# The Sector Investment Model (SIM)

The Sector Investment Model (SIM) is the engine of the Strategic Investment Plan for the Water and Environment Sector (SSIP), and is the collaborative product of both sector and outside experts. The SIM is a decision support tool that aids in annual investment planning across the 23 catchments in Uganda.

The SIM is designed to work in two modes to accomplish its two main objectives. The first is the funding requirements mode, which uses information on indicator costs and the gap between baseline and target levels to estimate the total funding requirements to meet sector goals. The second is the strategic allocation mode. In this mode, distribution of funding is based on both the cost of improvement in each indicator and a prioritization algorithm. Priorities are defined in the SIM based on several factors, including current budget allocation, the gap between indicator baseline levels and targets, and the sector's preferences, as reported during the stakeholder engagement process. The two modes of the SIM rely on the same databases of information that characterize the status, costs, investment preferences, and targets of the sector indicators. SIM outputs are thus either a budget requirement, or an investment mix and subsequent indicator achievement trajectory.

The SIM is built in Microsoft Excel and features a user-friendly interface. Select sector staff were trained to use the model over the course of the study. The model, along with the SIM User Guidelines, is available to interested stakeholders.

### MODEL INPUT SCREEN



#### MODEL OUTPUTS FOR EXAMPLE USER DEFINED SCENARIO



# Uganda's Water and Environment Sector Strategic Investment Plan 2018-2030

The Water and Environment Sector of Uganda has recently developed a Strategic Sector Investment Plan (SSIP) to guide annual investments in the sector out to year 2030. In order to meet the sector's targets across 24 indicators measuring the key activities of the sector, including U.N. Sustainable Development Goal (SDG) commitments, the sector will need a large increase in funding—over nine times current levels. In the absence of this funding increase, the sector will have to make strategic tradeoffs between investments to best use the limited funds available. This handout presents the results of the SSIP study, including investment requirements to meet targets and strategic investment planning under limited funding scenarios.



A large increase in capital investments, along with growing operations and maintenance (O&M) and replacement investments, are necessary to reach the targets. This budget does not include sector planning activities (e.g., budgeting, coordination, administration) which require additional funding.

2.2 Trillion UGX per year to meet the National target of 24% forest coverage by 2030.



By 2030, 16% of the total budget requirement will be for O&M activities.



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This analysis was completed as part of the *Strategic Investment Plan for the Water and Environment Sector (2018-2030)*. For more information on the methods and data relied upon, please see the full report.



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# SHORTFALLS DUE TO UNDERFUNDING FOR SELECT GOALS

Under the current funding scenario or Business As Usual (BAU) the sector will not reach any of its 2030 targets.

2017 2020 PALL Target

| 100% |
|------|
| 100% |
| 90%  |
|      |
| 100% |
| 4%   |
| 60%  |
| 13%  |
| 24%  |
|      |

Under current funding, 16 million people will still be without access to an improved water supply.

6

Million



# COMPONENTS OF THE STRATEGIC SECTOR **INVESTMENT PLAN (SSIP)**

The SSIP includes the following components. For more information about funding allocation in the SSIP please see the description of the Sector Investment Model (SIM) on the back of this handout.

## **INDICATORS**

The 24 indicators in the SSIP were selected from the set of indicators the sector uses to annually report on its progress. Each indicator has a 2017 baseline level and a 2030 target level.

## **INVESTMENTS**

Each indicator is improved by putting funds in one or more categories of investment.

## **ALLOCATION**

The SSIP represents strategic allocations of sector funds across investments in order to improve indicator performance in a manner that is consistent with the sector's goals and preferences.

# **SUBSECTORS**

The nine subsectors of the water and environment sector are:

#### WATER

- Rural Water Supply
- Urban Water Supply
- Sanitation and Hygiene
- Water for Production
- Water Resource Management

### **ENVIRONMENT**

- Wetlands
- Forestry
- Climate Change
- Meteorology

# SUBSECTOR KEY FACTS

WATER



The sector needs to spend an average of 150 billion UGX per year on partial replacement and operations and maintenance (O&M) of existing water supply infrastructure.



hectares of irrigation

compared to the target

need of 100,000 hectares.

Wastewater treatment will not keep pace with population growth in the BAU scenario and the percent coverage will decrease.

# **ENVIRONMENT**



Under BAU funding, the sector can increase wetlands area by 4% by 2030.

# **INVESTMENT PLANNING UNDER THREE FUTURE FUNDING SCENARIOS**

30

25

20

15

10

5

0

| The three future funding scenarios,<br>each assumed to grow at 3% per<br>year, presented here are: | AV   |
|--|------|
| BUSINESS AS USUAL (BAU)<br>Current funding levels<br>(800 UGXbn in 2018)                           | ų    |
| <b>MODERATE I (MOD-L)</b><br>Slight increase in funding levels<br>(1200 UGXbn in 2018)             | חפאו |
| <b>MODERATE II (MOD-H)</b><br>Triple current funding levels<br>(2400 UGXbn in 2018)                |      |

#### SECTOR INDICATOR PERFORMANCE UNDER THREE FUNDING SCENARIOS

BAU

|  |       |             | 2030 Outcomes |       |        |
|--|-------|-------------|---------------|-------|--------|
| Indicator                                  | 2017  | Target      | BAU           | MOD-L | MOD-H  |
| Village water supply                       | 66%   | 100%        | 90%           | 100%  | 100%   |
| Functional rural water sources             | 85%   | 100%        | 88%           | 93%   | 98%    |
| Improved drinking water                    | 70%   | 100%        | 71%           | 80%   | 97%    |
| Safely managed drinking water              | 7%    | 100%        | 10%           | 16%   | 35%    |
| Per capita investment cost (USD)           | 32.00 | [reporting] | 55.02         | 69.30 | 99.24  |
| Urban water service functionality          | 92%   | 100%        | 99%           | 100%  | 100%   |
| Solid waste disposal                       | 68%   | 90%         | 75%           | 81%   | 87%    |
| Improved sanitation                        | 19%   | 50%         | 50%           | 68%   | 96%    |
| Safely managed sanitation                  | 9%    | 100%        | 13%           | 19%   | 39%    |
| Handwashing at home                        | 37%   | 90%         | 38%           | 49%   | 70%    |
| Handwashing at school                      | 35%   | 90%         | 53%           | 66%   | 81%    |
| Potential irrigation developed             | 0.49% | 4%          | 0.8%          | 1.2%  | 2.2%   |
| Water for production functionality         | 85%   | 100%        | 99%           | 100%  | 100%   |
| Storage capacity (million m <sup>3</sup> ) | 38.87 | 163.67      | 59.62         | 78.09 | 120.64 |
| Drinking water standards compliance        | 64%   | 90%         | 73%           | 80%   | 87%    |
| Water permit compliance                    | 71%   | 90%         | 88%           | 90%   | 90%    |
| Wastewater treatment                       | 20%   | 60%         | 16%           | 18%   | 26%    |
| Ambient water quality                      | 0%    | 100%        | 8%            | 16%   | 43%    |
| Level of water stress                      |       | [reporting] | 4%            | 4%    | 4%     |
| Wetlands coverage                          | 11%   | 13%         | 11%           | 12%   | 13%    |
| Forest coverage                            | 9%    | 24%         | 10%           | 10%   | 13%    |
| GHG emissions reduction                    | 0%    | 22%         | 4%            | 9%    | 25%    |
| Climate vulnerability index (ND-GAIN)      |       | [reporting] | 34.90         | 35.46 | 36.38  |
| Operational weather stations               | 43%   | 100%        | 74%           | 85%   | 97%    |



emissions enough to meet SDGs by adding 3 million hectares of forest.



The sector can add 140,000 hectares of forested land by 2030 under BAU funding.

2.5% of the funding for weather stations is needed for replacement under BAU funding.

## **/ERAGE ANNUAL INVESTMENT UNDER THREE FUNDING SCENARIOS**



Under BAU funding, the sector will not reach any of its 2030 targets. With a 50% increase in annual funding (MOD-L) three targets will be met, however 17 indicators will still be more than 50% away from meeting the target. With an annual budget triple current levels (MOD-H), the sector can meet or come within 5% of meeting more than half of the targets (12 out of 21).

#### Legend

Target met

Within 5% of target

Within 50% of target

Over 50% of target remains in 2030

Note: Reporting variables are tracked in the model but do not have set targets.