation values. The question of security, especially for people who will be receiving cash compensation payment, needs to be addressed by the MWE and NWSC. The time and place for in-kind compensation payments shall be decided upon by each recipient in consultation with the district and Municipal officials.

### 7.4 COMPENSATION PAYMENTS

All compensation payments will be made to the affected party in the presence of the following:

- Accountant
- Valuer
- Surveyor
- LC1 Chairperson
- Land officer
- Representative from the sub-county
- Representative from the office of the CAO.

### 7.5 COMPENSATION FOR LAND

All types of compensation should be clearly explained to the individual or household. A land acquisition team comprising the Land Owner(s), the Local Community, LC1 chairperson, District officials and Land Valuation Offices should draw up a contract listing all property and land to be acquired, and the types of compensation (cash and/or in-kind) selected. A person selecting in-kind compensation has an order form, which is signed and witnessed. The compensation contract should be read aloud in the presence of the affected party and other stakeholders prior to signing.

#### 7.5.1.1 BASIS FOR VALUATION

Project Affected Persons (PAPs) when displaced by the project will be provided full replacement cost of lost structures and will be able to rebuild or replace their structures without difficulties. The valuation will estimate building/structure compensation rates based on full replacement cost without depreciation. Buildings and structures will be valued on the basis of Replacement Cost Method to arrive at the market value. World Bank’s OP 4.12 stipulates that depreciation of an asset and value derived from salvaging materials from razed structures should not be discounted when deriving replacement cost. Additionally, the policy (OP 4.12) requires replacement value to include cost of materials transport to site, labor costs and any transfer fees or taxes involved in replacing an asset. In addition, persons who will lose their crops and trees due to sub-project activities will be compensated based on the District rates provided by the District Land Boards of the respective districts, which should take into account the replacement cost. In this respect it is the duty and responsibility of District Land Boards to compile or review District Compensation rates for their respective Districts. Relevant data to be captured during valuation will include:

### 7.6 DETERMINATION OF CROP COMPENSATION RATES

#### 7.6.1 COMPENSATION FOR LOSS OF CROPS
### 7.6.1.1 PERENNIAL CROPS

Cash compensation will be provided for the loss of perennial crops, calculated using the approved district rates (considered adequate for replacement value). In addition, a transitional allowance will be provided to cover any loss of livelihood during the period between the loss of crops and the availability of income from new crops.

### 7.6.1.2 ANNUAL (SEASONAL) CROPS

The project will provide all compensation under the entitlement matrix six months prior to the commencement of construction. At the time of payment, the timing of the project will be made clear and instruction provided as to how crops will be managed during this time. This timeframe provides adequate opportunity for all seasonal (or “annual”) crops to be harvested, and thus there is no impact to annual crops. As such, no direct compensation will be paid for annual crops. A transitional allowance will be provided to ensure that any changes in livelihood derived from such crops is adequately compensated. In the absence of adequate notice to harvest the crop resulting in loss, the crop will be compensated.

### 7.6.1.3 UNINTENTIONAL DAMAGE TO CROPS

If there is unintentional damage to crops during construction of proposed IWMDP activities whether owned by PAPs or not, compensation will be paid for both annual and perennial crops, based on approved district rates.

### 7.7 COMPENSATION FOR BUILDINGS AND STRUCTURES

Compensation for buildings and other structures will be paid by replacement costs for labor and construction materials of these structures including fences, water and sanitation facilities, etc, will be used to calculate the values. Where part of the compensation is to be paid in cash the applicable replacement costs for construction materials will be used to calculate the values. Alternatively, compensation will be paid in-kind for the replacement cost without depreciation of the structure.

### 7.8 ORGANIZATIONAL ELEMENTS PROCEDURE FOR DELIVERY OF COMPENSATION

Compensation and resettlement will be effected by MoWE/NWE in conformity with the RAPs prepared for the project. The following broad principles will be followed in delivery of the RAP. The compensation process will involve several steps and would be in accordance with the individual project resettlement and compensation plans. The procedures to follow during compensation include;

#### 7.8.1 PUBLIC PARTICIPATION WITH THE LOCAL COMMUNITIES

This would initiate the compensation process as part of an ongoing process that would have started at the land selection/screening stage and at the time the socio-economic assessment is being carried. This would ensure that no affected individual/household is simply “notified” one day that they are affected in this way. Instead, this process seeks their involvement and wishes to inform communities in a participatory approach with the project, from the beginning.

#### 7.8.2 NOTIFICATION OF LAND RESOURCE HOLDERS

The respective local/district heads involved in identifying the land will notify the District, Village Council and village inhabitants who will help to identify and locate the property users. The users will be informed through both a formal notification in writing and, as many people are illiterate, by...
verbal notification delivered in the presence of the Local Council Officer or his representative. In addition, the Village Committees and individuals who control land will accompany the survey teams to verify owners. Those who hold title deed to the land will be informed about the compensation process and requirements needed to evince ownership. Where there are clearly no identified owners or users, project implementers (MWE/NWSC), the respective local government administrations, lands offices and traditional leaders will be solicited to help identify owners or users and sensitize them on the program and its implications. It is hoped, however that the media publications would be sufficient to avoid such eventuality.

7.8.3 AGREEMENT ON COMPENSATION AND PREPARATION OF CONTRACTS
All types of compensation are clearly explained to the individual or household. The Technical Planning Team draws up a contract, listing all property and land being surrendered and/or assets impacted, and the types of compensation (cash and/or in-kind) selected. A person selecting in-kind compensation has an order form, which is signed and witnessed. The compensation contract is read aloud in the presence of the affected party and the respective Technical Planning Team, Village officials and other village leaders prior to signing.

7.8.4 COMPENSATION PAYMENTS
All handing over of property such as land and building and compensation payments will be made in the presence of affected party and representative of the local leaders. In addition, representatives from RAP implementing team from NWSC/MWE will be available during compensation payment.
According to OP 4.12, the involuntary taking of land results in “loss of income sources or means of livelihood, whether or not the affected persons must move to another location”. In those instances, “displaced persons should be assisted in their efforts to improve their livelihoods and standards of living or at least to restore them, in real terms, to pre-displacement levels or to levels prevailing prior to the beginning of project implementation, whichever is higher” Therefore the RPF should include a Livelihood Restoration Strategy (LRS) which helps to prevent and mitigate the potential adverse impacts to the PAPs as a direct result of the resettlement process.

If it is found that there are severely affected households and/or relocation households by the IWMDP subproject, livelihood restoration program shall be prepared. In order to assist PAPs to restore livelihoods and income levels, the subproject will provide an income restoration package adapted to the needs and situation of PAPs as identified in the socioeconomic surveys.

Livelihood restoration is particularly important where a project affects the livelihoods of vulnerable households (i.e. households who, because of their social or economic status, may be more adversely affected than others by a temporary or permanent loss of part of their asset base). Financiers’ safeguards prefer that the developer should avoid or minimize displacement of people by exploring alternative project designs (for example, realignment of water pipes to avoid settlements). However, where displacement is unavoidable, the developer should plan and execute resettlement as a development initiative that provides displaced persons with opportunities to participate in planning and implementing resettlement activities as well as to restore and improve their livelihoods. World Bank recommends that project sponsors undertake the following actions on behalf of all affected people:

i) Inform affected people of their options and rights concerning resettlement:

ii) Provide technically and economically feasible options for resettlement based on consultation with affected people and assessment of resettlement alternatives;

iii) Whether physical relocation is required or not, provide affected people with prompt and effective compensation at full replacement value for loss of assets due to project activities;

iv) Where physical relocation is necessary, provide assistance with relocation expenses (moving allowances, transportation, special assistance and health care for vulnerable groups);

v) Where physical relocation is necessary, provide temporary housing, permanent housing sites, and resources (in cash or in kind) for the construction of permanent housing—inclusive of all fees, taxes, customary tributes, and utility hook-up charges—or, as required, agricultural sites for which a combination of productive potential, locational advantages, and other factors are at least equivalent to the advantages of the old site.

vi) Provide affected people with transitional financial support (such as short-term employment, salary maintenance); and
vii) Where necessary, provide affected people with development assistance in addition to compensation for lost assets described above such as land preparation and credit facilities and for training and employment opportunities.

MWE and NWSC must be sensitive to needs of women and other vulnerable groups in the planning and implementation of resettlement and livelihood restoration.

Livelihood planning should be based on appropriate technological solutions and technical advice from Government, development NGOs, local consultants and research and academic institutions. Where feasible, livelihood programs should be aligned with relevant existing national, district municipal and programs. Therefore, when implementing the RAP, there is need for consulting with stakeholders such as District local government officials (technical departments), NGOs, CBOs in order to identify the livelihood challenges and hence come up with livelihood restoration programs to help the affected people.

When implementing a RAP, livelihood enhancement initiatives should be outlined to help Project affected persons/households re-establish their livelihoods or create new ones. A participatory approach should also be used for needs assessments. The livelihood programs should be designed in consultation with PAPs, district and Municipal officials, NGOs, CBOs and interested parties within the project affected areas.

Some of the livelihood measures depending on the project areas and from consultations can be categorized under the following thematic areas:

a) Financial management advice and support to opening Bank account
b) Agricultural Assistance Programs;

c) Skills Training and Employment Programs;
d) Business Development Support Programs.

8.1.1 PLEASE NOTE: THIS SECTION LAYS OUT THE PROCESS TO BE FOLLOWED BUT NOT THE COMPLETE STRATEGY. PLEASE EXPAND ON POINTS E) TO H) TO PROVIDE THE STRATEGY. POTENTIAL LIVELIHOOD RESTORATION PROGRAMS

A) Agricultural Assistance Programs (APP)

In order to help restore livelihoods of project communities, Agricultural Assistance Programs (AAP) and livestock management skills should be one of the livelihood strategies to be implemented for the IWRMP projects and sub-projects. From consultations with stakeholders, it was reported that Crop farming specifically Banana growing was the main component and major source of income for the communities (especially in Buhweju) while livestock rearing was mainly reported in Kyegega-Ruyenza Sub-county. AAP could provide agricultural extension assistance and better livestock management skills to farmers that may be affected by land acquisition. The main purpose of the program will be to help re-establish or exceed pre-project levels of crop and livestock productivity and enable farmers affected by the subprojects have access to alternative agricultural land (crop farming and grazing land).

Some of the extension or components of the program may include:
- Seed and other planting materials (both for initial planting of resettled land, and for subsequent plantings)
- Provide a cassava production enhancement scheme
- Bee keeping for diversification of income (materials, training, marketing).
- Storage bins and granaries to improve food security by reducing post-harvest and storage losses
- Fruit production (indigenous, exotic) for income and household nutrition
- Livestock water points (dams) to reduce distances travelled by livestock, crop-cattle conflict and mortality in drought situations
- Equipping farmers with better livestock management skills especially during the prolonged dry spells
- Management of animal diseases to improve productivity and reduce risk
- Improved access to credit to enable farmers to invest and diversify

The AAP should benefit all PAPs who choose to farm within the project area (whether on land chosen by themselves, or by MWE/NWSC). This component calls for a strong partnership between government and NGOs.

B) Financial management advice and support to opening Bank account

A number of RAP studies and implementations studies have shown that PAPs are not used to receiving large amounts of cash, and may spend/invest it unwisely. It is therefore important that projects assist PAPs (men and women) to handle and use their cash compensation appropriately to restore their livelihoods and build a sustainable future e.g to enable effective management of any cash compensation.

The IWRMP when implemented and when all RAP studies are carried, the project should ensure that all PAPs open bank accounts. All PAPs and their spouses should receive financial management advice on the different options for investment. The PAPs should receive money management training sessions, getting cash management training and advisory support services.

The Financial management advice should be carried out by recognized Microfinance Support organizations preferably located in Project Affected Areas as well as NGOs. The financial management advice should be implemented through a 2-day training sessions for groups of PAPs and together with their spouses.

This measure once implemented can help provide information so that PAPs can make an informed decision on how to use their cash compensation, and have the money in a Bank account rather than as cash that can be stolen or used rapidly and unwisely leading to impoverishment and discontent. Women (as PAPs or spouses) should be encouraged to attend, and special efforts should be given to vulnerable PAPs (elderly, disabled etc.).

C) Skills training and Employment programs

During implementation of the IWRMP, construction of infrastructure as mentioned in components 1 and 2 may lead displacement of people, as well as cause change and affect people’s livelihoods negatively. Therefore, skills training and employment programs should be emphasized to ensure that
sustainable livelihoods are built within the project affected communities. Skills training in these areas should be imparted in women and youth and these skills can take the form of vocational skills such as carpentry, sewing and tailoring embroidery and knitting handcraft making others.

D) BUSINESS DEVELOPMENT SUPPORT PROGRAMME (BDSP)
The IWRM subprojects will come up with business development programs such as different types of micro-business to help facilitate PAPS that may be affected by different subprojects. The goal is to increase the capacity of entrepreneurs to function more effectively and expand businesses. The following components should be considered;

- The traders/business people (men and women) and those interested in establishing businesses from among the PAPs are considered.
- Women, men, youth and vulnerable groups to be prioritized.
- The training institutions should be sourced from within the project areas; such as NGOs and Microfinance institutions
- some of the different types of micro-businesses to be identified include; fish trading, goat trading, boda-boda, hair dressing, tailoring and phone charging

8.1.2 GENDER CONSIDERATION

9 WOMEN IN THE PROJECT AREAS PLAY A VITAL ROLE IN FARMING AND TRADING SECTOR; ALL OF WHICH MAY BE IMPACTED BY THE IWRMP SUBPROJECTS. FOR THIS REASON, LIVELIHOOD RESTORATION NEEDS FOR WOMEN SHOULD BE FACTORED INTO THE DESIGN OF LIVELIHOOD RESTORATION PROGRAMS EXPLAINED.

9.1 ROLES AND RESPONSIBILITIES OF KEY PLAYERS

There are a couple of stakeholders involved in carrying out resettlement and/or compensation in this project. They include the Ministry of Water and Environment, NWSC (the lead project developer for urban water supply) and the Ministry of Lands, Housing and Urban Development (the regulatory lead agency for property valuation, compensation and land rights registration and transfer). In addition, the districts local governments and municipal councils with particular reference to urban water supply in Gulu Municipality. Other institutions, such as the District Lands Office and the District Valuation Office, will participate in the RAP implementation as cross-cutting units between the key institutions. Other institutions, such as like the Office of the Chief Government Valuer (CGV), are located within the MoLHUD, while the DLB and DLO are part of the Districts Local Governments as highlighted below:

9.1.1 MINISTRY OF WATER AND ENVIRONMENT (MWE)
The Ministry of Water and Environment (MoWE) has the responsibility for setting national policies and standards, managing and regulating water resources and determining priorities for water development and management. It also monitors and evaluates sector development programmes to keep track of their performance. It will be directly overseeing the implementation of the RAP under this project. The Ministry of Water and Environment (MoWE) has the overall mission: to promote and ensure the rational and sustainable utilization, development and effective management of water and environment resources for socio-economic development of the country. The ministry has three
directorates: Directorate of Water Resources Management (DWRM), Directorate of Water Development (DWD) and the Directorate of Environmental Affairs (DEA).

The roles of MWE will include; RAP Implementation, Monitoring contractor compliance with recommendations of RAP and ESMPs. In addition, working together with local council officials, district/municipal council officials and councillors, MWE will put in place a dedicated unit headed by one of its managers, to implement this RAP. MWE will also be responsible in handling community grievances related to resettlement, compensation as well as other social issues from communities and construction workers.

9.1.2 MINISTRY OF LANDS, HOUSING AND URBAN DEVELOPMENT-MOLHUD
Approving payment/compensation to the PAP, applying to the district land board for land to be acquired, acquiring the land on behalf of the central government/developer, ascertaining the value of the land to be acquired (in conjunction with the government valuer) and ensuring prompt, fair and adequate compensation. MoLHUD will be responsible for approving the property valuation report developed as part of this RAP. Additionally, property or cadastral survey report will be submitted to the Commissioner for Surveys & Mapping in MoLHUD for review and approval. MoLHUD will therefore play a direct role in compensation and resettlement activities of proposed IWRMP activities.

9.1.3 NATIONAL WATER AND SEWERAGE CORPORATION (NWSC)
Overall RAP implementation, sourcing for counterpart funds for the RAP implementation, monitoring of compensation/resettlement, evaluation of the RAP implementation, coordinating between different stakeholders, and supervision of the RAP implementing team and the overall RAP implementation administration in urban areas.

The roles of NWSC will include; RAP Implementation, Monitoring contractor compliance with recommendations of RAP and ESMPs. It is the regulatory lead agency for property valuation, compensation and land rights registration and transfer. NWSC will also be responsible in handling community grievances related to resettlement, compensation as well as other social issues from communities and construction workers.

9.1.4 CHIEF GOVERNMENT VALUER-CGV
Approving the valuation estimates, ascertaining the compensation rates and values of property and structures, and providing regulatory oversight and advisory support supervision to the RAP implementation team and resolving public complaints that arise from land acquisition valuations and compensation.

9.1.5 THE DISTRICTS LOCAL COUNCILS AUTHORITIES
All districts have four levels of local councils (LCs). Local Councils are responsible for local policy matters, economic development, resolving local conflicts and providing orderly leadership. In the project-affected area, LC Is, LC IIs and LC IIIs interact directly with the affected population. The DLA being nearer to the project affected persons will be responsible in ensuring participation and sensitization of PAPs and being part of the Grievance Handling Committee.
These councils will thus be able to assist during the identification of rightful property owners, and resolving compensation grievances.

**9.1.6 DISTRICT LAND BOARDS AND DISTRICT LANDS OFFICERS**

District Land Boards (DLBs) set compensation rates for crop and temporary structures and facilitate land registrations and transfer of acquired land, ascertaining ownership of land titles before compensation and transfer of ownership. It is, therefore, important that RAP implementation involves participation of DLBs. In this regard, the DLBs will oversee the appropriation of public land; facilitating registration, and transfer of interests in land.

The District Land Office (DLO) should include a District Physical Planner, a District Land Officer, a District Valuer, a District Surveyor, a District Registrar of Titles and a District Cartographer, which provides technical services to the DLB through its own staff or arranges for external consultants to facilitate the Board in the performance of its functions.

**9.1.7 LAND COMMITTEES**

Ascertaining ownership and boundaries of affected lands, facilitating the registration of acquired land and community mobilization.

**9.1.8 LOCAL COUNCILS I-III**

Ascertaining ownership, community mobilization and sensitization and providing guidance for the compensation process to PAPs.

**9.1.9 PRIVATE SECTOR PLAYERS**

Can be hired to provide services, including supply of special assistance materials or services to vulnerable groups, sub-contracted to provide external evaluation services etc.

### Table 9-1: Summary of institutional Roles and Responsibilities in Resettlement Activities

<table>
<thead>
<tr>
<th>Institutions</th>
<th>Mandates</th>
<th>Potential Roles and Responsibilities</th>
</tr>
</thead>
</table>
| The Ministry of Water and Environment (MWE) | The Ministry of Water and Environment (MoWE) has the responsibility for setting national policies and standards, managing and regulating water resources and determining priorities for water development and management. MWE is the leading implementer for the IWRMP project. | The roles of MWE will include;  
• RAP Implementation,  
• Ensuring the carrying out of social surveys and related assessments,  
• Ensuring participation of other stakeholders such as PAPs, DLGs, Municipal Councils and NGOs  
• Overseeing the implementation process and ensuring compensation and rehabilitation Mechanisms are implemented adequately.  
• Monitoring and evaluation of affected projects  
• Monitoring contractor compliance with recommendations of RAP and ESMPs,  
• MWE will also be responsible in handling community grievances |
| Ministry of Lands, Housing and Urban Development- (MOLHUD) | Approving payment/compensation to the PAP, applying to the district land board for land to be acquired, acquiring the land on behalf of the central government/developer, ascertaining the value of the land to be acquired (in conjunction with the government valuer) and ensuring prompt, fair and adequate compensation. | MoLHUD will be responsible:
- For approving the property valuation report developed as part of this RAP.
- Additionally, property or cadastral survey report will be submitted to the Commissioner for Surveys & Mapping in MoLHUD for review and approval.
- MoLHUD will play a direct role in compensation and resettlement activities of proposed IWRMP activities.

| National Water and Sewerage Corporation (NWSC) | NWSC’s activities are aimed at expanding service coverage, improving efficiency in service delivery and increasing labour productivity. Key among its objectives is to plough back generated surpluses for infrastructure improvements and new investments. | The roles of NWSC will include:
- RAP Implementation,
- Monitoring contractor compliance with recommendations of RAP and ESMPs.
- It is the regulatory lead agency for property valuation, compensation and land rights registration and transfer.
- NWSC will also be responsible in handling community grievances related to resettlement, compensation as well as other social issues from communities and construction workers.

| Ministry of Local Government-MoLG | The Ministry is mandated to carry out a number of responsibilities in the Local Government Act as follows: to inspect, monitor, and where necessary offer technical advice/assistance, support supervision and training to all Local Governments; to coordinate and advise Local Governments for purposes of harmonization and advocacy; to act a Liaison/Linkage Ministry with respect to other Central Government Ministries and Departments, Parastatals, Private Sector, Regional and International Organizations; and to research, analyze, develop and formulate national policies on all taxes, fees, levies, rates for Local Governments. | • Supervising and carrying out environmental and social studies that lead to design of the RAP/ESMP for projects,
• Carrying out routine monitoring activities during implantation |
| National Environment Management Authority (NEMA) | NEMA retains its mandatory role of coordination, supervision and monitoring environmental issues. As for the implementation of the ESIA process, NEMA’s role will involve coordinating the review of the ESIA of the planned interventions with relevant line agencies. Other lead agencies that would participate in the review are the Ministry of Local Government and local governments. Specifically, the Environmental Monitoring and Compliance Department of NEMA is responsible for the review and approval of ESIA, post-implementation audits and monitoring of approved projects. Although project sponsors have a responsibility for monitoring their own activities, NEMA carries out its own monitoring largely through District Environmental Officers and environmental inspectors at NEMA’s head office/Lead Agencies. | • Managing ESIA process making decisions and ensuring that management occurs in accordance with decision making  
• Reviewing reports including ESIA, CESMP  
• Follow up monitoring report |
| District Local Councils | All districts have four levels of local councils (LCs). Local Councils are responsible for local policy matters, economic development, resolving local conflicts and providing orderly leadership. | • Project Identification, supervision, monitoring and evaluation.  
• The DLA being nearer to the project affected persons will be responsible in ensuring participation and sensitization of PAPs  
• Local officers to ensure that proper resettlement, compensation and grievance management are undertaken  
• Addressing issues related to gender and children during RAP implementation  
• Local governments will also be important in managing and monitoring social impact assessment framework through site visits or resolving complaints from affected communities. |
| Local Councils I-III | Ascertaining ownership, community mobilization and sensitization and providing guidance for the compensation process to PAPs | • Help in community mobilization and ensuring law and order in villages through local defence units, which should be useful for ensuring security during project implementation, including compensation |
| NGOS and private sector | Advocacy and facilitation  
The NGOs working in the sector are | • Participating in supervision, monitoring and evaluation of project |
9.2 IMPLEMENTATION AND INSTITUTIONAL CAPACITY FOR SAFEGUARD MANAGEMENT IN THE PROJECT

The Project will be implemented by two implementing agencies namely: Ministry of Water and Environment (MoWE) and National Water & Sewerage Corporation (NWSC). The Project will utilize similar implementation arrangements set up for the ongoing Water Management Development Project (WMDP) (P123204). The MoWE has satisfactorily implemented water and sanitation (WSS) and conservation projects with the current WMDP and therefore has accumulated extensive experience with respect to implementation of Bank safeguards, procedures for example they have carried out a number of RAPs and therefore has experience in resettlement planning and World Banks Resettlement and compensation. Although staff in MoWE and NWSC was found to be well qualified they lacked practical skills and experience in resettlement implementation of WMDP projects. Therefore need for training in World Bank safeguards policies and process would also affect easy implementation of IWRMP projects. The project will be implemented by two implementing agencies namely: Ministry of Water and Environment (MoWE) and National Water & Sewerage Corporation (NWSC). The MoWE has satisfactorily implemented water and sanitation (WSS) and conservation projects with the current WMDP and therefore has accumulated extensive experience with respect to implementation of Bank safeguards, procedures for example they have carried out a number of RAPs and therefore has experience in resettlement planning and implementation of WMDP projects. Although staff in MoWE and NWSC was found to be well qualified they lacked practical skills and experience in resettlement planning and World Banks Resettlement and compensation. Therefore need for training in World Bank safeguards policies and process would also affect easy implementation of IWRMP projects.

Communities

- The Communities are responsible for demanding, planning, contributing a cash or in-kind contribution to capital cost, and ensuring that community concerns are taken into account at every stage of planning and implementation. Providing information about key aspects that require consideration in the assessment process.
- The Community will be made to participate fully in all aspects of the planning and implementation, including preparation of RAPs and community mobilization.
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Land Committees

- Ascertaining ownership and boundaries of affected lands, facilitating the registration of acquired land and the establishment of affected lands.
- Ensuring the property rates are up to date.
- Land identification for resettlement.
- Being the primary beneficiaries of the project, the Community will be made to participate fully in all aspects of the planning and implementation.
- Providing information about key aspects that require consideration in the assessment process.
- Enlist the role of affected community in the implementation process.
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- Enlist the role of affected community in the implementation process.
managing RAPs implementation, difference between RAP and Abbreviated Resettlement Action Plans (ARAP) and the difference between Ugandan laws and World Bank (WB) requirements on resettlement.

At the moment, the WMDP project has an Environmental and Social Specialist who takes charge of the environmental, social and resettlement aspects in its operations in line with safeguards requirements. However, given the work load of the existing project and this IWMDP project, there is need to beef up current safeguard staffing at MWE and NWSC. There is need for the Project to deploy at least four qualified safeguards staff in each implementing agency with a role being to take charge on resettlement, environmental and social safeguards at the sites. The proposed component safeguards specialists will be responsible for consolidation of resettlement and social aspects in each of the components and submit such reports to Social Development Specialist who should be able to aggregate such reports for submission to the Bank.

However, the capacities of those experts will be enhanced through tailored trainings based needs for effective delivery of safeguards and at least two training events per year will be conducted. The Project will support the hiring of key personnel, training and preparation of additional studies if required. Construction supervisors, consultants and NGOs will work as a supporting structure to ensure safeguards and social related activities are implemented as envisioned. In addition, the Bank will ensure that adequate budget is allocated to implement all proposed safeguards measures and adequate capacity building is included. The capacity assessment will be completed before appraisal.

The districts that fall under IWMD PROJECT lack the capacity to implement social safeguards requirements associated with resettlement undertaking of the proposed project. During meetings with the district officials, they reported that the CDOs and Environmental officers at districts lacked the capacity to carry out social and RAP issues except for Gulu Municipal Council which also has focal personnel at community level. Other district personnel were not knowledgeable about social safeguards especially in Buhweju, Oyam and Kyeggegw.

During the meetings, officers from Gulu district and municipal noted that they have been able to gain knowledge on environmental and social safeguards policies and land acquisition process through trainings and workshops and had also developed a manual and checklist for resettlement (under USMID project). Additionally, they have also handled projects related to land acquisition and resettlement and therefore are knowledgeable of the process. The Departments of Community Development Services (CDS) are mandated to handle social safeguards issues through their various officers such as Community Development Officers on gender issues, probation officers, land supervisors and land officers.

The valuation board under the District Land board is mandated to carry out all land related issues and its attendant issues. However, they have been bedeviled by a shortage of financial resources to ably move to project sites in order to monitor both social and environmental issues. They also mentioned there is need for more training on sensitization skills and guidelines on social risk management with particular regard to principles of involuntary land acquisition, Management Information Systems especially at divisions and implementation of resettlement action plans as well as conflict resolution.
Therefore, the capacity for implementation and mainstreaming of social and environmental issues in IWMDP subprojects requires a Social safeguards personnel with a good understanding of World Bank safeguards policies and issues of vulnerability and special interest groups.

During project implementation MWE and NWSC will require lower level resources to effectively manage social and environmental safeguards aspects of the project. Therefore MWE and NWSC Social Scientists and an Environmental Officers will have to work with district staff, primarily the District Community Development Officers (CDOs) and District Environment Officers (DEOs). The key responsibility of NWSC and MWE in this case will be to orient and train these officers in roles expected of them to ensure effective precipitation in managing and monitoring applicable impacts during project implementation.

9.2.2 CAPACITY BUILDING, TRAINING AND TECHNICAL ASSISTANCE

The goal of the IWMDP is to the maximum extent possible utilize existing institutional structures and capacity within the MWE and NWSC to implement the Project. In order to successfully implement the guidelines and recommendations in the RPF, it is important to ensure that target groups and stakeholders who play a role in implementing the RPF are provided with the appropriate and continuous Environmental and Social Safeguards capacity development.

Training programs will be carried out to improve capacity, particularly in new and decentralized institutions (local and regional authorities, and WMZs). Capacity enhancement required to ensure effective implementation of this RPF and management of any subsequent RAPs the following recommendations are made:

a) Training in overseeing in RAP planning, preparation and managing implementation

Relevant personnel in MWE and NWSC offices should be trained to have skill capabilities outlined below:

- RAP planning,
- RAP preparation
- Managing implementation of RAPs
- Difference between RAP and Abbreviated Resettlement Action Plans (ARAP)
- Stakeholder engagement training on mobilization of resettlement related activities
- Knowledge of land acquisition and resettlement
- Handling grievances and grievance redress

b) Training in vulnerability assessment and management during resettlement

Personnel at MWE, NWSC and respective districts/Municipal councils should be trained in identifying and management of vulnerable persons during resettlement. These people often require special assistance when affected by the developments during implementations. Training should entail identifying categories of vulnerabilities as suggested by World Bank/IFC.

C) Trainings in social safeguards
MWE and NWSC staff should be trained on a World Bank policies and procedures as well as Uganda government laws relation to resettlement, land acquisition and overall social aspects. The training should impart skills based on requirements of Ugandan laws and regulations and World Bank operational policies, especially OP 4.12. These include:

- Resettlement & Land Acquisition
- World Bank Safeguard policies
- Uganda Government laws and regulations
- Social Impact Assessment
- Livelihood Restoration Programs and plans
- Environmental and Social Assessments
- Community Consultation/Participatory Planning
- Child protection
- Gender Based Violence

The specific personnel to be trained include and not limited to:

- Social Development specialists
- Sociologists
- Community Development officers
- Environmental officers
- Municipal officers
- Land officers at District and Municipal level

### 9.2.3 INSTITUTIONAL STRENGTHENING

Under the IWMDP implementation arrangements, a Focal Point for the overall Safeguards Coordination shall be designated from the mainstream staff of MWE and will be responsible for coordinating activities of the project. Given the fact that mainstream staff (Safeguards Coordinator and FPOs) are usually overstretched by many projects and their substantive roles, the project shall hire Social Development Specialist and an Environmental Specialist to undertake day to day coordination, management, implementation and supervision of safeguards requirements. These Specialists shall be based at the Project Implementation Unit at MOWE. In addition, other safeguard specialists shall be hired at different districts where the IWMP will be implemented in order to address resettlement, social and land acquisition issues. The social safeguards staff will manage and monitor the implementation of the requirements of the ESMF and RPF and liaise with the WMZ Focal Point Officers and other stakeholders (national, regional and district) on resettlement, environmental and social issues related to the IWMDP.

Given the wider scope of Component 1,2 and 3 MWE and NWSC shall be expected to hire an Environmental Specialist and a Social Development Specialist for day to day implementation and management of safeguard requirements.

### 9.2.3.1 TASKS

a. Liaise with NEMA, MGLSD, MLHUD on a regular basis;
b. Ensure ESIAs/ESMPs are carried out, as required, to meet Ugandan and World Bank requirements;
c. Commission an independent consulting firm to carry out an environmental and social performance audit of the IWMDP periodically (12-36 months) or on an annual basis for Component 2 projects;
d. Provide technical advice to regions and districts on all technical issues related to social safeguards. These issues will relate land acquisition, conflicts on resettlement, social risks among others.
e. Provide specific technical advice on mitigation measures for water supply and sanitation investments and catchment protection;
f. Monitor the implementation of safeguard management plans (ESIAs/ESMPs, RAPs, etc) and prepare monthly and quarterly monitoring reports;
g. Raise awareness and proactively create demand for this technical advice among District/Municipal Officers; and
h. Lead the delivery of capacity-building programs for District/Municipal Officers and communities/affected persons.
i. Ensuring that the GRM is in place and attending to community and workers grievances.

It is recommended that part of the funds allocated to Component 4 of the IWMDP be used to provide the technical assistance to support the capacity needs of the implementing agencies to apply the RPF tools and requirements. Funding under this component would be used to undertake workshops, trainings and RPF monitoring and supervision which are needed to ensure effective implementation of the RPF requirements throughout the life of the Project.

PLEASE NOTE AND REVISE: This section while providing a broad framework needs to lay out the responsibility more clearly and provide an organogram showing the interrelationship of work.

The capacity building section should provide for capacity building of all the implementers through training programs (funded by the RAP) including those addressing complaints on gender and children.
10 GRIEVANCE REDRESS MECHANISM

This section describes avenues for PAPs to lodge a complaint or express a grievance against the project, its staff or contractors during RAP implementation. It also describes importance, procedures, roles and responsibilities in grievance management process. To be effective, the mechanism shall utilize existing local administrative and community structures. All grievances concerning non-fulfillment of contracts, levels of compensation, or seizure of assets without compensation and other project related complaints (such as lost access, dangers to life, damage caused to public roads from heavy machinery, deteriorating water quality and quantity, damage to property and crops, soil erosion, workers misbehavior, defilement/child abuse, and others) shall be addressed to the Local National Grievance Redress Committee (GRC) consisting of a representative from MWE/NWSC (Social Development specialist and Environmental officer), the WMDP Project Coordinator, the chair of the community mediation board, a member of a recognized non-government organization, council 1 Chairperson and a community leader.

10.1 IMPORTANCE OF GRIEVANCE REDRESS MECHANISM (GRM)

The Grievance Redress Mechanism (GRM) will provide a way to provide an effective avenue for expressing concerns and achieving remedies for communities, promote a mutually constructive relationship and enhance the achievement of project development objectives. It has been learned from many years of experience that open dialogue and collaborative grievance resolution simply represent good business practice both in managing for social and environmental risk and in furthering project and community development objectives. In voicing their concerns, they also expect to be heard and taken seriously. Therefore, the implementing agencies (MWE/NWSC) have to assure people that they can voice grievances and the project will work to resolve them without bias.

The project GRM will be improved by the World Bank’s Grievance Redress Service (GRS), which provides an easy way for project-effected communities and individuals to bring their grievances directly to the attention of Bank Management. The GRS will ensure that complaints are directed promptly to relevant Bank Task Teams and/or Managers for review and action, as appropriate. The goal is to enhance the Bank’s involvement, responsiveness and accountability.

10.2 PROCEDURE IN GRIEVANCE REDRESS

Social Development Specialists from MWE and NWSC shall work with community leaders in the project area to set up an LC1 Grievance Committee to be the first point grievances are addressed. All attempts shall be made to settle grievances amicably before resort to courts of law.

Entities seeking redress and wishing to record grievances will do so by notifying their Local Leader (LC 1 Chairperson) who will chair a Local Grievance Committee at LC 1 level set up with guidance of the Social Development Specialists. The Local Leader will inform and consult with the District Administration to determine validity of claims. If valid, the Local Leader will convene a meeting of the LC1 Grievance Committee to resolve the grievance and notify the complainant of the outcome. If the complainant’s claim is rejected, the matter shall be brought before the District government authority for settlement.
All objections to land acquisition shall be made in writing, in the language that the PAPs understands and are familiar with, to the Local Leader. Copies of the complaint shall be sent to MWE and NWSC project offices, within 20 days after the public notice. Channeling complaints through the Local Council Grievance Committee is aimed at addressing the problem of distance and cost the PAP may have to face.

The Local Leaders shall maintain records of grievances and complaints, including minutes of discussions, recommendations and resolutions made. The grievance log book shall be provided by the MWE and NWSC. The procedure for handling grievances should be as follows:

a. The affected person should file his/her grievance in writing, to the Local Leader. The grievance note should be signed and dated by the aggrieved person. Where the affected person is unable to write, s/he should obtain assistance to write the note and emboss the letter with his/her thumbprint. A sample grievance form is provided in Annex 8.

b. The Local Leader should respond within 14 days during which any meetings and discussions to be held with the aggrieved person should be conducted. If the grievance relates to valuation of assets, a valuer may need to revalue the assets. In this case, the aggrieved person must be notified by the Local Leader that his/her complaint is being considered.

c. If the aggrieved person does not receive a response or is not satisfied with the outcome within the agreed time (s) he can lodge his grievance to the Local Administration (District).

d. The Local Administration will then attempt to resolve the problem (through dialogue and negotiation) within 14 days of the complaint being lodged. If no agreement is reached at this stage, then the complaint is taken to MWE/NWSC Grievance Committee comprising the following entities:
   i. A Grievance Officer (MWE/NWSC Staff)
   ii. A Local Council 1(LC1) Chairperson
   iii. District Representative (e.g. CDO or Member of District Land Board)
   iv. A community representative in project area (e.g. religious leader).

v. PLEASE NOTE AND REVISE: There is no gender focus of the Grievance Redress mechanism.

The grievance procedures should be in place from the beginning of the RAP studies as well as social and environmental process and exist throughout the RAP implementation, construction and operation stages through to the end of project life. Communities and major stakeholders (District/Municipal officials) should be sensitized about the grievance handling mechanism and procedures (See figure below) to follow when concerns arise.

For affected communities and stakeholder groups seeking to have their complaints resolved, the perception of transparency and fairness of process is important.

The IWRMP subprojects should be designed to take into account specific cultural attributes as well as traditional mechanisms for raising and resolving issues to ensure that the concerns of significantly different groups and subgroups are received and addressed. To achieve this, projects should:

i. seek input on culturally acceptable ways to address grievances from significantly different groups within affected communities, including different ethnic or cultural groups within the project-affected area;

ii. understand cultural attributes, customs, and traditions that may influence or impede their ability to express their grievances, including differences in the roles and
responsibilities of subgroups (especially women) and cultural sensitivities and taboos; and

iii. agree on the best way to access grievance mechanisms, taking into consideration the ways communities express and deal with grievances.

### 10.2.1 WOMEN’S ACCESS AND PARTICIPATION IN THE GRIEVANCE PROCESS

All subprojects under the IWRMP should ensure that women have fair representation on all its committees. Established forms of gender segregation and defined roles and responsibilities may affect women’s access to and use of a grievance mechanism. Women may also be inhibited or hindered from complaining about specific incidents (e.g., harassment, inequality in getting employment). In some communities, women may have lower literacy rates than men and be less familiar with formal processes. The subprojects should ensure that consultation on design of the mechanism provides for inclusion and participation of women, and that its implementation facilitates women’s access.

The RAPs therefore should ensure that the grievance mechanism committee to be established includes female staff who are aware of and sensitive to the role of women in local society and the issues they face. The project should train personnel in the handling of gender-sensitive issues, preferably the social development specialist for MWE and NWSC should have a training in Gender based Violence.

### 10.3 THE SPECIFIC TASKS OF THE GO WILL BE:

a. Set up a systematic process of recording grievances in a register (“Grievance Book”) as well as electronically. The register should be located in the implementation team office and should be accessible to residents.

b. Both written and verbally communicated grievances should be recorded.

c. Suggested categories are grievances regarding:

   i. Replacement structure or land, and procurement of construction materials;
   
   ii. Agriculture and crops;
   
   iii. Livelihoods; and
   
   iv. Valuation process and payment of compensation.
   
   v. Damaged property during construction
   
   vi. Exclusion in the census
   
   vii. complaints on the consultation process followed
   
   viii. complaints against contractor and labor
   
   ix. any social other issue related to project intervention affecting the communities

   d. Prepare a database for recording and keeping track of the grievances and how they were resolved. The database should be a ‘living’ document, updated weekly. It should also record the status of each grievance (date opened/in-process/closed). Access to making entries into the database should be restricted to the implementation team, but the general community should be able to use “Grievance Book”/ register to see the status of their complaints.

   e. Communicate the grievance procedure to the people, the process for recording their complaints and the timelines for redress. Communication should be done through a community meeting involving the resettled community. Pamphlets outlining the procedures and commitments of the grievance mechanism should be distributed to all households.
f. Raise grievances at the regular implementation team meeting for discussion. Some resolutions will require coordination/interaction with the local authorities, which the GO should follow up, while some would require intervention from MWE/NWSC.

Provide a regular update on the status of grievances via the database, including reasons for delay, if any. This update needs to be provided on a weekly basis. Also, clearly define grievances that will not be entertained by the GO. These could be related to issues other than those linked to the resettlement and rehabilitation process.

10.4 CAPACITY BUILDING

There is need to build capacity of the Grievance Officer and the Grievance Committee in areas below for them to effectively execute their roles:

- Communication and interpersonal skills
- Conflict arbitration
- Gender based violence
- Grievance redress process comprised in this RAP report.

![Grievance Handling Procedure](image)

Figure 10-1: Grievance Handling Procedure
10.5 THE WORLD BANK’S GRIEVANCE REDRESS SERVICE (GRS)

10.5.1 GRS DEFINITION AND PURPOSE
The GRS is the World Bank’s easy way to provide PAPs and communities an avenue to bring their complaints directly to the attention of Bank Management. The project-level GRM will remain the primary tool to raise and address grievances in Bank-supported operations except issues that cannot be resolved at the project level. The GRS facilitates corporate review and resolution of grievances by screening and registering complaints and referring them to the responsible Task Teams/Managers. The GRS undertakes the follow functions within defined time frame:
   a. Receives complaints from stakeholders
   b. Evaluates and determines their eligibility and category
   c. Refers complaints to appropriate Task Teams/Managers
   d. Follows up with Task Teams to ensure complaints are resolved
   e. Refers PAPs to the Borrower or other parties where appropriate.

10.5.2 SUBMITTING A COMPLAINT TO GRS
Complaints may be submitted by one or more individuals, or their representatives, who believe they are adversely affected directly by an active (i.e. not closed) Bank-supported operation (IDA). A complaint may be submitted in the English or local language. Processing complaints not submitted in English will require additional processing time due to the need for translation. A complaint can be submitted to the Bank GRS through the following channels:
   a. By email: grievances@worldbank.org;
   b. By fax: +12026147313
   c. By mail: The World Bank, Grievance Redress Service, MSN MC 10-1018, 1818 H St NW, Washington, DC 20433, USA and/or
   d. Through the World Bank Uganda Country Office in Kampala – Rwenzori House, 1 Lumumba Avenue, P.O. Box 4463, Kampala (U); Tel: +256 414 3022 00.

The complaint must clearly state the adverse impact(s) allegedly caused or likely to be caused by the Bank supported operation. This should be supported by available documentation and correspondence where possible and appropriate. The complainant may also indicate the desired outcome of the complaint, i.e., how it may be resolved. The complaint should have the identity of complainants or assigned representative/s, and address contact details.
11 STAKEHOLDER CONSULTATIONS AND DISCLOSURE PLAN

Stakeholder engagement is an inclusive process conducted throughout the project cycle. Where properly designed and implemented, it supports the development of strong, constructive and responsive relationships that are important for successful management of projects environmental and social risks. For the IWMDP to be appreciated and acceptable, stakeholder consultations should be carried out at districts, sub-counties and municipal council offices and also to the local communities.

The purpose of the Resettlement Policy Framework is to guide the management of the Resettlement process for IWMDP activities. Led by the MWE/NWSC, several actors will be involved as beneficiaries and financiers. These roles are complementary and should therefore be coordinated to achieve maximum and best results.

MWE/NWSC will coordinate and manage the following:

a. Project preparation;
b. Identification of IWMDP activities with the involvement and contribution of the local authorities, utility and service deliverers and specialist establishments;
c. Preparation of Resettlement Action Plans (RAPs);
d. Management of technical inputs required for the preparation and appraisal of the project for funding by the World Bank;
e. Management of the resettlement process;
f. Prepare and keep an update road map for the delivery of IWMDP; and
g. Establish monitoring and evaluation modalities for IWMDP.

11.1 IMPORTANCE OF STAKEHOLDER CONSULTATION

Stakeholder consultation and participation are essential because they provide an opportunity for informing the stakeholders about the proposed project. Public consultation and participation create a sense of ownership for the project, providing an opportunity for people to present their views and values and allowing consideration and discussion of sensitive social mitigation measures and trade-offs.

Public consultation and participation will afford the PAPs an opportunity to contribute to both the design and implementation of the program activities. In so doing, the likelihood for conflicts between and among the affected and with the management committees will be reduced.

In recognition of this, particular attention shall be paid to public consultation with PAPs, households and homesteads (including host communities) when resettlement and compensation concerns are involved. Public consultations in relation to the RAP occur at all stages, starting with inception and planning when the potential lands and alternative sites are being considered.

A participatory approach will be adopted as an on-going strategy throughout the entire project cycle. Public participation and consultations related to IWMDP will take place via meetings in project communities, television programmes and, radio programs.

PAPs are consulted in the survey process; public notices where explanations of the sub-project are made; RAP implementation of activities; and during the monitoring and evaluation process. Selection
of ways to consult, and expand participation by PAPs and other stakeholders, will take into consideration literacy levels prevalent in affected communities; ethnicity and cultural aspects; and practical conditions (like distance). The role of traditional, political and cultural leaders, including the community elders, in the participation strategy will be important. The RAP team should ensure that these leaders and local representatives of PAPs are fully involved in designing the public consultation procedures. A Community Engagement Strategy is provided in Annex 2.

11.2 OBJECTIVES OF CONSULTATIONS

The objective of consultations will be to secure the participation of all people affected by the project in their own resettlement planning and implementation, particularly in the following areas:

- alternative project design;
- assessment of project impacts;
- resettlement strategy;
- compensation rates and eligibility for entitlements;
- choice of resettlement site and timing of relocation;
- Community development opportunities and initiatives;
- development of procedures for redressing grievances and resolving disputes; and
- mechanisms for monitoring and evaluation; and for implementing corrective actions

11.3 CONSULTATION PHASES

11.3.1 DATA COLLECTING PHASE

Consultations during preparation, in particular, the collection of background information, and the social survey or social assessment, are critical for successful data collection. The levels of consultation will vary from households to community groups, based on the particular context of the sub-project(s). The RAP team will design the questionnaires but it will be the households, organizations, and institutions that will validate their effectiveness through feedback. Focus group discussions with women, farmers’ associations, communities as well as primary and/or secondary schools and health centers are usually good sources for establishing the community baseline situation.

11.3.2 IMPLEMENTATION PHASE

During implementation, PAPs will be informed about their rights and options. The grievance mechanism will continue to operate and all grievances will be recorded. The participation of local leaders and PAPs in disseminating information and resolving disputes will be important once RAP implementation starts. A dynamic participatory approach involves PAPs in decision making about livelihood and community development programs.

11.3.3 COMMUNITY INVOLVEMENT AND SENSITIZATION

The affected persons should be engaged in active consultations at the beginning of the project and they should have access to the Resettlement Action Plan and be encouraged to provide input. Consultations should happen in local language where possible; women should be consulted separately if that is more appropriate. The consultation process should ensure sizeable participation of women, youth, migrants, and groups at risk of exclusion, and also ensure prior distribution of project information in a form that is accessible to community members, etc. Communities within the
project areas will be sensitized on the project and likely project impacts and the extent of their involvement to ensure project success. Measures instituted to address negative project impacts will be well communicated to the community. The Ugandan law requirements on consultation and information, as well as those related with grievance management fall short of meeting WB requirements. The application of these will require:

a. Meaningful information and consultation to take place before the process leading to displacement is launched in each particular location concerned by a subproject,
b. A specific grievance registration and processing mechanism to be put in place

11.3.4 MONITORING AND EVALUATION PHASE
PAPs representatives will participate in the sub-project workshops at mid-term and at the end of RAP implementation. To the extent possible, the RAP should include social accountability tools like citizen report cards to assess the quality of RAP implementation, and in some cases, assist the RAP team in tracking expenditures. The latter would be significant in helping PAPs with money management and restoring their livelihoods. PAPs will be able to suggest corrective measures, as needed, to improve RAP implementation in the sub-project(s). Prior to closing the RAP, PAPs will participate in a feedback survey as part of the RAP’s independent impact evaluation exercise.

11.3.5 NOTIFICATION PROCEDURE
Affected persons will be notified through both formal (in writing) and informal (verbal) manner, for example at community meetings called by District Steering Committee. Public notices in the daily newspapers, radio or Television services will be conducted to notify the public of the intention to acquire land earmarked for subprojects. A copy of such notice shall be served to each owner, occupier and person or agent having an interest in the land thereof. The names and addresses of the owners, occupiers and agents shall be readily ascertainable.

The notice shall state:

a. The Project’s proposal to acquire the land;
b. The public purpose for which the land is wanted;
c. That the proposal or plan may be inspected at MWE/NWSC or the CAO’s office
d. That any person affected may, by written notice, object to the transaction giving reasons for doing so, to the entities cited above within a period to be specified at the time of publication of the Notice;
e. List the cutoff date detailing that in-migration after this date will not receive compensation.

11.3.6 DOCUMENTATION
The names and addresses of affected persons will be compiled and kept in a database including claims and assets. MWE/NWSC will maintain records of these persons as well as the CAO. The records are also important especially for future monitoring activities. Documentation will include documents relevant to land transactions (voluntary and involuntary).

11.3.7 CONTRACT AGREEMENT
A contract listing of all property and land/ farms being surrendered and the types of compensation (both cash and kind) will be prepared. The contracts will be presented at community meetings/ durbars prior to signing. The handing over of property and compensation payments will be made in the presence of the affected persons and the Compensation Committee, and in public.
11.3.8 LINKING RESETTLEMENT IMPLEMENTATION TO CIVIL WORKS
PAPs will need to be compensated, in accordance with this Resettlement Policy Framework and subsequent Resettlement and Compensation Plan, before works on the sub project can begin. For activities involving land acquisition or loss, denial or restriction to access of resources, it is required that provisions be made, for compensation and for other assistance required for relocation, prior to displacement. The assistance includes provision and preparation of resettlement sites with adequate facilities. In particular, land and related assets may be taken away only after compensation has been paid and resettlement sites and moving allowances have been provided to PAPs.

For project activities requiring relocation or resulting in loss of shelter, the resettlement policy further requires that measures to assist the project affected persons are implemented in accordance with the individual RAPs. In the Implementation Schedule of each RAP, details on resettlement and compensation must be provided. The schedule for the implementation of activities, as agreed between the Project Planning team and PAPs must include:
   a. target dates for start and completion of civil works,
   b. timetables for transfers of completed civil works to PAPs, dates of possession of land that PAPs are using (this date must be after transfer date for completed civil works to PAPs and for payments of all compensation) and;
   c. the link between RAP activities to the implementation of the overall sub projects.

When approving recommendations for resettlement during screening, PAPs must confirm that the resettlement plans contain acceptable measures that link resettlement activity to civil works, in compliance with this policy. Proper timing and coordination of the civil works shall ensure that no affected persons will be displaced economically and physically due to civil works activity, before compensation is paid and before any project activity can start.

11.3.9 DISCLOSURE ARRANGEMENTS FOR RPFS AND SUBSEQUENT RAPs
MWE/NWSC shall disclose the RPF on its website, print media, public libraries and all districts where IWMDP activities will be implemented. All RAPs prepared guided by the RPF should also be similarly disclosed. RPF and any subsequent RAPs prepared for the project specific activities shall be cleared and be disclosed on World Bank’s Infoshop before its implementation, as well as to PAPs and stakeholders in a manner and language understood by them.
12 RPF BUDGET AND FUNDING

Although specific sites related to infrastructure development and sub-projects have been determined, the exact location and number of PAPs is not yet determined. Because costs of resettlement and compensation are based on technical designs, results of scoping, detailed valuation surveys and detailed RAP studies, it is not possible at this stage to produce a detailed budget for implementation. Once the budget is finalized, it will be subject to approval by the World Bank. Table below only provides an indicative RPF budget.

Table 12-1: Indicative RPF budget

<table>
<thead>
<tr>
<th>Asset acquisition</th>
<th>Amount or number</th>
<th>Total estimated cost</th>
<th>Agency responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Structure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crops and economic tress</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community infrastructure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land Acquisition and Preparation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Structures</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crops areas and others</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community infrastructure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Relocations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer of possessions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Installation costs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic Rehabilitation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Investments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technical Assistance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Monitoring</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contingency</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>#</th>
<th>Item</th>
<th>Costs</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Compensation for loss of Land</td>
<td>/hectare</td>
<td>For land acquisition purposes, based on Ugandan average market cost, or from similar projects and at replacement value</td>
</tr>
<tr>
<td>2</td>
<td>Compensation for loss of Crops</td>
<td>/hectare of farm lost</td>
<td>Includes costs of labor invested and average of highest price of staple food crops and Ugandan market prices</td>
</tr>
<tr>
<td>3</td>
<td>Compensation for loss of access to</td>
<td>If applicable</td>
<td>Those affected would be</td>
</tr>
<tr>
<td><strong>Pastoralists</strong></td>
<td>provided with shared access, or alternate routes (decision agreed through consultation and participation of all).</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------</td>
<td>--------------------------------------------------------------------------------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>4</strong> Compensation for loss of access to fishing resources.</td>
<td>Data provided from the revised socio-economic study will determine market values of catch, fish products etc.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>5</strong> Compensation for Buildings and Structures</td>
<td>This compensation may be in-kind or cash at full replacement cost. Costs for basic housing needs should include ventilated pit latrines, outside kitchen, and storage.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>6</strong> Compensation for Trees</td>
<td>Includes costs of labor invested and average of highest price of trees (and tree products) and Ugandan market prices.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>7</strong> Cost of Relocation Assistance/Expenses</td>
<td>This cost reflects the moving and transportation allowance.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>8</strong> Cost of Restoration of Individual Income</td>
<td>Assumed to be higher than the GDP/capita in Uganda.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>9</strong> Cost of Restoration of Household Income</td>
<td>These costs reflect the livelihood restoration program of the RAP</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>10</strong> Cost of Training Farmers, pastoralists and other PAPs</td>
<td>This is a mitigation measure involving capacity building and involves PAPs and affected communities.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
13 MONITORING AND EVALUATION PLAN

In order to assess whether the goals of the resettlement and compensation plan are met, a Monitoring and Evaluation Plan (MEP) will be required. This monitoring plan will indicate parameters to be monitored, institute monitoring milestones and provide resources including responsible persons or institutions, necessary to carry out the monitoring activities. The activities under the IWMDP program will be institutions shown below:

Table 13-1: Institutions to be involved in project monitoring

<table>
<thead>
<tr>
<th>Institution/entity</th>
<th>Monitoring role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wetland Management Department, WMD</td>
<td>Wetland conservation during construction of roads and drainage system.</td>
</tr>
<tr>
<td>Ministry of Gender Labour &amp; Social Development (MGLSD)</td>
<td>Occupational safety on worksites, gender impacts and impacts on persons with disabilities, child labour, sexual harassment.</td>
</tr>
<tr>
<td>Ministry of Water and Environment (MWE)</td>
<td>RAP Implementation, Monitoring contractor compliance with recommendations of RPF and ESMF</td>
</tr>
<tr>
<td>National Water and Sewerage Corporation (NWSC)</td>
<td>RAP Implementation, Monitoring contractor compliance with recommendations of RPF and ESMF</td>
</tr>
<tr>
<td>National Environment Management Authority (NEMA)</td>
<td>Monitoring environmental compliance during project implementation.</td>
</tr>
<tr>
<td>Ministry of Lands, Housing and Urban Development (MLHUD)</td>
<td>Approving property valuations and monitoring land acquisition.</td>
</tr>
<tr>
<td>Ministry of Tourism, Trade &amp; Industry</td>
<td>Monitoring impacts on businesses and trader’s complaints.</td>
</tr>
<tr>
<td>Representative of PAPs from each division</td>
<td>Monitoring how PAPs grievances are effectiveness addressed</td>
</tr>
</tbody>
</table>

The MWE and NWSC will coordinate with the above institutions on ensuring that resettlement, land acquisition, environmental and social issues are addressed effectively throughout the lifecycle of the Project.

PLEASE NOTE and REVISE: Who will coordinate the work of these institutions particularly for overlapping tasks as laid out in the table above.

The main indicators that the MEP will measure include: (i) impacts on affected individuals, households, and communities to be maintained at their pre-project standard of living, and better; (ii) improvement of communities affected by the project; and (iii) management of disputes or conflicts. (iv) on-going consultations during project life; v) the GRM. In order to measure these impacts, the RAP identifies the specific indicators to be monitored; define how they will be measured on a regular basis; and identify key monitoring milestones (e.g. at mid-point of the RAP implementation process).

13.1 GENERAL OBJECTIVES AND APPROACH

The Monitoring and Evaluation (M&E) mechanism provides a basis to assess overall success and effectiveness of various resettlement processes and measures. This mechanism is based on two components:
a. Internal monitoring – undertaken by the Monitoring Officer within MWE/NWE,
b. External evaluations – undertaken by an external agency e.g. independent entity/consultant

### 13.1.1 INTERNAL MONITORING PROCESS

The overall objectives and tasks of the internal monitoring process are:

a. Tracking progress of RAP implementation including number of PAPs compensated, relocated and assistance to vulnerable;
b. Creation of a mechanism to analyze M&E data against a pre-resettlement baseline; and
c. Regularly respond to M&E findings by adapting existing measures or by modifying implementation processes.

The monitoring process will be used to analyze progress and change at regular intervals and shall be linked to the various stages of the RAP, as follows:

### 13.1.2 DURING RESETTLEMENT

During resettlement, M&E should focus on resettlement issues such as:

i. Number of families that have been moved;
ii. Number of people given possession and legal papers to new property (land or house)
iii. Impacts on livelihood and income
iv. Registration of unemployed people

During Resettlement the entire RAP and Entitlement matrix will need to be monitored (see Table 6-1)

Please revise to include: During Resettlement the entire RAP and Entitlement matrix will need to be monitored. Please provide guidelines for this.

After the physical relocation is completed, monitoring shall focus on rehabilitation issues and status on each of the measures will be assessed, for example:

i. Target date for completion (e.g. within two months of resettlement);
ii. Progress to date
iii. Progress in the last month
iv. Target for the month
v. Reasons for delay, if any; and
vi. Action to be taken, including specific responsibilities of other members of implementation team.
vii. Socio-economic assessment to ensure minimal impacts – that the PAPs are not worse off than before the RAP process.

### 13.1.3 EXTERNAL MONITORING PROCESS

External monitoring will be conducted by external agency e.g. independent entity/consultant. The program management structure will be envisaged to enable effective communication and distribution of responsibilities amongst different participants of the IWMDP at all different levels. The external evaluation process will be informed by internal monitoring reports.

### 13.1.4 RESPONSIBILITY OF THE AUTHORITIES
The role of the implementing authorities is critical in the operationalization of the Resettlement Policy Framework. The following are important points to observe:

- **Ensure that there is trust between the PAPs and the authorities throughout the process by being transparent in every action and sharing information.**

- **Being realistic with time frames and sequencing of related activities:**
  - When registration will be completed,
  - When assessment will be completed,
  - When computation of entitlements will be carried out,
  - When payments will be made by whom and where,
  - When the acquired land will be vacated and when the contractor will move on site.

- **Adhering to the agreed and publicized timetable of delivery of compensation is critical.** This calls for a deliberate effort to ensure:
  - Funds for compensation are ready set aside and accessible when payment commences;
  - The location for resettlements is demarcated and available without encumbrances for those who opt to be relocated.

### 13.1.5 Indicators to Determine Status of Affected People

These indicators are most important with respect to the RPF policy on resettlement and compensation. They will be informed by the baseline survey and will provide the council and the World Bank data and trends for refocusing the project and for improving delivery as a whole. The following will be considered:

- Number of affected persons by types of losses
- Status of resettlement with timelines whether met or outstanding,
- Affected individuals, households, and communities are able to maintain their pre-project
- Standard of living, and even improve on it; and
- The local communities remain supportive of the project.

Specific indicators may include the following, which would indicate a change in:

- Quality of, and access to services, number of people employed;
- Number of people engaged in income-generating activities;
- Number of vulnerable people;
- Sources of income;
- Expenditure pattern.

### 13.1.6 Indicators to Measure RAP Performance

In terms of the resettlement process, the following indicators could be used to understand the success of the measures identified and the working of the relevant parties in implementation the RAP:

- Percentage of individuals selecting cash or a combination of cash and in-kind compensation;
- The number of contentious cases as a percentage of the total cases;
- The number of grievances and time and quality of resolution;
- The ability of individuals and families to re-establish their pre-displacement activities;
- Number of impacted locals employed by the civil works contractors;
g. General relations between the project and the local communities. These will be determined through the following activities:

a. Questionnaire data will be entered into a database for comparative analysis coordinated by the PCT;

b. Each individual will have a compensation dossier recording his or her initial situation, all subsequent project use of assets/improvements, and compensation agreed upon and received;

c. The PCT will maintain a complete database on every individual impacted by the subproject land use requirements including

d. Relocation/resettlement and compensation, land impacts or damages; and the PCT should prepare Resettlement Completion Reports for each RAP, in addition to other regular monitoring reports.

13.1.7 ANNUAL AUDIT
The annual audit of RPF implementation, and as applicable RAP implementation in sub-project(s), includes: (i) a summary of RAP performance of each sub-project; (ii) a compliance review of RAP implementation process; and (iii) a progress report on the quality of RAP implementation in terms of application of guidelines provided in this RPF.

The audit will verify results of monitoring of RAP implementation indicators, and assess whether the project achieved the resettlement objectives. A specific measure of whether livelihood and living standards have been restored or enhanced will be completed. The audit will also assess the efficiency, effectiveness, impact, and sustainability of RAP sub-project activities. The aim is to learn lessons for application to future sub-projects or other projects in the sector and in the country. Finally, the audit will ascertain whether the resettlement entitlements were appropriate, as defined in the RPF guidelines.

13.1.8 SOCIO-ECONOMIC MONITORING
This will entail monitoring project impacts on trading and business activities in the project sites utilizing indicators such as complaints or reported weekly losses occasioned by project activities.

13.1.9 REPORTING AND DOCUMENTATION
Reporting should entail documentation of mid-term and end term RAP evaluation of the implementation process including enforcement of cut-off dates and these reports should be shared with World Bank. Where RAPs are undertaken for given project components, completion reports should be undertaken and shared with World Bank.
14 LIST OF ANNEXES

14.1 ANNEX 1: ANNOTATED OUTLINE FOR PREPARING RAP

This template is extracted from OP 4.12 Annex A. Its full description can be found in the World Bank external website. The scope and level of detail of the RAP will vary depending on the magnitude and complexity of resettlement or displacement. The RAP is prepared based on the most recent and accurate information on the: (i) proposed resettlement and its impacts on displaced persons and other adversely affected groups; and (ii) legal issues affecting resettlement. The RAP covers elements that are specific to the project context.

A broad outline of the RAP, as applied to sub-projects covered under a RPF includes, but is not limited to, the following: **PLEASE NOTE AND REVISE:** The RAP outline needs to be customized to this specific project and developed based on the items covered and guidance provided in the main body of the RPF.

**Description of the sub-project:** General description of the sub-project and identification of sub-project area or areas.

**Potential Impacts:** Identification of the: (i) the sub-project components or activities that require resettlement or restriction of access; (ii) zone of impact of components or activities; (iii) alternatives considered to avoid or minimize resettlement or restricted access; and (iv) mechanisms established to minimize resettlement, displacement, and restricted access, to the extent possible, during project implementation.

**Objectives:** The main objectives of the resettlement program as these apply to the sub-projects.

**Socio-economic studies:** The findings of socio-economic studies to be conducted in the early stages of project preparation, and with the involvement of potentially affected people will be needed. These generally include the results of a census of the affected populations covering:

a. Current occupants of the affected area as a basis for design of the RAP and to clearly set a cut-off date, the purpose of which is to exclude subsequent inflows of people from eligibility for compensation and resettlement assistance;

b. Standard characteristics of displaced households, including a description of production systems, labor, and household organization; and baseline information on livelihoods (including, as relevant, production levels and income derived from both formal and informal economic activities) and standards of living (including health status) of the displaced population;

c. Magnitude of the expected loss, total or partial, of assets, and the extent of displacement, physical or economic;

d. Information on vulnerable groups or persons, for whom special provisions may have to be made; and

e. Provisions to update information on the displaced people’s livelihoods and standards of living at regular intervals so that the latest information is available at the time of their displacement, and to measure impacts (or changes) in their livelihood and living conditions.
There may be other studies that the RAP can draw upon, such as those describing the following:

a. Land tenure, property, and transfer systems, including an inventory of common property natural resources from which people derive their livelihoods and sustenance, non-title-based usufruct systems (including fishing, grazing, or use of forest areas) governed by local recognized land allocation mechanisms, and any issues raised by different tenure systems in the sub-project area;

b. Patterns of social interaction in the affected communities, including social support systems, and how they will be affected by the sub-project;

c. Public infrastructure and social services that will be affected; and

d. Social and cultural characteristics of displaced communities, and their host communities, including a description of formal and informal institutions. These may cover, for example, community organizations; cultural, social or ritual groups; and non-governmental organizations (NGOs) that may be relevant to the consultation strategy and to designing and implementing the resettlement activities.

Legal Framework: The analysis of the legal and institutional framework should cover the following:

a. Scope of existing land and property laws governing resources, including state-owned lands under eminent domain and the nature of compensation associated with valuation methodologies; land market; mode and timing of payments, etc.;

b. Applicable legal and administrative procedures, including a description of the grievance procedures and remedies available to PAPs in the judicial process and the execution of these procedures, including any available alternative dispute resolution mechanisms that may be relevant to implementation of the RAP for the sub-project;

c. Relevant laws (including customary and traditional law) governing land tenure, valuation of assets and losses, compensation, and natural resource usage rights, customary personal law; communal laws, etc. related to displacement and resettlement, and environmental laws and social welfare legislation;

d. Laws and regulations relating to the agencies responsible for implementing resettlement activities in the sub-projects;

e. Gaps, if any, between local laws covering resettlement and the Bank’s resettlement policy, and the mechanisms for addressing such gaps; and

f. Legal steps necessary to ensure the effective implementation of RAP activities in the sub-projects, including, as appropriate, a process for recognizing claims to legal rights to land, including claims that derive from customary and traditional usage, etc. and which are specific to the sub-projects.

The institutional framework governing RAP implementation generally covers:

a. Agencies and offices responsible for resettlement activities and civil society groups like NGOs that may have a role in RAP implementation;

b. Institutional capacities of these agencies, offices, and civil society groups in carrying out RAP implementation, monitoring, and evaluation; and

c. Activities for enhancing the institutional capacities of agencies, offices, and civil society groups, especially in the consultation and monitoring processes.

Eligibility: Definition of displaced persons or PAPS and criteria for determining their eligibility for compensation and other resettlement assistance, including relevant cut-off dates.
**Valuation of and compensation for losses:** The methodology to be used for valuing losses, or damages, for the purpose of determining their replacement costs; and a description of the proposed types and levels of compensation consistent with national and local laws and measures, as necessary, to ensure that these are based on acceptable values (e.g. market rates).

**Resettlement Measures:** A description of the compensation and other resettlement measures that will assist each category of eligible PAPs to achieve the objectives of OP 4.12. Aside from compensation, these measures should include programs for livelihood restoration, grievance mechanisms, consultations, and disclosure of information.

**Site selection, site preparation, and relocation:** Alternative relocation sites should be described and cover the following:

a. Institutional and technical arrangements for identifying and preparing relocation sites, whether rural or urban, for which a combination of productive potential, location advantages, and other factors is at least comparable to the advantages of the old sites, with an estimate of the time needed to acquire and transfer land and ancillary resources;

b. Any measures necessary to prevent land speculation or influx of eligible persons at the selected sites;

c. Procedures for physical relocation under the project, including timetables for site preparation and transfer; and

d. Legal arrangements for recognizing (or regularizing) tenure and transferring titles to those being resettled.

**Housing, infrastructure, and social services:** Plans to provide (or to finance provision of) housing, infrastructure (e.g. water supply, feeder roads), and social services to host populations; and any other necessary site development, engineering, and architectural designs for these facilities should be described.

**Environmental protection and management.** A description of the boundaries of the relocation area is needed. This description includes an assessment of the environmental impacts of the proposed resettlement and measures to mitigate and manage these impacts (coordinated as appropriate with the environmental assessment of the main investment requiring the resettlement).

**Community Participation:** Consistent with the World Bank’s policy on consultation and disclosure, a strategy for consultation with, and participation of, PAPs and host communities, should include:

a. Description of the strategy for consultation with and participation of PAPs and hosts in the design and implementation of resettlement activities;

b. Summary of the consultations and how PAPs’ views were taken into account in preparing the resettlement plan; and

c. Review of resettlement alternatives presented and the choices made by PAPs regarding options available to them, including choices related to forms of compensation and resettlement assistance, to relocating as individual families or as parts of pre-existing communities or kinship groups, to sustaining existing patterns of group organization, and to retaining access to cultural property (e.g. places of worship, pilgrimage centers, cemeteries); and

d. Arrangements on how PAPs can communicate their concerns to project authorities throughout
planning and implementation, and measures to ensure that vulnerable groups (including indigenous peoples, ethnic minorities, landless, children and youth, and women) are adequately represented.

The consultations should cover measures to mitigate the impact of resettlement on host communities, including:

- Consultations with host communities and local governments;
- Arrangements for prompt payment due the hosts for land or other assets provided to PAPs;
- Conflict resolution involving PAPs and host communities; and
- Additional services (e.g. education, water, health, and production services) in host communities to make them at least comparable to services available to PAPs.

**Grievance procedures:** The RAP should provide mechanisms for ensuring that an affordable and accessible procedure is in place for third-party settlement of disputes arising from resettlement. These mechanisms should take into account the availability of judicial and legal services, as well as community and traditional dispute settlement mechanisms.

**RAP implementation responsibilities:** The RAP should be clear about the implementation responsibilities of various agencies, offices, and local representatives. These responsibilities should cover (i) delivery of RAP compensation and rehabilitation measures and provision of services; (ii) appropriate coordination between agencies and jurisdictions involved in RAP implementation; and (iii) measures (including technical assistance) needed to strengthen the implementing agencies’ capacities of responsibility for managing facilities and services provided under the project and for transferring to PAPs some responsibilities related to RAP components (e.g. community-based livelihood restoration; participatory monitoring; etc.).

**Implementation Schedule:** An implementation schedule covering all RAP activities from preparation, implementation, and monitoring and evaluation should be included. These should identify the target dates for delivery of benefits to the resettled population and the hosts, as well as clearly defining a closing date. The schedule should indicate how the RAP activities are linked to the implementation of the overall project.

**Costs and budget:** The RAP for the specific sub-projects should provide itemized cost estimates for all RAP activities, including allowances for inflation, population growth, and other contingencies; timetable for expenditures; sources of funds; and arrangements for timely flow of funds. These should include other fiduciary arrangements consistent with the rest of the project governing financial management and procurement.

**Monitoring and evaluation:** Arrangements for monitoring of RAP activities by the implementing agency, and the independent monitoring of these activities, should be included in the RAP section on monitoring and evaluation. The final evaluation should be done by an independent monitor or agency to measure RAP outcomes and impacts on PAPs’ livelihood and living conditions. The Bank has examples of performance monitoring indicators to measure inputs, outputs, and outcomes for RAP activities; involvement of PAPS in the monitoring process; evaluation of the impact of RAP activities over a reasonable period after resettlement and compensation, and using the results of RAP impact monitoring to guide subsequent implementation.
14.2 ANNEX 2: SAMPLE GRIEVANCE AND RESOLUTION FORM

Name (Filer of Complaint): _____________________________________________
ID Number: ____________________________________________ (PAPs ID number)
Contact Information: ____________________________________________ (Village; mobile phone)
Nature of Grievance or Complaint: ____________________________________________

Date Individuals Contacted Summary of Discussion

__________________________________

Signature _______________________ Date: ____________

Signed (Filer of Complaint): _____________________________________________
Name of Person Filing Complaint: ___________________________ (if different from Filer)
Position or Relationship to Filer: __________________________________

Review/Resolution
Date of Conciliation Session: _____________________________________________
Was Filer Present? Yes No
Was field verification of complaint conducted? Yes No
Findings of field investigation:
________________________________________

Summary of Conciliation Session Discussion:

Issues

Was agreement reached on the issues? Yes No
If agreement was reached, detail the agreement below:
If agreement was not reached, specify the points of disagreement below:

Signed (Conciliator): ____________________________ Signed (Filer): ________________

Signed: ____________________________
Independent Observer

Date:
### 14.3 ANNEX 3: GRIEVANCE CLOSE OUT FORM

<table>
<thead>
<tr>
<th>GRIEVANCE CLOSE OUT FORM</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grievance closeout number</td>
</tr>
<tr>
<td>Define long term action required (if necessary)</td>
</tr>
<tr>
<td>Compensation required: Y  N</td>
</tr>
<tr>
<td>Verification of Corrective Action and Sign off</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Corrective Action Steps:</th>
<th>Due date:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
</tr>
</tbody>
</table>

### COMPENSATION ACTION AND SIGN OFF

This part will be filled in and signed by the complainant when he/she receives the compensation or the file is closed out.

**Notes:**

Date: >…………………………………

Complainant

Representative of Responsible Party

Name and Signature Name

and Signature

>……………………………

>……………………………………….

---
### Property Rights and Land Rights

<table>
<thead>
<tr>
<th></th>
<th>Law / Regulation</th>
</tr>
</thead>
<tbody>
<tr>
<td>There are four land tenure systems in Uganda, as recognized by Ugandan law. <strong>Mailo</strong>, Freehold, Customary, and Leasehold.</td>
<td>Land Act 1998</td>
</tr>
<tr>
<td>All land is vested in the citizens of Uganda.</td>
<td>Land Act 1998</td>
</tr>
</tbody>
</table>
| **Customary tenure:**  
  a. Is governed by rules generally accepted as binding and authoritative by the class of persons to which it applies, in other words, “customary regime” is not governed by written law.  
  b. Is owned in perpetuity  
  c. Customary occupants are occupants of former public land, and occupy the land by virtue of their customary rights; they have proprietary interest in the land and are entitled to certificates of customary ownership  
  d. Certificates for customary ownership may be acquired, through application to the Parish Land Committee and eventual issuance by the District Land Board | Land Act 1998 |
| **Freehold tenure:**  
  a. Derives its legality from the Constitution and its incidents from the written law  
  b. Involves the holding of land in perpetuity or of a period less than perpetuity fixed by a condition  
  c. Enables the holder to exercise, subject to the law, full powers of ownership. | Land Act 1998 |
| **Mailo tenure:**  
  a. Has roots in the allotment of land pursuant to the 1900 Uganda Agreement  
  b. Derives its legality from the Constitutions and its incidents from the written law  
  c. Involves the holding of land in perpetuity  
  d. Permits the separation of ownership of land from the ownership of developments on land made by a lawful or bona fide occupant  
  e. Enables the holder to exercise all the powers of ownership, subject to the rights of those person occupying the land at the time of the creation of the mailo title and their successors. | Land Act 1998 |
| **Leasehold tenure:**  
  a. Is created either by contract or by operation of the law  
  b. Is a form under which the landlord or lessor grants the tenant or lessee exclusive possession of the land, usually for a period defined and in return for a rent?  
  c. The tenant has security of tenure and a proprietary interest in the land | Land Act 1998 |
“Licence” or “Share Cropper”

a. Although only these later forms of tenure are legally defined under the Land Act, the context of common law also recognizes the statute of “licensee” or “sharecroppers”, these terms having similar meanings in practice. Licensees are persons granted authority to use land within for agricultural production. Traditionally, such production would be limited to annual crops. Licensees have no legal security of tenure of any propriety right in the land. Their tenure is purely contractual.

<table>
<thead>
<tr>
<th>Every person in Uganda has the right to own property.</th>
<th>Constitution (1995) Article 26</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Land Acquisition</strong></td>
<td><strong>Law / Regulation</strong></td>
</tr>
<tr>
<td>The government and local authorities have statutory power to compulsorily acquire land.</td>
<td>Land Act 1998</td>
</tr>
<tr>
<td>The minister responsible for land may authorize any person to enter upon land and survey the land dig or bore the subsoil or any other thing necessary for ascertaining whether the land is suitable for a public purpose.</td>
<td>Land Acquisition Act 1965</td>
</tr>
<tr>
<td>Fixing the value for land in Uganda depends on whether it is public (Government owned) or privately owned according to land tenure types indicated in the section of land acquisition. If it is public land, the Chief Government Valuer’s office fixes the rates of compensation. However, if it is owned privately, the developer will negotiate with the owner and agree on the amount to pay for the land to be acquired.</td>
<td>Land Act of 1998 as amended in 2004</td>
</tr>
<tr>
<td>Value for customary land is open market value, buildings on land is taken to be on replacement costs in rural areas, 15% and 30% (of total sum assessed) disturbance allowance is to be paid if less than six months or six months’ notice respectively is given up to vacant possession.</td>
<td>Land Act of 1998 as amended in 2004</td>
</tr>
<tr>
<td>It is the responsibility of the developer to engage a professional Valuer to carry out an assessment of all structures and assets in the affected area. However, rates for structures/buildings in urban areas are fixed by the Chief Government Valuer’s Office.</td>
<td>None cited</td>
</tr>
<tr>
<td>It defines a road reserve as that area bounded by imaginary lines parallel to and not more than fifty feet distant from the centerline of any road, and declared to be a road reserve.</td>
<td>Roads Act (1964)</td>
</tr>
<tr>
<td>No person shall erect any building or plant, trees or permanent crops within a road reserve.</td>
<td>Roads Act (1964)</td>
</tr>
<tr>
<td>The road authorities are permitted to dig and take materials from the road reserve for the construction and maintenance of roads.</td>
<td>Roads Act (1964)</td>
</tr>
<tr>
<td>The Town and Country Planning Act of 1964 gives broad powers to planning authorities at the national and local level to take land, against compensation, for public purposes within an approved planning area.</td>
<td>Town and Country Planning Act 1964</td>
</tr>
<tr>
<td>Each District Land Board adopts its own compensation rates. As a result, variation exists among the different districts. The rates are reviewed each year.</td>
<td>None cited</td>
</tr>
</tbody>
</table>
Article 26(2) of the Constitution provides that: “No person shall be compulsorily deprived of property or any interests in or any right over property of any description except where the following conditions are satisfied.

- The taking of possession or acquisition is necessary for public use or in the interest of defense, public safety, public order, public morality or public health and
- The compulsory taking of possession or acquisition of property is made under a law which makes provision for:
  - Prompt payment of fair and adequate compensation, prior to the taking or acquisition of the property, and
  - A right of access to a court of law by any person who has an interest or right over the property.

“Where the assessment officer takes possession of land, the land shall immediately by the operation of this act be vested in the land commission free from all encumbrances”

“the Uganda Land Commission shall hold and manage any land in Uganda which is vested in or acquired by the government in accordance with the constitution and perform such other functions as may be prescribed by or under this Act or any other enactment.”

The Government or Local Government may acquire land in public interest.

<table>
<thead>
<tr>
<th>Compensation</th>
<th>Law / Regulation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prompt payment of fair and adequate compensation prior to the taking possession or acquisition of the property.</td>
<td>Constitution 1995</td>
</tr>
<tr>
<td>Prompt payment of fair and adequate compensation to all interested parties on the land.</td>
<td>Electricity Act (1999), Part VIII</td>
</tr>
<tr>
<td>Compensation for affected people should be determined according to the Land Act (1998) and the Land Acquisition Act (1965).</td>
<td>Electricity Act (1999)</td>
</tr>
<tr>
<td>Electricity Regulatory Authority has the power to handle claims for compensation for land acquired.</td>
<td>Electricity Act (1999)</td>
</tr>
<tr>
<td>The Government is supposed to pay compensation (cash) to any person who suffers damage as a result of any action. Any dispute as to the compensation payable is to be referred by the Attorney General to court for decision.</td>
<td>Land Acquisition Act (1965)</td>
</tr>
<tr>
<td>The basis for compensation is depreciated replacement costs for rural properties and market values for urban properties.</td>
<td>Land Act (1998) Section 78</td>
</tr>
<tr>
<td>Each District Land Board adopts its own compensation rates. As a result, variation exists among the different districts. The rates are reviewed each year.</td>
<td>None cited</td>
</tr>
</tbody>
</table>

**Dispute Resolution and Grievance Mechanisms**  

<table>
<thead>
<tr>
<th>Law / Regulation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Tribunals must be established at all local governments and all land disputes must first be processed through them before any resort can be made to ordinary courts.</td>
</tr>
<tr>
<td>Traditional authority mediators retain their jurisdiction over land disputes.</td>
</tr>
</tbody>
</table>
### 14.5 ANNEX 5: MINUTES OF STAKEHOLDERS

**Meeting with Gulu district consultation**

<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>15th January 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting Proceedings Recorded by</td>
<td>Pamela Tashobya, Segawa Samuel</td>
</tr>
<tr>
<td><strong>Subject of the Meeting</strong></td>
<td>Meeting with Gulu district administrative technical team (Chief administrative officer, District Water officer(WO), District, Community Development Officer and District health specialist, District Environment Officer), Assistant Town Clerk, Land supervisor, Community development officers, National water area manager.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item</th>
<th>Summary of proceedings</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Introduction</td>
<td>The team leader started explained the proposed project and purpose of the consultation exercise and how findings would be utilised in preparation of the project’s project brief</td>
</tr>
</tbody>
</table>
| 2. Issues discussed | **Who is in-charge of managing environmental issues/safeguards?** District Environmental officer assisted by other focal persons in at the sub-counties  
**Who manages social issues/safeguards including grievances?** The District Senior Community Development Officer assisted by the sub county community development officers. Each of the sub county in Gulu district has a community Development Officer. The officer also works together with local council leaders and elders to resolve and grievances  
**Major activities carried out in the community:** Farming and small-scale businesses (retail trading, transport and causal laboring.  
**Land tenure (titled land?) and who owns the land?** Customary, urban (leasehold rural (freehold)  
**Are there any disputes over ownership of the land?** There are a lot of land related conflicts in Gulu a case in point is the Apaa incidence  
**What is the major land use in the community?** Agriculture is the major land use  
**How is land accessed in the community?** Communally the land is accessed through the Clan chief (Rwot who allocates the land for use. Every clan has their Rwot.  
**What are the common types of land tenure in the proposed project area?** Customary, freehold and lease hold |
<table>
<thead>
<tr>
<th><strong>Date of the Meeting</strong></th>
<th>15(^{th}) January 2018</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
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<tr>
<td><strong>Item</strong></td>
<td><strong>Summary of proceedings</strong></td>
</tr>
</tbody>
</table>
| What are the current land acquisition challenges in this area? | - Land is held for purposes of prestige so it’s difficult to convince the communities to be resettled involuntarily.  
- The communities also have cultural and spiritual ties to their land (since they bury their dead there).  
- Land particularly in Gulu is expensive to acquire so communities are hesitant and reluctant to give up their land  
- High expectation from the communities  
- Resistance from communities |
| How are conflicts especially those concerning land resolved? | Land related conflicts are through mediation with the help of cultural leaders, local council leaders together with the district leadership. |
| What categories of communities do exist in the project area? Are there any vulnerable communities in the project area? What makes them vulnerable? | Yes, there vulnerable people like the old, sick and infirm, widows, orphans and child headed households. Majority of the vulnerable are also squatters especially in urban areas and have no land. |
| Suggest workable recommendation to be adapted in to the current project in relation to solving land conflicts, improving the lives of vulnerable groups? | Use local leaders in mediation (Rwot). Intensify sensitization before project commences Map those who are too vulnerable to be relocated and can’t easily cope in a new environment How these groups can be profitably involved in the project? a. Employ them as casual laborers. b. Empower them with business skills in order to sustainably take care of their needs |
| What are some of the feasible resettlement alternatives? | a. Land for cash  
<p>| | b. Land for land |
| Who is in charge of resettlement and land acquisition? | Senior land officer |</p>
<table>
<thead>
<tr>
<th>Date of the Meeting</th>
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<table>
<thead>
<tr>
<th>Item</th>
<th>Summary of proceedings</th>
</tr>
</thead>
</table>
| Any experience in projects involving land acquisition | Yes
Challenges?  
a. Convincing land owners to offer land  
b. A lot of hibernating land related conflicts are triggered off. |
| Have you ever implemented any projects which affected people’s properties? | Yes-Gulu Municipal Council road project |
| If yes how did you deal with resettlement? | a. Sensitization of Potentially project affected persons with different stakeholders, local and cultural leaders. |
| Is there a resettlement manual, check list in place? | Yes, Gulu district and municipal council have a tool to guide involuntary resettlement |
| Do you have grievance mechanism in place and how have you handled past grievances? | Yes (Dispute resolution, complaints and grievance handling procedure. |
| Capacity gaps and training needs | a. Need training on compensation  
b. Refresher courses in sensitization  
c. Training in social safe guards |
| Livelihood activities for community: | Farming, women saving groups, small scale businesses, like selling of livestock and charcoal especially on the road side |
| Type of business enterprises within the area (e.g. saloons, mobile money, music CDs, etc.): | Trading in general merchandise, boda boda business, saloons |
| What are the common agricultural Practices? | The farmers in the community are trained on agricultural agronomy and post-harvest handling to prevent pests and diseases. These practices are bush clearing, early planting. |
| Are chemicals for disease and pest control readily available and how are these chemicals managed? | They are not readily available due to high prices though very few people can afford them. They are trained regularly on use and handling of chemicals such as pesticides |
**Meeting with Gulu district administrative technical team (Chief administrative officer, District Water officer(WO), District, Community Development Officer and District health specialist, District Environment Officer), Assistant Town Clerk, Land supervisor, Community development officers, National water area manager.**

**Item** | **Summary of proceedings**
---|---
**Type and status of access roads?** | Gravel roads in fair condition
**Who maintains the community roads?** | The communities carry out maintenance works. The communities are trained on road maintenance through community mobilization and sensitization. The communities generate the by laws that govern road maintenance. However, this was noted to be a short-term strategy.
**Common modes of transport** | (boda boda, public transport, etc.). The common modes are usually public transport, boda bodas, bicycles, saloon cars, small lorries and Fuso trucks and these can be seen plying the main highway and other routes within the district
**Types of housing (permanent, semi-permanent or by construction materials):** | Mostly grass thatched and semi-permanent
**Housing planned or scattered homesteads?** | Most homesteads are scattered

### Meeting with Oyam district consultation

**Meeting Proceedings Recorded by** | Pamela Tashobya, Segawa Samuel
---|---
**Subject of the Meeting** | Meeting with Oyam district administrative technical team (Chief administrative officer, District Water officer(WO), District, Community Development Officer, District Environment Officer, Community development officers, Sub-county chief

**Item** | **Summary of proceedings**
---|---
**3. Introduction** | The team leader started explained the proposed project and purpose of the consultation exercise and how findings would be utilised in preparation of the project’s project brief
**4. Issues discussed** | **Who is in-charge of managing environmental issues/safeguards?** District Environmental officer assisted by other focal persons in at the sub-counties
**Who manages social issues/safeguards including grievances?** The District Senior Community Development Officer assisted by the sub county community development officers. Each of the sub county in Oyam district has a community Development Officer. The officers work in hand in hand with local council leaders and elders to resolve and grievances
<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>16th January 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting Proceedings Recorded by</td>
<td>Pamela Tashobya, Segawa Samuel</td>
</tr>
<tr>
<td><strong>Subject of the Meeting</strong></td>
<td>Meeting with Oyam district administrative technical team (Chief administrative officer, District Water officer(WO), District, Community Development Officer, District Environment Officer, Community development officers, Sub-county chief)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Item</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Major activities carried out in the community:</strong></td>
<td>Farming and small-scale businesses (retail trading, transport and causal labouring).</td>
</tr>
<tr>
<td><strong>Land tenure (titled land?) and who owns the land?</strong></td>
<td>Customary, leasehold and freehold</td>
</tr>
<tr>
<td><strong>Are there any disputes over ownership of the land?</strong></td>
<td>There are not many issues except for a few isolated cases</td>
</tr>
<tr>
<td><strong>What is the major land use in the community?</strong></td>
<td>Agriculture is the major land use</td>
</tr>
<tr>
<td><strong>How is land accessed in the community?</strong></td>
<td>The land is accessed communally through the Won Nyaci-Overall leader, Owitong –clan leader, Rwot and Won Pacu</td>
</tr>
<tr>
<td><strong>What are the common types of land tenure in the proposed project area?</strong></td>
<td>Customary, freehold and lease hold</td>
</tr>
</tbody>
</table>
| **What are the current land acquisition challenges in this area?** | a. Resistance from communities  
  b. Suspicison and lack of trust by communities  
  c. Contestation of compensation rates  
  d. High expectations from communities                                                                                                                                               |
| **How are conflicts especially those concerning land resolved?** | Land related conflicts are through mediation with the help of cultural leaders, local council leaders together with the district leadership. Specifically in Oyam cultural leadership structure of the Won Nyaci-Overall leader, Owitong –clan leader, Rwot and Won Pacu help to resolve conflict.  
  **Note:** The DSCDO also noted that land acquisition wouldn’t be problem of other stakeholders such as the ministry of land were enforcing the protection road reserves which are normally encroached on by communities |
| **What categories of communities do exist in the project area? Are there any vulnerable communities in the project area? What makes them vulnerable?** | Yes, there vulnerable people like the old, sick and infirm, widows, orphans and child headed households.  
  Majority of the vulnerable are also squatters especially in urban areas and have no land.                                                                                                                     |
<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>16\textsuperscript{th} January 2018</th>
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</tr>
<tr>
<td><strong>Item</strong></td>
<td><strong>Summary of proceedings</strong></td>
</tr>
</tbody>
</table>
| **Suggest workable recommendation to be adapted into the current project in relation to solving land conflicts, improving the lives of vulnerable groups?** | Use local leaders in mediation (Won Nyaci). Intensify sensitization before project commences. Map those who are too vulnerable to be relocated and can’t easily cope in a new environment. **How these groups can be profitably involved in the project?**  
   a. Employ them as casual laborers.  
   b. Empower them with business skills in order to sustainably take care of their needs  
   c. Employ can be employed as store keepers  
   d. Widows can help to fetch water for projects  
   e. Elderly can be employed as counsellors to encourage unity and harmony during project implementation. |
| **What are some of the feasible resettlement alternatives?** | a. Land for cash  
   b. Land for land |
| **Who is in charge of resettlement and land acquisition?** | Senior land officer |
| **Any experience in projects involving land acquisition** | Yes |
| **Challenges?** | a. Source of gender based violence emanating for real and perceived ownership of land between spouses  
   b. A lot of hibernating land related conflicts are triggered off. |
<p>| <strong>Have you ever implemented any projects which affected people’s properties?</strong> | Yes has handled such projects before |
| <strong>If yes how did you deal with resettlement?:</strong> | Sensitization of Potentially project affected persons with different stakeholders, local and cultural leaders. |
| <strong>Is there a resettlement manual, check list in place?</strong> | No checklist or manual |</p>
<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>16th January 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting Proceedings Recorded by</td>
<td>Pamela Tashobya, Segawa Samuel</td>
</tr>
<tr>
<td><strong>Subject of the Meeting</strong></td>
<td>Meeting with Oyam district administrative technical team (Chief administrative officer, District Water officer(WO), District, Community Development Officer, District Environment Officer, Community development officers, Sub-county chief)</td>
</tr>
<tr>
<td><strong>Item</strong></td>
<td><strong>Summary of proceedings</strong></td>
</tr>
<tr>
<td>Do you have grievance mechanism in place and how have you handled past grievances?</td>
<td>There is no documented Grievance Mechanism in place. However, Disputes are resolved through use of cultural leadership structures of Won Nyaci-Overall leader, Owitong —clan leader, Rwot and Won Pacu and other local leaders.</td>
</tr>
</tbody>
</table>
| Capacity gaps and training needs | a. Need training on compensation  
b. Refresher courses in sensitization  
c. Training in Management Information Systems especially at divisions. |
| Livelihood activities for community: Farming, women saving groups, small scale businesses, like selling of livestock and charcoal especially on the road side | |
| Type of business enterprises within the area (e.g. saloons, mobile money, music CDs, etc.): Trading in general merchandise, “boda boda” business, saloons, music CDs | |
| What are the common agricultural Practices? The farmers in the community are trained on agricultural agronomy and post-harvest handling to prevent pests and diseases. These practices are bush clearing, early planting. | |
| Are chemicals for disease and pest control readily available and how are these chemicals managed? They are not readily available due to high prices though very few people can afford them. They are trained regularly on use and handling of chemicals such as pesticides | |
| Type and status of access roads? Gravel roads in fair condition | |
| Who maintains the community roads? The communities carry out maintenance works. The communities are trained on road maintenance through community mobilization and sensitization. The communities generate the by laws that govern road maintenance. However, this was noted to be a short-term strategy. | |
| Common modes of transport (boda boda, public transport, etc.). The common modes are usually public transport, boda bodas, bicycles, saloon cars, small lorries and Fuso trucks | |
| Types of housing (permanent, semi-permanent or by construction materials): Mostly grass thatched and semi-permanent | |
| Housing planned or scattered homesteads? Most homesteads are scattered | |

**Meeting with Kyegegwa district**

<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>17th January 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meeting Proceedings Recorded by</td>
<td>Pamela Tashobya, Segawa Samuel</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>--------------------------------</td>
</tr>
<tr>
<td><strong>Subject of the Meeting</strong></td>
<td>Meeting with Kyegesga district administrative technical team (Principal assistant secretary, District Water officer(WO), District, Community Development Officer(Gender issues), Community development officers, Probation officer)</td>
</tr>
<tr>
<td><strong>Item</strong></td>
<td><strong>Summary of proceedings</strong></td>
</tr>
<tr>
<td><strong>5. Introduction</strong></td>
<td>The team leader started explained the proposed project and purpose of the consultation exercise and how findings would be utilised in preparation of the project’s project brief</td>
</tr>
<tr>
<td><strong>6. Issues discussed</strong></td>
<td><strong>Who is in-charge of managing environmental issues/safeguards?</strong> District Environmental officer assisted by other focal persons in at the sub-counties</td>
</tr>
<tr>
<td></td>
<td><strong>Who manages social issues/safeguards including grievances?</strong> The District Senior Community Development Officer assisted by the sub county community development officers who work closely with cultural and local council leaders to address any grievances from the communities.</td>
</tr>
<tr>
<td></td>
<td><strong>Major activities carried out in the community:</strong> Farming (crop farming and livestock rearing small-scale businesses (retail trading and transport. Types of livestock include, goats, cattle, sheep and poultry. Typically grown crops entail, bananas cassava and beans.</td>
</tr>
<tr>
<td></td>
<td><strong>Land tenure (titled land?) and who owns the land?</strong> Mailo land and free hold</td>
</tr>
<tr>
<td></td>
<td><strong>Are there any disputes over ownership of the land?</strong> There are not many issues except for a few isolated cases but where they exist local leaders and district community leaders help to mediate and resolve conflicts.</td>
</tr>
<tr>
<td></td>
<td><strong>What is the major land use in the community?</strong> Agriculture is the major land use</td>
</tr>
<tr>
<td></td>
<td><strong>How is land accessed in the community?</strong> Communally</td>
</tr>
<tr>
<td></td>
<td><strong>What are the common types of land tenure in the proposed project area?</strong> Free hold and Mailo land</td>
</tr>
<tr>
<td></td>
<td><strong>What are the current land acquisition challenges in this area?</strong> High expectations from communities –a case in point is the proposed for waste treatment site in Ruyonza sun-county on the border with Kiruhura district where the owner is asking for Ugx 200m compensation for 50x100 plot of land which would set a wrong precedence if paid out.</td>
</tr>
<tr>
<td></td>
<td><strong>How are conflicts especially those concerning land resolved?</strong> Local leaders and court systems</td>
</tr>
<tr>
<td></td>
<td><strong>What categories of communities do exist in the project area? Are there any vulnerable communities in the project area? What makes them vulnerable?</strong> Yes, there vulnerable people like the old, sick and infirm, widows, orphans and child headed households.</td>
</tr>
<tr>
<td>Item</td>
<td>Summary of proceedings</td>
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<tr>
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<tr>
<td></td>
<td>Suggest workable recommendation to be adapted in to the current project in relation to solving land conflicts, improving the lives of vulnerable groups? Use local leaders and community workers from the district in mediation. Intensify sensitization through Local leaders before project commences. Some communities have donated “free” land to project once convinced that they are beneficial.</td>
</tr>
<tr>
<td></td>
<td><strong>How these groups can be profitably involved in the project?</strong></td>
</tr>
<tr>
<td></td>
<td>a. Employ them as casual laborers.</td>
</tr>
<tr>
<td></td>
<td>b. Empower them with business skills in order to sustainably take care of their needs</td>
</tr>
<tr>
<td></td>
<td>c. Employ can be employed as store keepers</td>
</tr>
<tr>
<td></td>
<td>d. Widows can help to fetch water for projects</td>
</tr>
<tr>
<td></td>
<td>e. Elderly can be employed as counsellors to encourage unity and harmony during project implementation.</td>
</tr>
<tr>
<td></td>
<td><strong>What are some of the feasible resettlement alternatives?</strong></td>
</tr>
<tr>
<td></td>
<td>a. Land for cash</td>
</tr>
<tr>
<td></td>
<td>b. Land for land</td>
</tr>
<tr>
<td></td>
<td><strong>Who is in charge of resettlement and land acquisition?</strong></td>
</tr>
<tr>
<td></td>
<td>Senior land officer</td>
</tr>
<tr>
<td></td>
<td><strong>Any experience in projects involving land acquisition</strong></td>
</tr>
<tr>
<td></td>
<td>Yes</td>
</tr>
<tr>
<td></td>
<td><strong>Challenges?</strong></td>
</tr>
<tr>
<td></td>
<td>a. Source of gender based violence emanating for real and perceived ownership of land between spouses</td>
</tr>
<tr>
<td></td>
<td>b. The central government does not provide funding for compensation and resettlement budgets.</td>
</tr>
<tr>
<td></td>
<td>c. Due to delay in payments people increase their land value</td>
</tr>
<tr>
<td></td>
<td>d. Land is overpriced by the owner like in the case of Ruyonza sub-county and this has stalled the commencement of the project.</td>
</tr>
<tr>
<td></td>
<td><strong>Have you ever implemented any projects which affected people’s properties?</strong></td>
</tr>
<tr>
<td></td>
<td>Yes-has handled such projects before like CAIIP.</td>
</tr>
</tbody>
</table>
**Date of the Meeting** | 17th January 2018
---|---
**Meeting Proceedings Recorded by** | Pamela Tashobya, Segawa Samuel

**Subject of the Meeting**
Meeting with Kyegogwa district administrative technical team (Principal assistant secretary, District Water officer(WO), District, Community Development Officer(Gender issues), Community development officers, Probation officer)

<table>
<thead>
<tr>
<th>Item</th>
<th>Summary of proceedings</th>
</tr>
</thead>
<tbody>
<tr>
<td>If yes how did you deal with resettlement?</td>
<td>a. Sensitization of Potentially project affected persons with different stakeholders, local and cultural leaders.</td>
</tr>
<tr>
<td>Is there a resettlement manual, check list in place?</td>
<td>No checklist or manual</td>
</tr>
<tr>
<td>Do you have grievance mechanism in place?</td>
<td>There is no documented Grievance Mechanism in place. However, local leaders and district community workers help in handling and resolving grievances.</td>
</tr>
<tr>
<td>How have you handled past grievances?</td>
<td>Grievances are resolved through mediation</td>
</tr>
</tbody>
</table>

**Capacity gaps and training needs**
a. Training in Environmental and Social safeguard polices  
b. Training in dispute resolutions.  
c. Stakeholder mapping and engagement.  
d. Training in Management Information Systems especially at divisions.  

**Livelihood activities for community:** Farming (livestock and crop farming), women saving groups, small scale businesses, like selling of livestock and charcoal especially on the road side  

**Type of business enterprises within the area (e.g. saloons, mobile money, music CDs, etc.):** Trading in general merchandise, boda boda business, saloons,music CDs  

**What are the common agricultural Practices?** The farmers in the community are trained on agricultural agronomy and post-harvest handling to prevent pests and diseases. These practices are bush clearing, early planting.  

**Are chemicals for disease and pest control readily available and how are these chemicals managed?** They are not readily available due to high prices though very few people can afford them. They are trained regularly on use and handling of chemicals such as pesticides  

**Type and status of access roads?** Gravel roads in fair condition  

**Who maintains the community roads?** The district and sub-county leaders carry out maintenance works. In some cases, the communities are trained on road maintenance through community mobilization and sensitization. The communities generate the by laws that govern road maintenance. However, this was noted to be a short-term strategy.
### Meeting with Kyegegwa district administrative technical team

**Date of the Meeting:** 17th January 2018  
**Meeting Proceedings Recorded by:** Pamela Tashobya, Segawa Samuel  
**Subject of the Meeting:** Meeting with Kyegegwa district administrative technical team (Principal assistant secretary, District Water officer(WO), District, Community Development Officer(Gender issues), Community development officers, Probation officer

<table>
<thead>
<tr>
<th>Item</th>
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<tbody>
<tr>
<td></td>
<td>Common modes of transport (<em>boda boda</em>, public transport, etc.). The common modes are usually public transport, boda bodas, bicycles, saloon cars, small lorries and Fuso trucks</td>
</tr>
<tr>
<td></td>
<td><strong>Types of housing (permanent, semi-permanent or by construction materials):</strong> Mostly grass thatched and semi-permanent, earth burnt bricks and iron roofed houses</td>
</tr>
<tr>
<td></td>
<td><strong>Housing planned or scattered homesteads?</strong> Most homesteads are scattered</td>
</tr>
</tbody>
</table>

### Meeting with Buhweju district administration

**Date of the Meeting:** 18th January 2018  
**Meeting Proceedings Recorded by:** Pamela Tashobya, Segawa Samuel  
**Subject of the Meeting:** Meeting with Buhweju district administrative technical team (Chief administrative officer, District Water officer(WO), Community Development Officer Community development officers, National water field officer

<table>
<thead>
<tr>
<th>Item</th>
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</tr>
</thead>
<tbody>
<tr>
<td>7.</td>
<td><strong>Introduction</strong></td>
</tr>
<tr>
<td></td>
<td>The team leader started explained the proposed project and purpose of the consultation exercise and how findings would be utilised in preparation of the project’s project brief</td>
</tr>
<tr>
<td>8.</td>
<td><strong>Issues discussed</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Who is in-charge of managing environmental issues/safeguards?</strong> District Environmental officer assisted by other focal persons in at the sub-counties</td>
</tr>
<tr>
<td></td>
<td><strong>Who manages social issues/safeguards including grievances?</strong> The District Senior Community Development Officer assisted by the sub county community development officers who work closely with cultural and local council leaders to address any grievances from the communities.</td>
</tr>
<tr>
<td></td>
<td><strong>Major activities carried out in the community:</strong> Farming (crop farming and livestock rearing, small-scale businesses (retail trading and transport.</td>
</tr>
<tr>
<td></td>
<td><strong>Land tenure (titled land?) and who owns the land?</strong> Free hold</td>
</tr>
<tr>
<td>Date of the Meeting</td>
<td>18th January 2018</td>
</tr>
<tr>
<td>---------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>Meeting Proceedings Recorded by</td>
<td>Pamela Tashobya, Segawa Samuel</td>
</tr>
<tr>
<td><strong>Subject of the Meeting</strong></td>
<td>Meeting with Buhweju district administrative technical team (Chief administrative officer, District Water officer(WO), Community Development Officer Community development officers, National water field officer</td>
</tr>
<tr>
<td><strong>Item</strong></td>
<td><strong>Summary of proceedings</strong></td>
</tr>
<tr>
<td>Are there any disputes over ownership of the land?</td>
<td>There are not many issues except for a few isolated cases but where they exist local leaders and district community leaders help to mediate and resolve conflicts.</td>
</tr>
<tr>
<td>What is the major land use in the community?</td>
<td>Agriculture is the major land use</td>
</tr>
<tr>
<td>How is land accessed in the community?</td>
<td>Communally</td>
</tr>
<tr>
<td>What are the common types of land tenure in the proposed project area?</td>
<td>Free hold</td>
</tr>
<tr>
<td><strong>What are the current land acquisition challenges in this area?</strong></td>
<td>There are no serious land acquisition challenges in the area. Negotiations are done between district and owners in case there is a development project. For example, the district has managed to secure a piece of land in Bisya sub-county for the gravity water flow scheme. Once the project commences it will potentially displace artisanal gold miners in Buhweju district in Bisya sub-county who are in operating in close proximity with the proposed project site</td>
</tr>
<tr>
<td><strong>How are conflicts especially those concerning land resolved?</strong></td>
<td>Local leaders but they are rare as communities are willing to give out parcels of land to projects deemed beneficial to them especially water related projects.</td>
</tr>
<tr>
<td><strong>What categories of communities do exist in the project area? Are there any vulnerable communities in the project area? What makes them vulnerable?</strong></td>
<td>Yes, there vulnerable people like the old, sick and infirm, widows, orphans and child headed households</td>
</tr>
<tr>
<td><strong>Suggest workable recommendation to be adapted in to the current project in relation to solving land conflicts, improving the lives of vulnerable groups?</strong></td>
<td>Use local leaders and community workers from the district in mediation Intensify sensitization through Local leaders before project commences. Some communities have donated “free” land to project once convinced that they are beneficial.</td>
</tr>
</tbody>
</table>
| **How these groups can be profitably involved in the project?** | a. Employ them as casual laborers.  
  b. Empower them with business skills in order to sustainably take care of their needs  
  c. Employ can be employed as store keepers |
| **What are some of the feasible resettlement alternatives?** | a. Land for cash  
  b. Land for land |
### Date of the Meeting
18\textsuperscript{th} January 2018

### Meeting Proceedings Recorded by
Pamela Tashobya, Segawa Samuel

### Subject of the Meeting
Meeting with Buhweju district administrative technical team (Chief administrative officer, District Water officer(WO), Community Development Officer Community development officers, National water field officer)

<table>
<thead>
<tr>
<th>Item</th>
<th>Summary of proceedings</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Who is in charge of resettlement and land acquisition?</strong></td>
<td>Senior land officer recruited but yet to be appointed.</td>
</tr>
<tr>
<td><strong>Any experience in projects involving land acquisition?</strong></td>
<td>Yes</td>
</tr>
<tr>
<td><strong>Challenges?</strong></td>
<td>High expectations from communities</td>
</tr>
<tr>
<td><strong>Have you ever implemented any projects which affected people’s properties?</strong></td>
<td>No experience</td>
</tr>
<tr>
<td><strong>Is there a resettlement manual, check list in place?</strong></td>
<td>No checklist or manual</td>
</tr>
<tr>
<td><strong>Do you have grievance mechanism in place?</strong></td>
<td>There is no documented Grievance Mechanism in place. However, local leaders and district community workers help in handling and resolving grievances.</td>
</tr>
<tr>
<td><strong>How have you handled past grievances?</strong></td>
<td>Grievances are resolved through mediation</td>
</tr>
</tbody>
</table>
| **Capacity gaps and training needs** | a. Training in Environmental and Social safeguard polices  
b. Training in dispute resolutions.  
c. Stakeholder mapping and engagement.  
d. Training in Management Information Systems especially at divisions. |
<p>| <strong>Livelihood activities for community:</strong> | Farming (livestock and crop farming), women saving groups, small scale businesses, like selling of livestock |
| <strong>Type of business enterprises within the area (e.g. saloons, mobile money, music CDs, etc.):</strong> | Trading in general merchandise, boda boda business, saloons, music CDs |
| <strong>What are the common agricultural Practices?</strong> | The farmers in the community are trained on agricultural agronomy and post-harvest handling to prevent pests and diseases. These practices are bush clearing, early planting. |
| <strong>Are chemicals for disease and pest control readily available and how are these chemicals managed?</strong> | They are not readily available due to high prices though very few people can afford them. They are trained regularly on use and handling of chemicals such as pesticides |
| <strong>Type and status of access roads?</strong> | Gravel roads in fair condition |
| <strong>Who maintains the community roads?</strong> | The district and sub-county leaders carry out maintenance works. However, the road network is still poorly developed given the hilly terrain. |</p>
<table>
<thead>
<tr>
<th>Date of the Meeting</th>
<th>18th January 2018</th>
</tr>
</thead>
<tbody>
<tr>
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<td>Pamela Tashobya, Segawa Samuel</td>
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<td><strong>Item</strong></td>
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<tr>
<td>Common modes of transport (<em>boda boda</em>, public transport, etc.). The common modes are usually public transport, boda bodas, bicycles, saloon cars, small lorries and Fuso trucks</td>
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</tr>
<tr>
<td>Types of housing (permanent, semi-permanent or by construction materials): Mostly thatched and semi-permanent, earth burnt bricks and iron roofed houses</td>
<td></td>
</tr>
<tr>
<td>Housing planned or scattered homesteads?</td>
<td>Most homesteads are scattered</td>
</tr>
</tbody>
</table>
### ATTENDANCE LIST

**Project Name:** Environment and Social Management Framework (ESMIF) and Resettlement Policy Framework (RPF) for Integrated Water Management Development Project (IWMDP)

**Location:**

<table>
<thead>
<tr>
<th>S.No</th>
<th>Name</th>
<th>Designation</th>
<th>Contact</th>
<th>Email</th>
<th>Signature</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Mukaminya Emily</td>
<td>Physic/Plana</td>
<td>09934187321</td>
<td><a href="mailto:mkaminya@gmail.com">mkaminya@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Eddy Christopher</td>
<td>Engineer</td>
<td>07286656421</td>
<td><a href="mailto:cmharmon@gmail.com">cmharmon@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Ochara James</td>
<td>Engineer</td>
<td>0744701502</td>
<td><a href="mailto:ochara.james@bka.com">ochara.james@bka.com</a></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Mina Mwahit</td>
<td>Land</td>
<td>07248957320</td>
<td><a href="mailto:pmahit@bka.com">pmahit@bka.com</a></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Nyadre Richard</td>
<td>Principal</td>
<td>0774231650</td>
<td><a href="mailto:nyadre.williams@gmail.com">nyadre.williams@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Monday Mike</td>
<td>Owner/other</td>
<td>0793021523</td>
<td><a href="mailto:mmike@gmail.com">mmike@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Oppo Edmund</td>
<td>Engineer/other</td>
<td>0789098612</td>
<td><a href="mailto:oppoedmond@gmail.com">oppoedmond@gmail.com</a></td>
<td></td>
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### ATTENDANCE LIST

**Project Name:** Environment and Social Management Framework (ESMIF) and Resettlement Policy Framework (RPF) for Integrated Water Management Development Project (IWMDP)

**Location:**

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</thead>
<tbody>
<tr>
<td>1</td>
<td>M. Nakano Raimut</td>
<td>Chief</td>
<td>0742500229</td>
<td><a href="mailto:raimut@gmail.com">raimut@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Odhatar Kenneth</td>
<td>PO/APO/DOO</td>
<td>0776822323</td>
<td><a href="mailto:kentney@gmail.com">kentney@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Akele Jane L.</td>
<td>Wifi</td>
<td>0783483972</td>
<td><a href="mailto:alejane@gmail.com">alejane@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>M/S Mwel A P</td>
<td>Wifi</td>
<td>0792902749</td>
<td><a href="mailto:mwel@gmail.com">mwel@gmail.com</a></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>ORAL A. KPMN</td>
<td>Engineer</td>
<td>0778252056</td>
<td><a href="mailto:kmuna@yahoo.com">kmuna@yahoo.com</a></td>
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<tr>
<td>6</td>
<td>Mwewa</td>
<td>Engineer</td>
<td>0783217497</td>
<td><a href="mailto:mwewa@gmail.com">mwewa@gmail.com</a></td>
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<tr>
<td>7</td>
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<td>0772854827</td>
<td><a href="mailto:sekarwa@gmail.com">sekarwa@gmail.com</a></td>
<td></td>
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<tr>
<td>8</td>
<td>KUKU</td>
<td>EDA</td>
<td>0778250439</td>
<td><a href="mailto:kuku@bka.com">kuku@bka.com</a></td>
<td></td>
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<tr>
<td>9</td>
<td>Nkusa</td>
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<td>A. Akilo Tommy</td>
<td>SV1</td>
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<td><a href="mailto:akilo@bka.com">akilo@bka.com</a></td>
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### Attendance List

**Project Name:** Environment and Social Management Framework (ESMF) and Resettlement Policy Framework (RPF) for Integrated Water Management Development Project (IWMDP)

**Location:**

**Date:**

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<tr>
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<td>GIRA CHRIS JOHN</td>
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Resettlement Policy Framework (RPF) for Integrated Water Resources Management and Development Project (IWMDP)
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<td>AMERI SHARIF</td>
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### Project: ESGTF & RPF for Integrated Water Management Development Project (IWMDP)

**ATTENDANCE LIST**

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14.6 ANNEX 6: SOME PICTURES FROM STAKEHOLDER CONSULTATIONS

Photo 1: Meeting with the key informants in Kamdini

Photo 2: Meeting with some of the district officials in Gulu

Photo 3: Bananas grown within the project area in Buhweju

Photo 4: Livestock rearing in Buhweju the project area

Photo 5: Meeting with one of the key informants in Gulu District

Photo 6: One of the potentially affected sites that might affect artisanal gold miners in Buhweju, Rujunga village.